

J'Aime C. Jennings, PhD, MPA
University of Louisville
School of Public Health and Information Sciences
Department of Health Management and Systems Sciences
485 E. Gray Street, Louisville, KY 40202
jaime.jennings@louisville.edu • (502) 852-3286

EDUCATION

University of Alabama at Birmingham Birmingham, AL, USA
Doctor of Philosophy in Health Services Administration April 2015
Concentration: Strategic Management
Dissertation: *Hospital Community Orientation: Predictors and Performance Outcomes*
Dissertation Committee: Amy Y. Landry, PhD (chair), Larry R. Hearld, PhD, Patricia
Patrician, PhD, Scott Snyder, PhD, Robert Weech-Maldonado, PhD

University of West Georgia Carrollton, GA, USA
Master of Public Administration May 2011
Thesis: *National Performance Standards Advancing Georgia's Public Health System*

The University of Georgia Athens, GA, USA
Bachelor of Business Administration in Economics, Terry College of Business May 2009
Minor: Consumer Economics

PROFESSIONAL EXPERIENCE AND EMPLOYMENT

University of Louisville
School of Public Health and Information Sciences
Department of Health Management and Systems Sciences
Associate Professor July 2020-Present
Assistant Professor July 2015- June 2020
Center for Health Organization Transformation
Co-Site Director August 2017- Present
Commonwealth Institute of Kentucky
Commonwealth Scholar July 2015-Present

School of Medicine
Department of Pediatrics July 2016- Present
Associate Appointment

University of Alabama at Birmingham
School of Health Professions
Department of Health Services Administration
Graduate Teaching Assistant 2014-2015

Advisors: Amy Y. Landry, PhD, Nancy Borkowski, DBA

Graduate Research Assistant 2013-2014
Advisor: S. Robert Hernandez, DrPH

School of Public Health

Department of Health Care Organization and Policy

Graduate Teaching Assistant 2013-2014
Advisor: Michael A. Morrisey, PhD

School of Business

Department of Marketing, Industrial Distribution & Economics

Graduate Research Assistant 2011-2013
Advisor: Thomas L. Powers, PhD

University of West Georgia

eCore, University Systems of Georgia's Online Core Curriculum

Department of Curriculum and Instruction

Graduate Research Assistant 2009- 2011
Advisor: Christy Talley-Smith, MEd

AWARDS

- 2020-2021, University of Louisville Student Champion Award
- 2018-2019, University of Louisville Faculty Favorite Nominee
- 2015-2016, Runner-Up, Best Dissertation Award-, Health Care Management Division-Academy of Management
- 2015, Recipient, Public Health Systems Research Student Scholarship, AcademyHealth
- 2015, Recipient, Presidential Scholarship for AcademyHealth Institute on Advocacy and Public Policy
- 2014, First Place Recipient, Social and Behavioral Sciences/Business Division, University of Alabama at Birmingham Graduate Student Research Day
- 2014, Recipient, Brown Scholarship for attendance at the Keeneland Conference, University of Kentucky
- 2011, Recipient, Dudley Crosson Scholarship, University of West Georgia

PROFESSIONAL ASSOCIATIONS & ROLES

- Member, Academy of Management
 - Academic-at-Large, Health Care Management Division, 2020-Present
- Member, AcademyHealth
 - Membership Committee, 2016-2018
 - Public Health Systems Research Interest Group Advisory Board, 2016-2018
- Member, Management Faculty of Color Association, Inc.
 - Communications Chair, 2018-2021

- Member, Ph.D. Project Management Doctoral Student Association, 2012-2015
- Inducted Member, Pi Alpha Alpha National Honor Society

TEACHING AND MENTORING ACTIVITIES

University of Louisville

- PHMS 501: Introduction to Public Health & Administration
 - Fall 2016 (*Substantially Revised*), Fall 2017, Fall 2018 (*Substantially Revised*), Fall 2019, Fall 2020 (*Revised for Online*)
- PHMS 620: Healthcare Strategic Planning & Marketing
 - Fall 2016 (*Developed*), Fall 2017, Fall 2018
- PHMS 688: Healthcare Marketing
 - Spring 2018 (*Developed for Fall 2019*), Fall 2019, Fall 2020
- PHMS 751-752-753: Seminar-Public Health Management
 - Spring 2016 (*PHMS 752- Substantially Revised*), Fall 2016 (*PHMS 751- Substantially Revised*), Spring 2017 (*PHMS 753- Substantially Revised*), Fall 2017, Spring 2018, Fall 2018, Fall 2019 (*PHMS 751- Substantially Revised*), Fall 2020, Spring 2021, Fall 2021
- PHMS 708: Population Health & Health Disparities
 - Fall 2021 (*Substantially Revised*)

University of Alabama at Birmingham

- Health Care Marketing (Spring 2014, Spring 2015)
- Health Policy (Spring 2015)
- Introduction to Health Care Systems (Fall 2014- 2 sections)
- Health Insurance and Managed Care (Fall 2013, Fall 2014)

Mentoring- University of Louisville

- Masters Students
 - Andrea Dewey (August 2015-May 2017)
 - Hilary Best (August 2016-May 2018)
 - Terrel Young (August 2016-May 2018)
 - Rachael Parrill (August 2017-Present)
 - Taylor Cornelison (August 2018-May 2020)
 - Aliamne Exposito Gutierrez (August 2018-Present)
 - Jasmine Saunders (August 2018-May 2020)
 - Zoe Resmondo (August 2019- Present)
 - Umaara Hadley (August 2019-July 2020¹)
 - Parul Pahal (August 2019-Present)
 - Caroline Crush (August 2020-Present)
 - Rafik Elbeblawy (August 2020-December 2020¹)
 - Kiara James (August 2020-Present)
 - Marie-Ange Mbumba (August 2020-December 2020¹)
- Doctoral Students
 - Picandra Elzie (August 2016-May 2019)

- Roy Olpin (August 2018-August 2019)
- Sultan Alsaif (August 2018-Present)
- Dissertation Committees
 - Brian McRoberts (Present), Committee Member
 - Picandra Elzie (Present), Committee Member
 - Roy Olpin (Present), Committee Member
 - Kelsey White (Present), Chair
 - Deborah Niyongabo (defended Fall 2021), Committee Member
 - Giang Vu (defended Spring 2020), Committee Member
 - Turky Arbaein (defended Spring 2020), Committee Member
- Graduate Research Assistants
 - Mohamed Ali, PhD Candidate (August 2017-June 2019)
 - Molly O'Keefe, MSHA Student (January 2018-June 2019)
 - Kelsey White, PhD Student (August 2018-June 2021)
 - Emmanuel Ezekekwu, PhD Student (August 2018-Present)
 - Sonali Salunkhe, MPH and PhD Student (January 2019-Present)
 - Renae Johnson, MPH Student (February 2019-May 2020)
 - Zoe Resmondo, MSHA Student (August 2019- May 2021)

RESEARCH ACTIVITIES

Funded Grants/Contracts

- *Phase II IUCRC University of Louisville: Center for Health Organization Transformation.* (08/01/2017 – 07/31/2021). PI: Christopher E. Johnson, PhD. (Funded by National Science Foundation, Total Funding: \$200,000; Direct Cost: \$129,870). Role: Co-Principal Investigator, 3% FTE.
 - *Description:* CHOT applies and refines a comprehensive transformation framework that will guide, research, and advance organization transformation in health systems, especially hospitals, clinics, and physician groups. With its industry partners, CHOT will conduct mixed-methodology, applied research on the antecedents, execution, and effects of transformational interventions and strategies that combine evidence-based management, clinical and information technology innovations, and ongoing organizational learning and cultural change.
- *The Commonwealth Institute of Kentucky: A Transdisciplinary Collaborative for Population Health Improvement, Policy, and Data Analytics.* (01/01/2015 – 12/31/2018). PI: Monica L. Wendel, DrPH. (Funded by KentuckyOne Health System, Total Funding: \$4,000,000; Direct Cost: \$4,000,000). Role: Co-Investigator, 20% FTE.
 - *Description:* This project builds a research infrastructure to support a variety of transdisciplinary projects that engage academic partners, clinical partners, and community partners in improving the health of the Commonwealth. The primary operations of the institute include community-based research, health policy support and education, and data warehousing and analytics.

- *Telemedicine in Practice: University of Louisville Hospital Burn/Wound Care Services.* (06/01/2018-06/30/2019). PI: Jennings. (Funded by University of Louisville Hospital, National Science Foundation- UofL CHOT, Total Costs: \$50,000; Direct Costs: \$50,000). 8% FTE.
 - *Description:* This study identifies the appropriate strategy for translating burn clinic face-to-face protocols into protocols that can be delivered via telehealth services to ensure adequate and timely care to all patients, especially those in rural communities. Thus, this project assesses ULH's current capabilities and compares them to the factors necessary to optimally deliver telehealth burn/wound care. In addition, this project develops recommendations and an action plan for implementing telehealth-related interventions appropriate for patients' follow-up care post-burn clinic visits/inpatient stays.

- *Preparing for Value-Based Purchasing Quality Metrics for All Hospitals in Kentucky.* (07/01/2018 – 06/30/2020). PI: Jennings. (Funded by University of Louisville/Kentucky Department of Medicaid Services State-University Partnership, Total Funding: \$359,284; Direct Costs: \$245,329). 25% FTE.
 - *Description:* This study evaluates the readiness of health systems in Kentucky and the Department of Medicaid Services to implement core quality measures as outlined by the Performance Measures Alignment Committee. Moreover, this study analyzes any changes to provider readiness and quality reporting after the initial implementation of value-based purchasing incentives within Medicaid Managed Care Organization contracts.

- *Advancements in Social Determinants of Health.* (01/01/2019-12/31/2021). PI: Jennings. (Funded by Humana Foundation, National Science Foundation- UofL CHOT, Total Costs: \$150,000; Direct Costs: \$150,000). 25% FTE.
 - *Description:* This study seeks to better understand key health-related, social factors and the efficacy of related interventions. This project will review the literature around identified social determinants of health to uncover evidence-based best practices, assess population health baseline data, and conduct initial social network analyses in 9 communities funded by the Humana Foundation.

- *Employee Engagement in Wellness Programs: Strategies for Assessment & Improvement.* (02/01/21-01/31/22). PI: Jennings. (Funded by DHL, National Science Foundation- UofL CHOT), Total Costs: \$50,000; Direct Costs: \$45,000). 10% FTE.
 - *Description:* This study seeks to identify strategies that are effective in improving employee participation in employer wellness programs, as well as promoting lasting behavior change in how employees, and potentially their spouses, exercise healthy lifestyles. The project will involve assessing a company's wellbeing culture, surveying employees, and developing recommendations for improving employees' participation in employee wellness offerings.

- *Phase III IUCRC University of Louisville: Center for Health Organization Transformation.* (01/01/2022 – 12/31/2027). PI: Jennings. (Funded by National Science Foundation, Total Funding: \$250,000; Direct Cost: \$129,870). 2% FTE.

SERVICE ACTIVITIES

Department of Health Management & Systems Sciences (HMSS), University of Louisville

- Member, HMSS PhD Committee, March 2016-Present
- Member, HMSS Health Leadership Committee, January 2017-Present
- Member, HMSS CAHME/MSHA Sub-Committee, May-October, 2019
- Chair, CHOT Program Manager Search Committee, April-May 2019
- Chair, HMSS Program Coordinator Search Committee, University of Louisville, Fall 2020
- Chair, HMSS Assistant Professor (Economics) Search Committee, University of Louisville, 2020-2021

University of Louisville

- Member, At-Large Member (Executive Committee), Commission on the Status of Women, University of Louisville, 2016-Present
- SPHIS Representative, Graduate Student Academic Grievance Committee, 2018-2021
- Member, Work Subgroup, University of Louisville Strategic Planning Committee, February-May 2019
- Executive Committee Member, Commonwealth Institute of Kentucky, School of Public Health & Information Sciences, 2019-Present
- Co-Chair, Campus Climate/Cultural Competency (Employees) Subcommittee, Campus Environment Team, 2019-Present
- Member, Learn Strategy 1, Implementation Committee, University of Louisville Strategic Planning Committee, 2020-Present
- SPHIS Representative, Faculty Grievance Committee, University of Louisville, 2021-2024

Louisville Community

- Member, Data Advisory Committee, Kentucky Commission for Children with Special Health Care Needs, 2016-2017
- Member, Steering Committee, Louisville Metro Department of Public Health and Wellness Community Health Needs Assessment, 2017-2018
- Community Member, University of Louisville SPHIS Representative, Kentuckiana Health Collaborative, 2017-2021

Academic Community-at-large

- Assistant Editor, Healthcare Economics, Policy & Organization section of Anesthesia & Analgesia, March 2016-December 2018
- Reviewer, Journal of Healthcare Management, since 2014
- Reviewer, Academy of Management Annual Conference, since 2014
- Reviewer, European Academy of Management Conference, 2014
- Reviewer, Southern Management Association Annual Conference, since 2013

PUBLICATIONS

(*) indicates mentored students

Vu, G., Little, B.B., Esterhay, R.J., **Jennings, J.C.**, Creel, L.M., and Gettleman, L. (2021). "Links between Oral Health-related Quality of Life in US Adults and Type 2 Diabetes: Structural Equation Modeling Analysis." *Community Dental Health*, (Accepted for Publication).

White, K.B.* , Resmondo, Z.N.* , **Jennings, J.C.**, and Kelly Pryor, B.N. (2021). "Community-based Asset Security: A Scoping Review." *Progress in Community Health Partnerships: Research, Education, and Action*, (Accepted for publication).

Eggen, M.B., **Jennings, J.C.**, O'Keefe, M.* , Kelly-Pryor, B.N., and Clements, L. (2020). "Advancing Social Determinants of Health through Investments in Postsecondary Attainment and Sustaining Employment." *The Foundation Review*, 12(3), 19-31.

White, K.* , O'Keefe, M.* , and **Jennings, J.C.** (2019). "Asynchronous Telepsychiatry: A Systematic Review." *Journal of Telemedicine and Telecare*, (Published online ahead-of-print).

Jennings, J.C., Landry, A.Y., Hearld, L., Weech-Maldonado, R., Snyder, S., and Patrician, P. (2019). "Organizational and Environmental Factors Influencing Hospital Community Orientation." *Health Care Management Review*, 44(3), 274-284.

Jennings, J.C., Landry, A.Y., Hearld, L., Snyder, S., Weech-Maldonado, R. and Patrician, P. (2017). "Examining the Relationship between Community Orientation and Hospital Financial Performance." *Journal of Organizational Psychology*, 17(2), 50-60.

Jackson, J.R., **Jennings, J.C.**, Golembiewski, E., Brown-Podgorski, B. L., and Menachemi, N. (2017). "Black Doctoral Graduates in Health Administration: Factors Associated with Pursuing an Academic Career." *Journal of Health Administration Education*, 34(2), 213-227.

Benitez, J.A., Creel, L.M., and **Jennings, J.C.** (2017). "Who and Where are Kentucky's Remaining Uninsured." *Medical Care*, 55(3), 215-219.

Benitez, J.A., Creel, L.M., and **Jennings, J.C.** (2016). "Kentucky's Medicaid Expansion Showing Early Promise on Coverage and Access to Care." *Health Affairs*, 35(3), 528-534.

Powers, T. L., **Jennings, J. C.**, and DeCarlo, T. E. (2014). "An Assessment of Needed Sales Management Skills." *Journal of Personal Selling and Sales Management*, 34(3), 206-222.

MANUSCRIPTS UNDER REVIEW

Ezekekwu, E.* , Salunkhe, S.* , **Jennings, J.C.**, and Kelly Pryor, B.N. (2021). "Systematic Review of Effective Community-Based and System Level Interventions for Improving Food Security." *Journal of Hunger & Environmental Nutrition*, (Revise & Resubmit).

White, K.B., **Jennings, J.C.**, Karimi, S., Johnson, C.E., and Fitchett, G. (2021). "Examining Factors Associated with Utilization of Chaplains in the Acute Care Setting." *Journal of Religion & Health*, (Revise & Resubmit).

MANUSCRIPTS IN PROGRESS

Jennings, J.C., and White, K.* "Telehealth Advancements in Burn Wound Care: A Systematic Review." (Preparing for Submission in July).

Jennings, J.C., O'Keefe, M.*, Broers, M., Wojcik-Marshall, J. "Establishing a Pilot Telehealth Program for Outpatient Burn Wound Care: A Case Study." *Journal of Burn Care & Research*, (Preparing for Submission in September).

Jennings, J. C., Creel, L. M., and Opoku-Agyeman, W. "Trends in Hospital Health Promotion Services before and after the ACA." (Preparing for Submission in October).

PRESENTATIONS

Jennings, J.C., Silvera, G. and Edwardson, N. "Organizational Determinants of Health Conceptualizing Diversity and Inclusion in Healthcare Management." Professional Development Workshop at *Academy of Management Annual Meeting*, August 2021. (Delivered virtually).

Vu, G., Little, B.B., Esterhay, R.J., **Jennings, J.C.**, Creel, L.M., and Gettleman, L. (2021). *Links between Oral Health-related Quality of Life in US Adults and Type 2 Diabetes: SEM Analysis*. Poster presentation accepted at National Oral Health Conference, San Diego, CA, April 2021 (Delivered virtually).

White, K.B.*, Resmondo, Z.N.*, **Jennings, J.C.**, Creel, L.M., & Kelly Pryor, B.N. "Exploration of Interorganizational Collaboration to Improve Social Connection." Poster presentation accepted at *AcademyHealth Annual Research Meeting*, June 2021. (Will be delivered virtually due to COVID-19).

Jennings, J.C., and Miller, C. "Social Connection and Well-Being: Combating Isolationism in the Academy." Professional Development Workshop at *Academy of Management Annual Meeting*, Vancouver, BC, August 2020. (Delivered virtually due to COVID-19).

Ezekekwu, E.*, Salunkhe, S.*, and **Jennings, J.C.** "Systematic Review of Effective Community-Based and System Level Interventions for Improving Food Security." Poster presentation at *AcademyHealth Annual Research Meeting*, Boston, MA, June 2020. (Delivered virtually due to COVID-19).

Jennings, J.C., O'Keefe, M.*, Broers, M., and Wojcik-Marshall, J. "Telehealth Pilot Program for Burn Wound Care: A Case Study." Poster presentation accepted at *American Association of Nurse Practitioners National Conference*, New Orleans, June 2020. (Conference cancelled due to COVID-19).

Ezekekwu, E.* , Salunkhe, S.S.* , **Jennings, J.C.**, and Kelly Pryor, B.N. (2020). "Systematic Review of Effective Community-Based and System Level Interventions for Improving Food Security." Poster presentation accepted at *Kentucky Public Health Association Annual Conference*, Covington, KY, April 2020. (Conference cancelled due to COVID-19).

Vu, G., Little, B.B., Esterhay, R.J., **Jennings, J.C.**, Creel, L.M., and Gettleman, L. (2020). "Oral health-related quality of life in US adults with type 2 diabetes." Poster presentation accepted at *National Oral Health Conference*, San Diego, CA, April 2020 (Conference cancelled in response to COVID-19).

Jennings, J.C., O'Keefe, M.* , Broers, M., and Wojcik-Marshall, J. (2019). "Telehealth Pilot Program for Burn Wound Care: A Case Study." Poster presentation at *SMA Southern Region Burn Conference*, San Antonio, TX.

White, K.B.* , Resmondo, Z.N.* , **Jennings, J.C.**, and Kelly Pryor, B.N. (2019). "Exploring the Linkage between Social Connection and Social Determinants of Health." Poster presentation at *CHOT 2019 Fall Research Meeting*, Seattle, WA.

Jennings, J.C., and Miller, C. (2019). "Social Connection and Well-Being: Combating Isolationism in the Academy." Professional Development Workshop at *Midwest Academy of Management Annual Meeting*, Omaha, NE.

Cotton-Nessler, N.C, Prosper, P., Ellis, K.M., Rice, D., **Jennings, J.C.**, Lawong, D., Hart, C. and Stewart, M. (2019). "Growing the Seeds of Inclusive Practices." Professional Development Workshop at *Academy of Management Annual Meeting*, Boston, MA.

O'Keefe, M.* , and **Jennings, J.C.** (2019). "Telemedicine in Practice: A Systematic Review of Findings in Burn Wound Care Research." Poster presentation at *CHOT 2019 Spring Research Meeting*, Malvern, PA.

Jennings, J.C., Miller, C., and Silvera, G. (2018). "Combatting Isolationism: Strategies for Improving Your Academic and Personal Well-being." Professional Development Workshop at *Academy of Management Annual Meeting*, Chicago, IL.

Creel, L.M., **Jennings, J. C.**, Lester, C., and Bush, M. (2017). "Impact of Hospital Scheduling on Follow-up Appointments after Failed Newborn Hearing Screening." Poster presentation at *AcademyHealth Annual Research Meeting*, New Orleans, LA.

Jennings, J. C. (2016). "Examining the Relationship between Community Orientation and Hospital Financial Performance." Podium presentation at the *Academy of Management Annual Meeting*, Anaheim, CA.

Jennings, J. C. (2016). "Community Demographics and Readmission Rates: The Moderating Role of Hospital Community Orientation." Podium presentation at the *Academy of Management Annual Meeting*, Anaheim, BC.

Creel, L.M., and **Jennings, J. C.** (2016). "Trends in Hospital Health Promotion Services before and after the ACA." Organizational and Environmental Factors Influencing Hospital Community Orientation." Poster presentation at the *AcademyHealth Annual Research Meeting*, Boston, MA.

Jennings, J. C., Landry, A.Y., Hearld, L.R., Weech-Maldonado, R., Snyder, S.W., and Patrician, P.A. (2016). "Examining the Relationship between Community Orientation and Hospital Financial Performance." Poster presentation at the *AcademyHealth Annual Research Meeting*, Boston, MA.

Jennings, J. C. and Creel, L.M. (2016). "Hospital Health Promotion Services before and after the ACA." Poster presentation at the *Public Health Systems Research Interest Group Meeting* of the *AcademyHealth Annual Research Meeting*, Boston, MA.

Jennings, J. C. (2015). "Organizational and Environmental Factors Influencing Hospital Community Orientation." Podium presentation at the *Academy of Management Annual Meeting*, Vancouver, BC.

Jennings, J. C., Landry, A. Y., Hearld, L., Patrician, P., Snyder, S., and Weech-Maldonado, R. (2015). "Community Demographics and Hospital Readmission Rates: Moderating Role of Community Orientation." Podium presentation at the *Academy Health Annual Research Meeting*, Minneapolis, MN.

Jennings, J. C., Landry, A. Y., Hearld, L., Patrician, P., Snyder, S., and Weech-Maldonado, R. (2015). "Organizational and Environmental Factors Influencing Hospital Community Orientation." Poster presentation at the *Academy Health Annual Research Meeting*, Minneapolis, MN.

Powers, T. L., **Jennings, J. C.**, and Jack, E. (2015). "Price and Quality Value: Impacts on Store and Service Satisfaction." Podium presentation at the *Academy of Marketing Science Annual Conference*, Denver, CO.

Jennings, J. C., and Powers, T. L. (2014). "Satisfaction and Value Determinants of Retail Customer Loyalty." Podium presentation and published in the proceedings of the *Atlantic Marketing Association Annual Conference*, Asheville, NC.

Hopkins, R. A., Powers, T. L., and **Jennings, J. C.** (2014). "Determinants of Electronic Supply Chain Performance." Podium presentation and published in the proceedings of the *Atlantic Marketing Association Annual Conference*, Asheville, NC.

Jennings, J. C. (2014). "The Attitude Towards National Performance Standards: Georgia's Public Health System." Poster presentation at the *AcademyHealth Annual Research Meeting*, San Diego, CA.

Jennings, J. C., and Powers, T. L. (2014). "Retail Customer Loyalty: Perceived Value and Satisfaction Determinants." Oral presentation at *UAB Graduate Student Research Days*, Birmingham, AL.

Jennings, J. C. (2011). "National Performance Standards Advancing Georgia's Public Health System," Oral presentation at the *Georgia Chapter of the American Society of Public Administrators Annual Conference 2011*. Augusta, GA.

REPORTS, BRIEFS, AND OTHER NON-PEER REVIEWED PUBLICATIONS

White, K.B.*, Resmondo, Z.N.*, **Jennings, J.C.**, and Creel, L.M. (2021). *Advancements in Social Determinants of Health: A Social Network Analysis*. Report prepared for The Humana Foundation. Louisville, KY. April 2021.

Jennings, J.C., Eggen, M., Resmondo, Z., and Johnson, C.E. (2020). *Final Report: University Partnership—Preparing for Value-Based Purchasing Quality Metrics for All Hospitals in Kentucky*. Report prepared for Kentucky Department of Medicaid Services. Frankfort, KY. June 2020.

Johnson, R.*, Alzahrani, S.*, and **Jennings, J.C.** (2019). *Humana Foundation: Baton Rouge Population Health Data*. Report prepared for the Humana Foundation. Louisville, KY. July 2019.

Alzahrani, S.*, Salunkhe, S.*, and **Jennings, J.C.** (2019). *Humana Foundation: Knoxville Population Health Data*. Report prepared for the Humana Foundation. Louisville, KY. July 2019.

Salunkhe, S.*, Alzahrani, S.*, and **Jennings, J.C.** (2019). *Humana Foundation: Louisville Population Health Data*. Report prepared for the Humana Foundation. Louisville, KY. July 2019.

Johnson, R.*, Salunkhe, S.*, and **Jennings, J.C.** (2019). *Humana Foundation: San Antonio Population Health Data*. Report prepared for the Humana Foundation. Louisville, KY. July 2019.

Salunkhe, S.*, Johnson, R.*, Alzahrani, S.*, and **Jennings, J.C.** (2019). *Humana Foundation: Tampa Bay Population Health Data*. Report prepared for the Humana Foundation. Louisville, KY. June 2019.

Johnson, R.*, Alzahrani, S.*, Salunkhe, S.*, and **Jennings, J.C.** (2019). *Humana Foundation: Broward County Population Health Data*. Report prepared for the Humana Foundation. Louisville, KY. June 2019.

Salunkhe, S.*, Alzahrani, S.*, Johnson, R.*, and **Jennings, J.C.** (2019). *Humana Foundation: Duval County Population Health Data*. Report prepared for the Humana Foundation. Louisville, KY. June 2019.

White, K.*, and **Jennings, J.C.** (2019). *Exploring the Linkage between Social Connection and Social Determinants of Health: Humana Foundation*. Research Brief. Louisville, KY. May 2019.

Salunkhe, S.*, Johnson, R.*, and **Jennings, J.C.** (2019). *Humana Foundation: New Orleans Population Health Data Report*. Report prepared for the Humana Foundation. Louisville, KY. April 2019.

Jennings, J.C., O'Keefe, M.*, Broers, M., and Wojcik-Marshall, J. (2019). *Telemedicine in Practice: University of Louisville Hospital Outpatient Burn Clinic*. Research Brief. Louisville, KY. March 2019.