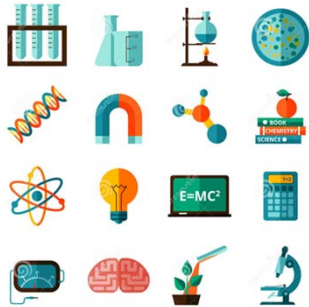


Experimenting on Yourself: A Scientific Approach to Career Development



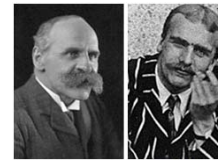
Jim Gould, PhD (BMB '07)
Director, Office for Postdoctoral Fellows
Harvard Medical School
james_gould@hms.harvard.edu
@HMSpostdoc | @JimGouldPhD

"The chief trouble in a long [self] experiment is that one tends to drop asleep and stop breathing..."



The Curies
Exposed themselves to radiation in discovering polonium and radium

Nathaniel Kleitman
Lived for 32 days in Mammoth Cave to study changes in circadian rhythm



The Haldanes
Tested diving compression effects on their physiology and also drank HCl

Isaac Newton
Stuck a needle in his eye to observe visual distortion



<http://crosstalk.cell.com/blog/notable-examples-of-self-experimentation-in-science>

Every baby knows the
scientific method!



Question / Observe

Research / Hypothesize

Experiment

Analyze / Conclude

Share / Report

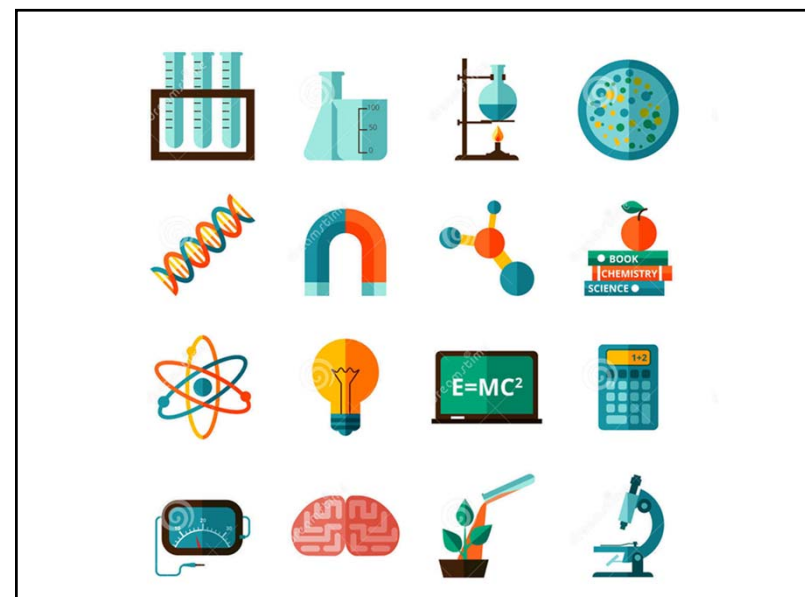
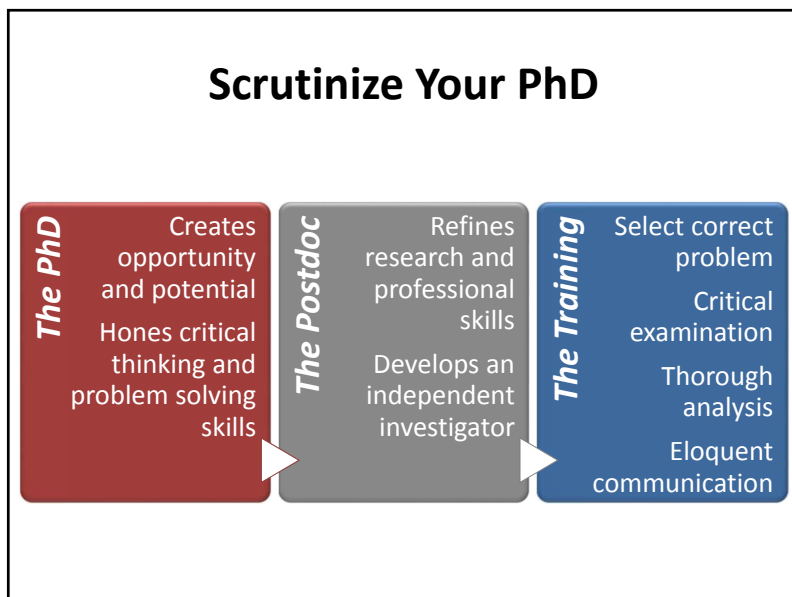
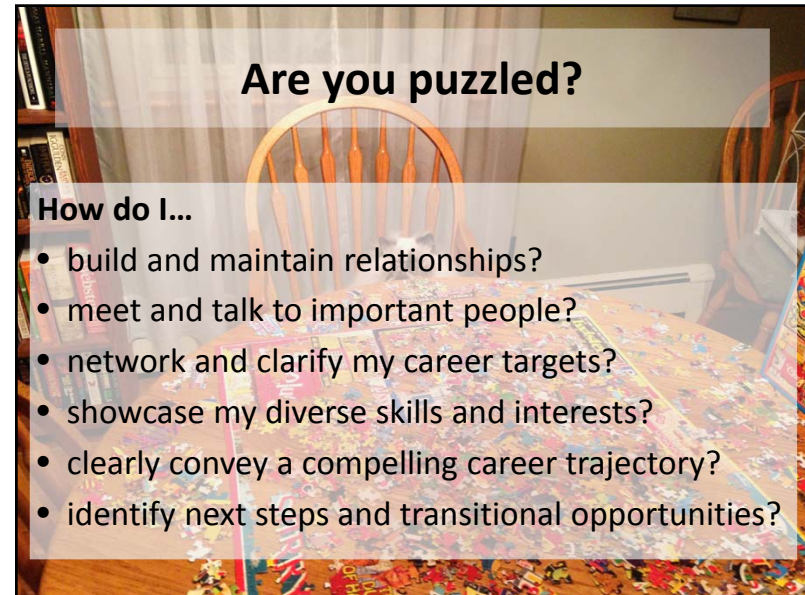
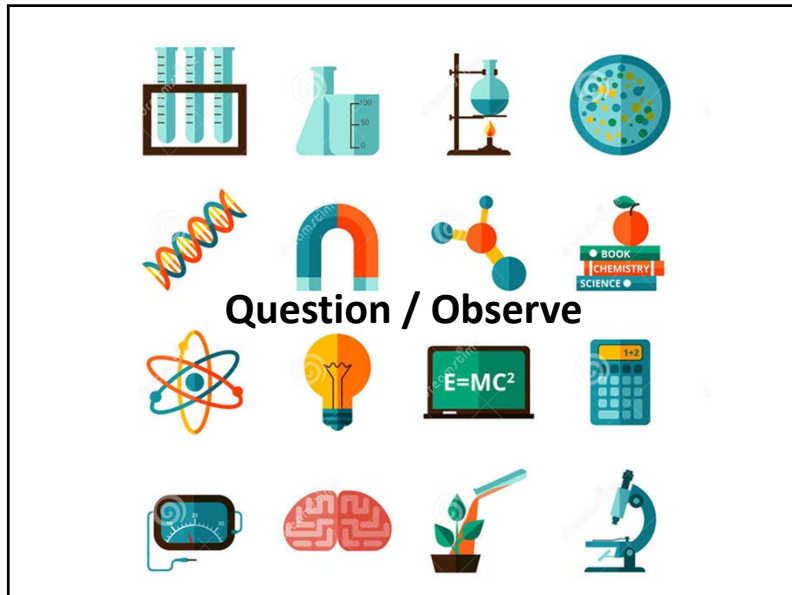
Repeat / Reproduce

Use the Scientific Method

Scientists learn a systematic process of observation, research, hypothesizing, experimentation, analysis, and sharing.

However, when facing a problem unrelated to research scientists abandon the scientific method.

Scientists need to apply this process to their research progress, career advancement, and professional development.



Study Your Situation

- Professional
 - (In)active network
 - (Un)known career target
 - (Un)polished career story
 - (Un)sure of marketable skills
- Personal
 - Analysis paralysis
 - (Un)realistic expectations
 - Exhausted, jaded, or burnt out
- Project
 - Near end date
 - (In)complete achievements
 - Mentor (dis)engagement



Imagine a Skills Continuum



- Which skills and attributes will set me apart for my desired career track?
- What skills give me the “most bang for my buck” for a variety of career paths?
- How can I strategically build vital skill sets within and outside the lab?

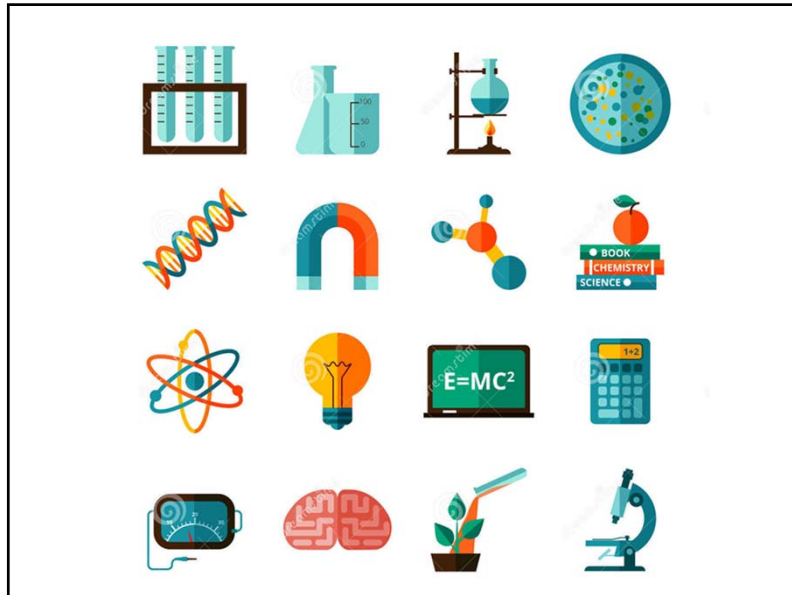
Explore Transferable Skills

- Publication = project management
- Planning and organizing events
- Networking with others / relationship-building
- Collaboration = working in teams with unified goals
- Budgets, inventory, and workflow
- Time management and task-prioritization
- Supervising, training, and managing people
- Leadership, service, and outreach
- Teaching and mentoring

Conceive Your Training Purpose

- Gain independence
 - Funding, research, & collaborators
 - Mentor & supervise
- Build professional identity
 - Relationships & network
 - Field / technical expert
- Identify a vision for the future
 - Research & career





Assess Yourself

SKILLS: what you are good at?

INTERESTS: what you enjoy doing?

VALUES: what matters most to you?

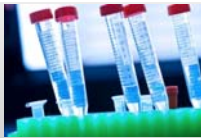
- Analysis of activities, ideas, and motivations
- Affirmation of strengths and competencies
- Awareness weaknesses and gaps

Try New Things



Teaching:

community college, national lab day, mentor a student



Research:

new technique, grant writing, data analysis, lab management course



Public Speaking:

Toastmasters, science museum, undergrad career panel, seminar series



Leadership:

Postdoc Association, NPA, professional society



Policy:

"Hill Day", campus committee, prof society committee



Writing/Editing:

guest blogger, freelance writing/editing, reviewer

Adapted from Derek Haseltine

Identify Your Contact Points



Discover Common Ground

The *interests/challenges* I share with you are:

.

Of these, I have learned that

because_____.

Through my research, I noticed

because_____.

More specifically, I would like to know_____.

Inspired by Scott Morgan, The Morgan Group

Test Your 'Cold Call' Skills

- Include something personal and verifiable
 - saw them speak at a conference
- Say something nice that is true
 - their team blew you away
- Clearly excited to work with that specific company
 - not just any organization
- Include just enough background info
 - to demonstrate fit and understanding of needs
- Mention the name of a mutual connection
 - could easily be vetted
- Do not make an outrageous ask
 - specific but open-ended

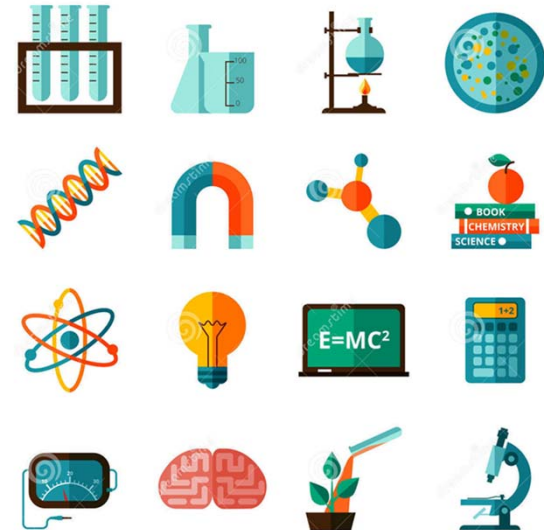
(Net)Work Strategically

Make everything you do multi-purpose

Unify diverse aspects of your training

Share your interests

- Department seminars and functions
- Career workshops & panels
- Seminars with external speakers
- Job fairs (even, if you're not looking)
- Introduce yourself and exchange business cards
- Reach out to speakers, if you can't attend
- Stealth network: Tap into mentors, colleagues, alumni, friends...AND church, daycare, salon, gym, bus



Consider How You Fit

Paragraph 2

- Describe research and its significance
- Show breadth of expertise and experience

Paragraph 3

- Elaborate on distinctive qualifications, strengths, achievements, and skills
- Make obvious connection to job

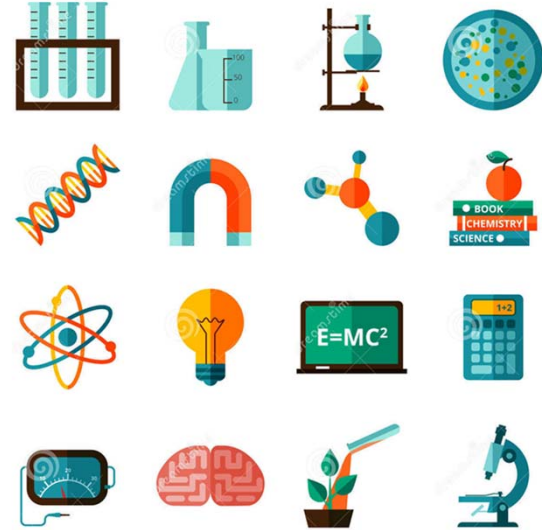
Paragraph 4

- Align interests and mission
- State interest in employer and this specific position

Final paragraph

- Thank the recipient
- Restate your interest
- Reiterate a strength
- Items you have enclosed
- Indicate your next plan of action and/or offer a specific date of expected

Jim Gould 2016



Create P-A-R Stories

Describe your experiences systematically

Problem: Describe a problem/challenge YOU faced

Actions: Describe actions/approaches YOU undertook to address problem

Result: Explain measurable results/impact of YOUR actions

© Sarah Cardozo Duncan & Jim Gould 2016

Tell Connected Stories

	PAR-A	PAR-B	PAR-C	PAR-D
Problem solving		X		X
Leadership	X		X	
Teamwork	X			X
Communication		X	X	
Drive to achieve	X	X		X

Adapted from D. Haseltine 2017

Do Your Interview Homework

- Explore the website
- Research leadership (and admin) team
- Read the *Mission* and *Vision*
- Check *News* and *Media*
- Research interviewers
- Look for contact points:
 - Schools attended
 - Lab pedigree
 - Papers published
 - Relationships
 - Commonalities

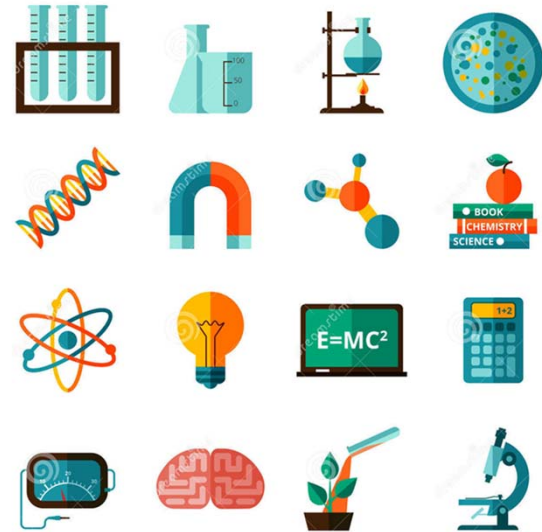
© Sarah Cardozo Duncan & Jim Gould 2016

Have a Conversation

- Practice your career story
 - “Tell me about yourself...”
- Aim to engage, not impress
 - Let them talk and be interested
 - Speak confidently and be humble
- Turn the interview into a conversation
 - Ask how you can make their job easier
 - Inquire about what they are looking for in this position
- Prepare PAR statements for questions
 - “Describe a time when you faced...”
 - “Tell me about a time when you motivated others”
 - “Explain your recent paper or greatest accomplishment”

Share Your Gratitude

- Reflect on information you gained
- Clarify timeline and next steps in the process
- *Brief* and *specific* thank you notes
 - Appreciate hospitality and time
 - Resolve lingering question
 - Reinforce interest and fit
- Touch base with references and connections
- Consider successes/challenges of process



Remember Your Options

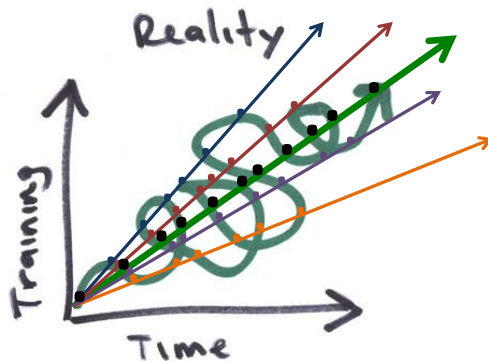
- Academic Research
- Academic/Higher Ed Teaching
- Biotech/Pharma Research
- E-Ship/Business Dev.
- Consulting/VC
- Policy/Outreach/Non-Profit
- Science Writing/Journalism
- Editorial/Publishing
- Regulatory Science
- IP/Patent Law/Tech Transfer
- K-12+ Teaching/Curriculum Development
- Government Research
- Student/Postdoc/Faculty Affairs
- Executive/Academic Administration
- Product Dev./Marketing
- Clinical Research

**Not ALL careers represented!*

Reiterate a Trajectory




Reframe Your Trajectory



Replicate Success

- Make a concrete, specific plan
- Build in benchmarks and milestones
- Share with mentors and colleagues
- Anticipate challenges
- Learn from hardships
- Celebrate your wins
- Review completed goals
- Repeat the process

Every baby knows the **scientific method!**



- 1 Make an observation.
- 2 Form a hypothesis.
- 3 Perform the experiment.
- 4 Analyze the data.
- 5 Report your findings.
- 6 Invite others to reproduce the results.

Ask hard questions

Understand what you know

Know yourself & others

Apply for jobs

Interview

Repeat / Reproduce



Career Resources
<https://bit.ly/2S18ru5>

Thank You!



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office for postdoctoral fellows