

“President’s Budget Development Listening Tour”

Summary of CAO Meeting Comments

February 12, 2018

1. The problems we face need both short term and longer term revenue generation strategies.
 - a. Short Term Tuition Increase – 17 comments
 - i. internal research shows that keeping tuition flat did not increase enrollment or any student success metric -
 - ii. Differential tuition Increases
 - iii. Surcharge for credit hour over 12
 - iv. Revise distance education tuition distribution model
 - b. Longer Term Enrollment Growth – 25 comments
 - i. Identify programs that can effectively and efficiently capture economies of scale. Need to invest in needed infrastructure to support enrollment growth
 - ii. High Demand Programs
 - iii. Programs that graduate students ready for employment
 - iv. International Recruitment
 - v. Summer Enrollment Strategies
 - vi. Fully utilizing plant – Evening and Weekend Programs
 - vii. Transfer Students
 - viii. Retention and Graduation Rates Issues
 - ix. Explore the Athletic Model (student support structure)

2. Change to Incentive Based Budget Model – 20 comments
 - a. Campus community needs to see actual numbers developed and run through mode
 - b. Lack of will
 - c. Many studies completed none implemented
 - d. Good faith efforts have been made and still nothing implemented
 - e. Risk Averse Behavior
 - f. Need to become action oriented and hold people accountable
3. Any Unit Based Budget Reduction Targets must not be across-the-board but rather strategically assigned – 10 comments
4. Faculty Work Plan Analysis 10 comments
 - a. funded research and productivity
 - b. Scholar vs teaching models
5. Explore how courses can be delivered differently – 5 comments
6. Revisit Concept of Faculty and tenure – 5 comments
7. Make UofL an exciting place to work and learn / celebrate our successes – 4 comments
8. SPIG Process – refresh data and revisit results – 3 comments
9. Restructuring and/or consolidating academic units – 2 comments

10. State fiscal environment – 1 of 7 states not investing in higher education – 1 comment

11. Bring the Foundation under the University – 1 comment