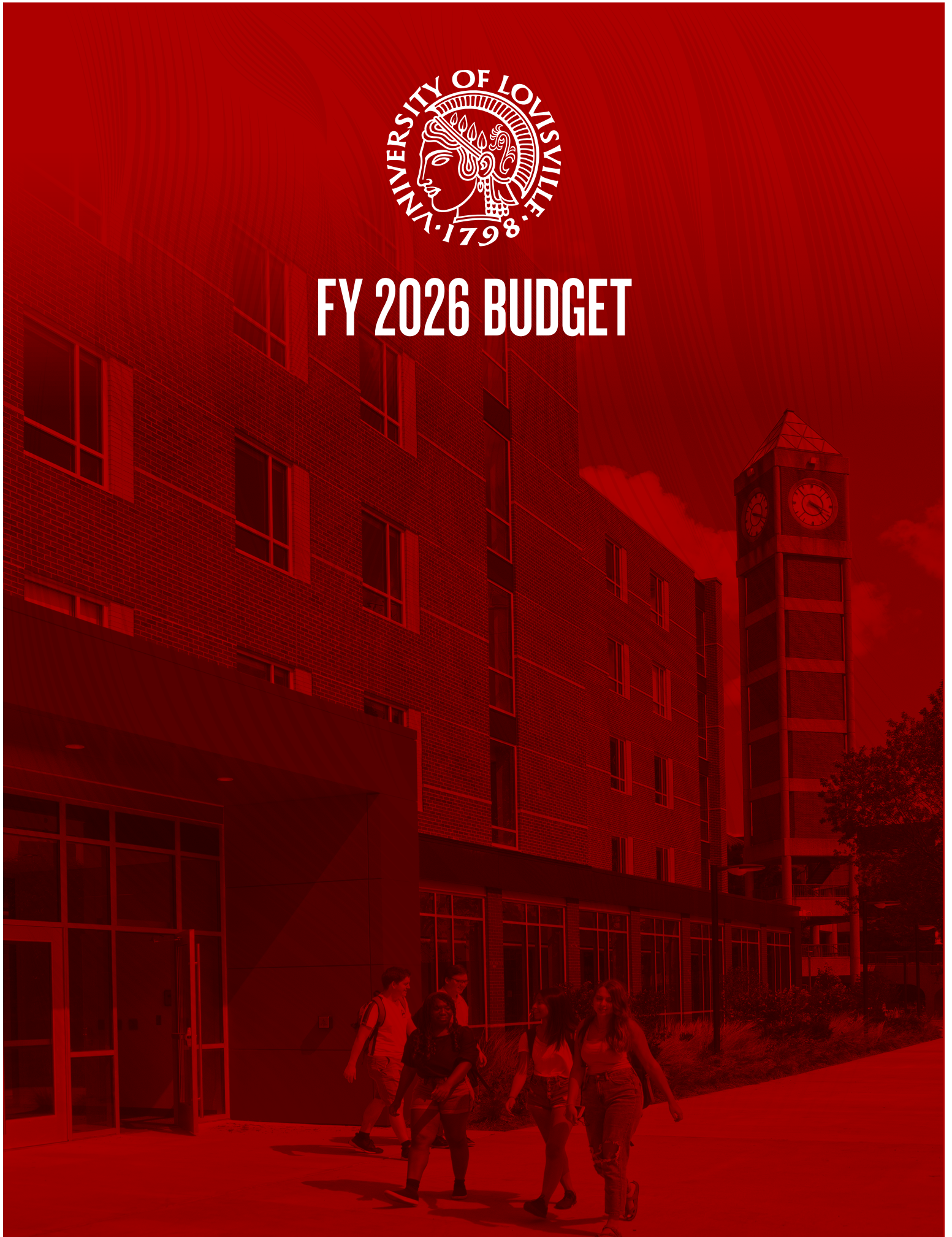




# FY 2026 BUDGET



**Table of Contents**

|   |    |
|---|----|
| Transmittal Letter .....  | 5  |
| Summary of FY 2026 Budget .....   | 6  |
| Connection to the Strategic Plan .....                                  | 8  |
| A Great Place to Learn .....  | 9  |
| A Great Place to Discover .....   | 11 |
| A Great Place to Connect .....  | 13 |
| A Great Place to Work .....   | 15 |
| Budget Goals .....  | 17 |
| Budget Priorities .....   | 18 |
| Assessment of Financial Risks and Development of Mitigation Plans ..... | 19 |
| General Fund Budget Overview .....                                      | 20 |
| Revenues .....  | 22 |
| Tuition and Fees .....  | 22 |
| State Appropriations .....  | 25 |
| State Performance Funding Model .....                                   | 26 |
| State Funded Capital Projects .....                                     | 27 |
| Housing .....   | 28 |
| Dining .....  | 30 |
| Transfers In .....  | 30 |
| Other Revenues .....  | 30 |
| Expenditures .....  | 31 |
| Salaries and Wages .....  | 32 |
| Fringe Benefits .....   | 32 |
| Contingency .....   | 33 |
| Institutional Financial Aid/Scholarships .....                          | 34 |
| Utilities .....   | 34 |
| Capital Assets and Debt Service .....                                   | 35 |
| Prior Year Funds .....  | 36 |
| Supplemental Information: General Fund Expenditures by Unit .....       | 36 |
| Athletics .....   | 37 |
| Audit Services .....  | 38 |
| College of Arts & Sciences .....  | 39 |
| College of Business .....   | 40 |
| College of Education and Human Development .....                        | 41 |
| Communications and Marketing .....                                      | 42 |
| Community Engagement .....  | 43 |
| Facility Operations .....   | 44 |
| Finance and Administration .....  | 45 |
| General Counsel .....   | 46 |
| Graduate School .....   | 47 |
| HSC Financial and Administrative Affairs .....                          | 48 |
| Human Resources .....   | 49 |
| Office of Access and Opportunity .....                                  | 50 |
| Office of the President .....   | 51 |
| Office of the Provost .....   | 52 |
| Philanthropy and Alumni Engagement .....                                | 53 |

|   |    |
|---|----|
| Research and Innovation .....                                   | 54 |
| School of Dentistry .....                                       | 55 |
| School of Engineering .....                                     | 56 |
| School of Law .....   | 57 |
| School of Medicine .....  | 58 |
| School of Music .....   | 59 |
| School of Nursing .....   | 60 |
| School of Public Health and Information Sciences .....          | 61 |
| School of Social Work .....                                     | 62 |
| Student Affairs .....   | 63 |
| University Libraries .....                                      | 64 |
| University-wide (Utilities, Debt Service, and Insurances) ..... | 65 |
| Non-general Fund Budget Overview .....                          | 66 |
| Non-general Fund Sources .....                                  | 67 |
| Non-general Fund Expenditures .....                             | 68 |
| All Funds Budget .....  | 71 |
| Institutional and Pass-through Financial Aid .....              | 71 |
| Prior Year Funds .....  | 72 |
| Multi-Year Outlook, All Funds.....                              | 73 |
| All Funds Operating Budget By Units .....                       | 74 |
| Capital Budget .....  | 75 |

### List of Tables

|  |    |
|--|----|
| Table 1: FY 2026 Operating Budget by General and Non-general Fund Revenues and Expenses .....    | 7  |
| Table 2: General Fund: Progression from FY 2025 Adopted to FY 2026 Proposed Budget .....         | 20 |
| Table 3: Tuition and Fee Revenues .....  | 22 |
| Table 4: Proposed AY 2025-26 Tuition Rates and Mandatory Fees by Degree Type and Residency ..... | 23 |
| Table 5: Proposed AY 2025-26 Tuition Rates for Special Programs .....                            | 24 |
| Table 6: State Performance Funding Metrics and UofL Outcomes .....                               | 26 |
| Table 7: Proposed Housing Rates for University-owned Buildings .....                             | 28 |
| Table 8: Proposed Housing Rates for Foundation-owned and Master Lease Buildings .....            | 29 |
| Table 9: Dining Meal Plan Rates for 2025-26 .....  | 30 |
| Table 10: Notable FY 2026 General Fund Expense Changes .....                                     | 31 |
| Table 11: Academic and Support Unit General Fund Contingency Budgets .....                       | 33 |
| Table 12: Utility Expenditures by Category .....   | 34 |
| Table 13: Summary of FY 2026 Capital Asset Expenses and Debt Service Amounts: General Fund.....  | 35 |
| Table 14: Athletics .....  | 37 |
| Table 15: Audit Services .....   | 38 |
| Table 16: College of Arts and Sciences .....   | 39 |
| Table 17: College of Business .....  | 40 |
| Table 18: College of Education and Human Development .....                                       | 41 |
| Table 19: Communications and Marketing .....   | 42 |
| Table 20: Community Engagement .....   | 43 |
| Table 21: Facility Operations .....  | 44 |
| Table 22: Finance and Administration .....   | 45 |

|   |    |
|---|----|
| Table 23: General Counsel .....   | 46 |
| Table 24: Graduate School .....   | 47 |
| Table 25: HSC Financial and Administrative Affairs .....                                  | 48 |
| Table 26: Human Resources .....   | 49 |
| Table 27: Office of Access and Opportunity .....  | 50 |
| Table 28: Office of the President .....   | 51 |
| Table 29: Office of the Provost .....   | 52 |
| Table 30: Philanthropy & Alumni Engagement .....  | 53 |
| Table 31: Research and Innovation .....   | 54 |
| Table 32: School of Dentistry .....   | 55 |
| Table 33: School of Engineering .....   | 56 |
| Table 34: School of Law .....   | 57 |
| Table 35: School of Medicine .....  | 58 |
| Table 36: School of Music .....   | 59 |
| Table 37: School of Nursing .....   | 60 |
| Table 38: School of Public Health and Information Sciences .....                          | 61 |
| Table 39: School of Social Work .....   | 62 |
| Table 40: Student Affairs .....   | 63 |
| Table 41: University Libraries .....  | 64 |
| Table 42: University-wide (Utilities, Debt Service, and Insurances) .....                 | 65 |
| Table 43: FY 2026 Non-general Fund Budget .....   | 66 |
| Table 44: Endowment Budgets by Unit .....   | 69 |
| Table 45: Gift Budgets by Unit .....  | 70 |
| Table 46: Financial Aid Expenditure Budget by General and Non-General Funding Source..... | 71 |
| Table 47: Estimated Use of Prior Year Funds .....   | 72 |
| Table 48: Multi-Year Outlook, All Funds .....   | 73 |
| Table 49: FY 2026 Operating Expenditure Budget by Unit and Funding Source .....           | 74 |

### List of Figures

|   |    |
|---|----|
| Figure 1: Strategic General Fund Investments .....                                  | 17 |
| Figure 2: State Operating Appropriations to UofL from FY 2008 through FY 2026 ..... | 25 |



To the University of Louisville Board of Trustees:

As we present the operating budget for the upcoming fiscal year, we are mindful of the challenges and opportunities that lie ahead. The proposed budget presents an inclusive understanding of the shifts in federal support, changes in research funding, and transformative changes in Athletics. I am pleased and proud to submit for your review and consideration, the University of Louisville's operating budget and capital spending plan for fiscal year 2026. Sound financial and student-centered strategies have enabled the university to continue its momentum all while recognizing and mitigating the significant challenges facing higher education. This budget represents a continued effort toward accomplishing many of our shared goals and is balanced, responsible, and sustainable.

This budget is laser-focused on funding priorities outlined in our strategic plan, including:

**Students** - Student success, retention, enrollment growth and access

**Faculty and Staff** - Continued implementation of a competitive compensation plan

**Research and Innovation** - Investing in computing productivity and cyber security efforts

In fiscal year 2026, additional general funds for student financial aid totals \$14.1 million. This includes honoring our financial aid requirements related to the Cardinal Commitment, the UofL Health collaboration, Global Cardinal Scholarship and Border Benefit. It continues our effort to increase graduate stipends by providing an additional \$1,000 for the fourth consecutive year of a four-year commitment. We continue to invest in our successful student recruitment activities, coordinated advising efforts, and the Center for Engaged Learning programs.

To stay competitive in recruiting and retaining topflight faculty and staff, we will implement a 2.5 percent compensation pool with an effective date of July 1, 2025. This budget proposal also continues the current employee retirement contributions (7.5 percent automatic, plus 2.5 percent match), 75 percent employer coverage of health insurance, and 100 percent tuition remission for eligible employees and dependents.

The university's emphasis on scholarly research and attention to preserving its R1 status is also prioritized in this budget through technology investments, including upgrades to our research performance computing capacity and creation of a cybersecurity center through a state appropriation of \$10.0 million. These investments, along with continued funding for faculty mentoring and modern equipment, will expand the impact of our programs across multiple science disciplines.

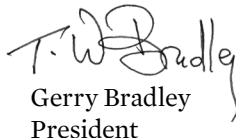
In fiscal year 2026, we continue to utilize the over \$300 million from the Kentucky General Assembly for asset preservation and new construction projects. New asset preservation investments will continue our focus on updating classrooms and labs in high use areas, life safety improvements to roofs, HVAC, and mechanical systems, and chilled water plant upgrades.

We are beginning the design phase of the historical investment of \$280 million for our Health Sciences Campus Simulation Center and Collaboration Hub that will transform our health sciences campus and the important role it plays for the university and the Commonwealth.

Given the historic headwinds higher education is navigating, the University has woven into our fiscal year 2026, budget mitigation plans not only to ensure short-term but long-term sustainability. For fiscal year 2026, the University will continue a hiring pause, increase tuition rates, implement a plan to increase utilization of available Foundation resources, initiate the work of three budget workgroups with focus on revenue generation, cost containment, and program and operations review. Lastly, Athletics will implement a student fee beginning in Fall 2025 in support of student-athlete services and student experiences.

Thank you for your review of this budget proposal. I hope you share the pride we have in the university's commitment to our students through our fiscal stewardship and share our vision as we continue to strengthen UofL's position as the Commonwealth's premier metropolitan research institution.

Sincerely,



Gerry Bradley  
President

## SUMMARY OF FY 2026 BUDGET

The Fiscal Year (FY) 2026 operating budget for the University of Louisville is \$1,796,250,758 making it the largest operating budget in the university's history. The drivers behind this budget are detailed in this document, including operating and capital, as well as highlighting the headwinds that the university is facing for the upcoming fiscal year. The operating section of this document recognizes the day-to-day activities to operate the university, which includes the instruction of students, research and scholarly activities, clinical work, athletics, and connection with the community. The final section of this document reflects major construction activities and investment in the university infrastructure needs. All financial activity is recorded in one of two fund groups: general funds and non-general funds. The general fund budget represents unrestricted revenues derived from tuition, state appropriations, and auxiliaries, to name several. The university's non-general fund budget is tied to specific purposes such as grants, gifts and endowments, clinical operations, and Athletics. A large portion of the non-general fund revenues flow through the university's two affiliated corporations: University of Louisville Research Foundation, Inc. (ULRF) and the University of Louisville Athletic Association, Inc. (ULAA).

The university's FY 2026 operating budget includes only those funds received from its separately governed units (University of Louisville Health, University of Louisville Foundation, and University of Louisville Real Estate Foundation). While the full activity for these units is included in the university's annual financial statement through a discrete disclosure, this budget contains only the funding that is transferred to the university for its use.

Table 1 contains the university's all funds operating budget for FY 2026. General funds for FY 2026 are presented in the first column to the right of the category descriptions. Non-general funds are shown in the subsequent four columns. The yellow outlined columns include the group of activities called "UofL Standalone" that are reflected in the university's financial statements.

Anticipated revenues for FY 2026 total \$1,724,016,639. Tuition and fee revenues of \$399.5 million and clinical/hospital revenues of \$464.3 million are the two largest revenue sources and represent 48.1 percent of the total. Anticipated State capital funding includes utilization of \$110.8 million for the FY 2026 asset preservation authorization, the unexpended asset preservation authorization in FY 2023 through FY 2025 and the first-year expenses toward the new collaboration hub on the Health Science campus. Asset preservation funds are designated for needed repairs and maintenance, as well as improvements in learning spaces in campus facilities. The FY 2026 budget also includes the use of \$59.7 million in prior year funds that are associated with one-time expenses. Examples include one-time use of prior year funds, unspent grant funding received in prior years, university support for athletics, and the use of accumulated cash for faculty start-up packages.

Salaries and fringe benefits remain the largest expense categories and total \$849.9 million or 47.3 percent of the total expense budget. Scholarship expenses—including federal and state pass-through aid such as Pell and Kentucky Educational Excellence Scholarship (KEES)—total \$222.3 million, a \$41.6 million increase from FY 2025.

The FY 2026 operating budget is balanced, which means budgeted expenditures match available resources.

TABLE 1: FY 2026 OPERATING BUDGET BY GENERAL AND NON-GENERAL FUND REVENUES AND EXPENSES

|                                       | UofL STANDALONE ENTITY |                     |                          | UL RESEARCH<br>FOUNDATION | ATHLETICS            | ALL FUNDS              |
|---------------------------------------|------------------------|---------------------|--------------------------|---------------------------|----------------------|------------------------|
|                                       | GENERAL FUNDS          | FOUNDATION          | INTERNALLY<br>DESIGNATED |                           |                      |                        |
| <b>Source of Funds</b>                |                        |                     |                          |                           |                      |                        |
| Tuition and Fees                      | 394,906,615            | -                   | -                        | -                         | 4,600,000            | <b>399,506,615</b>     |
| State Funds                           | 186,553,700            | -                   | -                        | -                         | -                    | <b>186,553,700</b>     |
| Transfers to General Fund             | 35,818,356             | -                   | -                        | -                         | 10,800,000           | <b>46,618,356</b>      |
| Auxiliaries                           | 23,204,822             | -                   | -                        | -                         | -                    | <b>23,204,822</b>      |
| Clinical (including Hospital support) | 543,105                | -                   | -                        | 463,745,490               | -                    | <b>464,288,595</b>     |
| Sponsored Agreements                  | -                      | -                   | -                        | 164,660,280               | -                    | <b>164,660,280</b>     |
| Pass Through Financial Aid            | -                      | -                   | -                        | 70,594,251                | -                    | <b>70,594,251</b>      |
| Other Revenue                         | 24,968,214             | 83,951,536          | 11,423,393               | -                         | 137,477,643          | <b>257,820,786</b>     |
| State Capital and Asset Preservation  | -                      | -                   | 110,769,234              | -                         | -                    | <b>110,769,234</b>     |
| Total Fiscal Year Revenues            | \$665,994,812          | \$83,951,536        | \$122,192,627            | \$699,000,021             | \$152,877,643        | <b>\$1,724,016,639</b> |
| Line of Credit (as needed)            | -                      | -                   | -                        | -                         | 12,532,739           | <b>12,532,739</b>      |
| Plus use of prior year funds          | 582,967                | -                   | 28,796,287               | 30,322,126                | -                    | <b>59,701,380</b>      |
| <b>Total Sources of Funds</b>         | <b>\$666,577,779</b>   | <b>\$83,951,536</b> | <b>\$150,988,914</b>     | <b>\$729,322,147</b>      | <b>\$165,410,382</b> | <b>\$1,796,250,758</b> |
| <b>Uses of Funds</b>                  |                        |                     |                          |                           |                      |                        |
| Salary                                | 310,138,646            | 22,356,272          | 7,770,197                | 270,293,095               | 51,344,032           | <b>661,902,242</b>     |
| Fringe Benefits                       | 96,360,872             | 5,796,052           | 2,150,067                | 73,874,729                | 9,830,936            | <b>188,012,656</b>     |
| Operating                             | 107,666,492            | 40,345,131          | 28,450,097               | 266,459,475               | 57,237,780           | <b>500,158,975</b>     |
| Scholarships                          | 91,988,235             | 15,454,081          | 639,924                  | 81,004,494                | 33,220,961           | <b>222,307,695</b>     |
| Capital Asset plus Debt Service       | 34,098,227             | -                   | 1,036,187                | 2,064,477                 | 12,188,453           | <b>49,387,344</b>      |
| Transfers to General Fund             | -                      | -                   | -                        | 35,513,356                | 305,000              | <b>35,818,356</b>      |
| State Capital and Asset Preservation  | -                      | -                   | 110,769,234              | -                         | -                    | <b>110,769,234</b>     |
| Utilities                             | 26,325,307             | -                   | 173,208                  | 112,521                   | 1,283,220            | <b>27,894,256</b>      |
| <b>Total Uses of Funds</b>            | <b>\$666,577,779</b>   | <b>\$83,951,536</b> | <b>\$150,988,914</b>     | <b>\$729,322,147</b>      | <b>\$165,410,382</b> | <b>\$1,796,250,758</b> |
| <b>Sources less Uses of Funds</b>     | <b>\$-</b>             | <b>\$-</b>          | <b>\$-</b>               | <b>\$-</b>                | <b>\$-</b>           | <b>\$-</b>             |

## CONNECTION TO THE STRATEGIC PLAN

Students, faculty, staff, and research are the engines that propel the University of Louisville forward. The FY 2026 budget continues to provide momentum to those efforts by making UofL a great place to Learn, Discover, Connect, and Work. The following pages provide examples of how the FY 2026 budget links to the university's strategic plan.



# A GREAT PLACE TO LEARN

**Goal:** The University of Louisville is a great place to LEARN because it prepares students for success now and into the future. We accomplish this by supporting the whole student through transformative, purpose-driven, and engaged learning.

**Strategy 1:** Attract, retain, and graduate a talented, diverse student body through meaningful and structured commitment to student success.

**Strategy 2:** Prepare critical thinking, global citizens capable of lifelong, self-directed learning to lead, serve, and shape the future.

We unleash students' potential and prepare them for the careers, workplaces and complex challenges of tomorrow. We are committed to closing the opportunity gap for all students and radically altering the paths of generations to come. We expand learning beyond the classroom by collaborating with campus, community and industry partners to provide students engaged learning experiences.

Strategy 1 focuses on attracting, retaining, and graduating a talented, diverse student body through meaningful and structured commitment to student success. In support, the FY 2026 budget includes the following investments:

- General fund institutional financial aid **increases** by \$11.0 million, for funding the Cardinal Commitment grants, Border Benefit, Global Cardinal Commitment and ULH. The Cardinal Commitment grant is for first time students residing in Kentucky to close the gap between financial aid and the cost of attendance. Students receiving a financial aid package that includes a Pell and CAP Grant will have 100 percent of their tuition covered.
- Office of the Provost **expands** READY program funding to increase access to coaching, tutoring and readiness courses with an increased investment of \$350,000.
- Office of Student Affairs **engages** students through the Student Activities Board and the Engage, Lead, Serve Board events with an investment of \$517,000.
- Speed School of Engineering **invests** in new Applied Engineering program to meet the increasing workforce demand in Kentucky's industrial base.
- School of Nursing **reaches** students by introducing a fully online Master of Science in Nursing Leadership with practice and education tracks.
- School of Public Health and Information Sciences with the Speed School of Engineering **launches** the interdisciplinary degree program: The Master of Science in Artificial Intelligence in Medicine. Students will gain a specialized skillset with capabilities to design, develop, and translate potential AI solutions and technologies to improve population health.
- College of Arts & Sciences **creates** opportunity for returning adult learners to complete their undergraduate degree with a Bachelor of Science in General Studies with six different tracks.

Strategy 2 prepares critical thinking, global citizens capable of lifelong, self-directed learning to lead, serve, and shape the future.

- Muhammad Ali Scholars **participate** in a bi-annual study abroad based on the six principals of Muhammad Ali. Scholars will present their research findings to the campus community in the following fall.
- University Libraries **implements** a Libraries Undergraduate Research Award that will qualify as an engaged learning experience.
- School of Music **provides** opportunities by supporting performances, travel, scholarship, conference presentations, summer grant opportunities, and other initiatives that facilitate the creative and scholarly productivity of students.
- School of Dentistry **invests** \$4.5 million to replace and update dental simulation clinic equipment and workstations. This state-of-the-art clinic will introduce students to the practice of dentistry in an ideal, simulated learning environment.
- Center for Engaged Learning **conducts** student networking, communication and presentation skills through the participation in the Undergraduate Research Showcase, as well as regional and national conferences.
- Speed School of Engineering **establishes** an innovative makerspace within the new engineering building where students can learn new ways of building and creating with support from peers, mentors, and specialized staff.

# A GREAT PLACE TO DISCOVER

**Goal:** The University of Louisville is a great place to DISCOVER new knowledge that improves lives. We accomplish this through impactful research, innovation, scholarship, and creative activity.

**Strategy 1:** Increase efforts and support in innovation, research, scholarship, and creative activities.

**Strategy 2:** Develop strong translational research, innovation, and entrepreneurship programs to maximize societal impact of university research.

The University of Louisville excels in research and innovation that drive the economic development of the city and Commonwealth by creating new businesses, greater employment, and greater prosperity for all citizens.

Strategy 1 focuses to increase efforts and support in innovation, research, scholarship, and creative activities. To achieve success, the FY 2026 budget investments include:

- General Counsel **invests** in staff to build and enhance the Immigration Practice Group. This will increase the ability to attract and retain top faculty and researchers from all over the world.
- Office of Communications and Marketing collaborates with Research and Innovation to **publish** IGNITE, a research magazine, whose audience includes peers at the top 100+ research universities across the country.
- Kent School of Social Work will **maintain** their involvement in collaboration and multidisciplinary research projects and engage with historically disadvantaged communities.

Strategy 2 focus is to develop strong translational research, innovation, and entrepreneurship programs to maximize societal impact of university research.

- Research and Innovation **launches** the plan to build a dedicated cybersecurity center for a programmatic approach toward cybersecurity education, research and development, collaboration, and training that meets the growing demand for cybersecurity expertise. The UofL Cybersecurity program will share resources and collaborate closely with the Cybersecurity program at Murray State University. The center plans include a Sensitive Compartmented Information Facility (SCIF), Computing Secure Enclave, Cyber Range, and staff to support the operations of the center.
- School of Public Health and Information Sciences successfully submitted the proposal for the launch of the Louisville Clinical and Translational Research Center (LCTRC) — a statewide effort that will **transform** the university's clinical research infrastructure and find meaningful solutions to combat chronic conditions.
- School of Music will **support and promote** the New Music Festival, a celebration of new compositions and live / electronic performances.
- School of Nursing **hires** new Associate Dean of Research. Research in areas of mental health, balanced access to healthcare, and patient safety will be added in research focus.



# A GREAT PLACE TO CONNECT

**Goal:** The University of Louisville is a great place with which to CONNECT because of its impact on the community and the economic, social, and cultural health and well-being of Louisville, the Commonwealth, and beyond. We accomplish this through principled leadership, responsible stewardship, and engaged partnerships.

**Strategy 1:** Improve awareness, accessibility, value, and impact of community, industry, government, and alumni partnerships.

**Strategy 2:** Increase Community and Alumni Engagement

UofL could not exist without ties to the community. Through these partnerships, the lives of people across the Commonwealth, country, and world are made better.

Strategy 1 focuses to improve awareness, accessibility, value, and impact of community, industry, government, and alumni partnerships.

- Office of Community Engagement **provides** seed funding for projects focused on community engagement research.
- The entire University through the collaboration with the Office of Community Engagement **increases** community engagement activities. Seen through partnership with the community for the mutually beneficial exchange of knowledge and resources, as well as thorough outreach by providing direct services, time, or resources to benefit the community.
- Speed School of Engineering **trains** high school teachers to teach engineering courses as part of the Transition 2 Engineering program (T2E), a joint effort with UK, WKU, and Murray State.
- School of Music continues to **support** community connections, including engagement with disadvantaged Louisville communities. Examples of community outreach include: Sanders Elementary, Redeemer Lutheran, Music Therapy Clinic, AAMHI, String Preparatory Center camps, Honor ensembles, and Wind Band Institute.
- School of Dentistry **invests** \$600,000 to support the expansion of pediatric and orthodontic dental services at the clinic located at Kosair for Kids Center.
- College of Education and Human Development **engage** local community organizations and increase partnerships for student clinical services to expand learning opportunities and meet degree requirements.

Strategy 2 emphasizes the need to increase community and alumni engagement.

- School of Music **supports** over 150 concerts throughout the academic year, through engagement of both students and faculty.
- School of Law **hosts** two major annual events: The Brandeis Medal and the Breonna Taylor lecture.
- Summer camps and conferences are held throughout campus, generating an additional \$170,000 in revenue. Camps **provide** future cardinals the opportunity to experience the university firsthand and bring in additional revenue to the Office of Student Affairs to support current student initiatives.
- Office of Access and Opportunity **supports** Inclusive Excellence Scholars, which connects students with experienced alumni, faculty and staff, who will provide guidance, career insights, and valuable networking opportunities.
- College of Arts and Sciences will **expand** a mentoring program with the Dean's Alumni Council that pair students with professionals in their intended career path to help establish networks and opportunities.

# A GREAT PLACE TO WORK

**Goal:** The University of Louisville is a great place to WORK because it is a workplace dedicated to personal growth and professional development. We accomplish this by fostering a culture where faculty, staff, and administration live our institutional values.

**Strategy 1:** Foster a culture of care, trust, accountability, equity, and transparency.

**Strategy 2:** Become an employer of choice that intentionally attracts and retains the most talented and diverse faculty and staff through meaningful and structured commitment to employee success.

The University of Louisville strives to develop a culture where faculty, staff and administrators live the institution's values. The FY 2026 budget includes the following WORK investments.

Strategy 1 fosters a culture of care, trust, accountability, equity, and transparency.

- Office of Human Resources **supports** the development and growth of leaders at the University through the Cardinal Leadership Institute. The Institute was designed to cultivate new and emerging leaders who understand the University's vision and can effectively foster growth as an institution.
- Office of Access and Opportunity **implements** the Inclusive Excellence Strategic Plan, which will foster inclusive excellence throughout the university community.
- Office of the Communications and Marketing **establishes** communication plans, on behalf of the Office of the President and Office of the Provost, to keep faculty, staff, and students informed of university priorities, initiatives, and issues.
- Office of the Provost **develops and implements** a revised compliance website that will provide additional information on deadlines and regulatory changes for compliance, as well as providing additional support for academic programs working with professional licensure.

Strategy 2 is to become an employer of choice that intentionally attracts and retains the most talented and diverse faculty and staff through meaningful and structured commitment to employee success. Examples of this investment in the FY 2026 budget include:

- University will **implement** a 2.5 percent compensation pool.
- School of Nursing **increases** leadership opportunities and involvement in a new faculty mentorship program.
- School of Public Health and Information Sciences will **provide** mentorship and professional development opportunities, partially funded by a gift from the Humana Foundation.



## Budget Goals

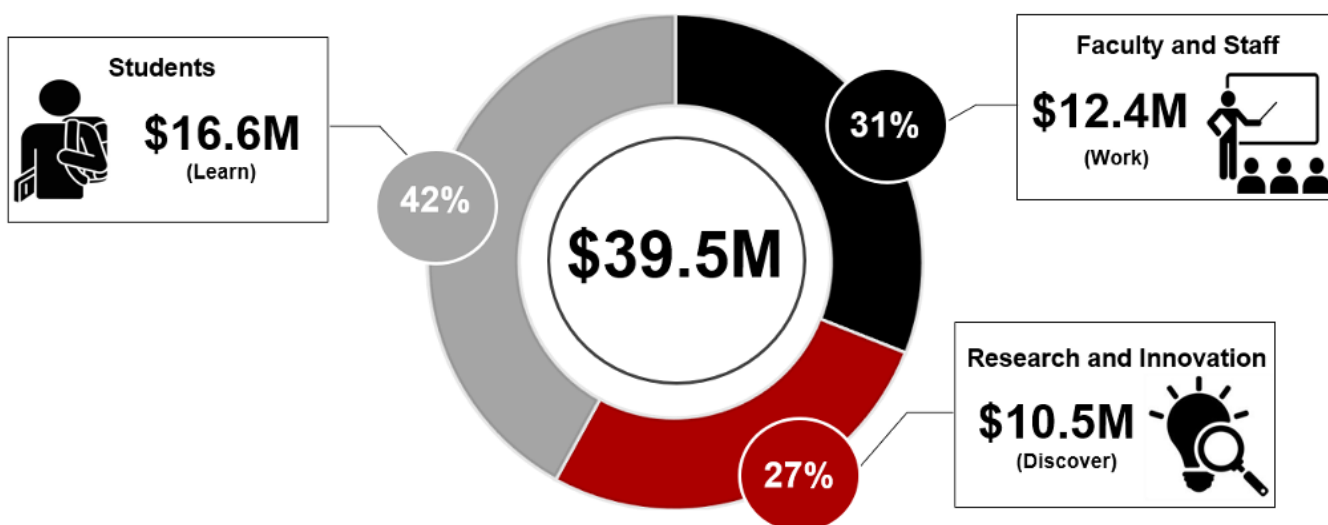
The university's budget goals for FY 2026 remain consistent with FY 2025. Maintaining a solid and predictable financial foundation is key to the university's future success. The FY 2026 budget builds upon the major financial and operational improvements made over the past several years, with keeping its students, people, and research at the forefront. Structurally balanced budgets, along with university-wide efforts to monitor revenue and adjust expenses as needed are evident in the university's overall financial health and cash position.

Building a sustainable and structurally sound operating budget that advances the university's mission while mitigating the external headwinds is the top budget goal for FY 2026. The other three budget goals are to:

- Establish a budget framework that meets all financial and operational standards of university and college accrediting bodies.
- Establish central contingencies, careful monitoring of one-time available funds and continue real-time monitoring to mitigate unexpected revenue or expense changes.
- Link the budget to the university's strategic plan.

Figure 1 depicts the FY 2026 investments that align with the university's Strategic Plan, representing a \$39.5 million net increase in general funds compared to FY 2025.

**FIGURE 1: STRATEGIC GENERAL FUND INVESTMENTS**



## Budget Priorities

The FY 2026 budget has four priorities. Those priorities, along with examples of how the budget supports them include:

### 1. Improve student retention, success, access, and well-being

- \$3.4 million investment in student counseling services.
- Continued investment of the Cardinal Commitment Grant scholarship, Global Cardinal Scholarship program, UL Health, and Border Benefit program (page 10, 21 and 34).
- Increase investment in REACH center (page 52).
- Increases pool of funding for graduate student stipends by an additional \$600,000, year 4 of 4 in this commitment (page 19 and 47).

### 2. Invests in faculty and staff

- Funds a 2.5 percent compensation pool for eligible faculty and staff effective July 1, 2025 (page 16, 21, 31 and 36).
- Invests an additional \$7.0 million to maintain fringe benefits (page 21 and 32).
- Maintains full tuition remission for eligible employees and their dependents (page 32).

### 3. Advancing research and innovation

- Invests \$10.0 million in cybersecurity and research computing to make UofL a premier destination for cybersecurity education, research, and industry collaboration with the capability to adapt to the evolving landscape of cyber threats and contributes to the safety, economic prosperity, and technological advancement of Kentucky (page 12, 25, and 65).

### 4. Invests in the university's physical infrastructure to support university strategies and institutional success

- Includes \$65.8 million in state appropriations for asset preservation projects (page 75).
- Begin design and construction on the HSC Simulation Center and Collaboration Hub utilizing \$45.0 million of the \$280.0 million building funded by a combination of state and institutional support (page 27, 68 and 75).
- Increase funding to support facilities operations with opening of new Engineering building and increased operating costs (page 75).

## Assessment of Financial Risks and Development of Mitigation Plans

Almost two-thirds of the university's unrestricted operating budget is derived from tuition, fees, housing, and dining revenues which makes enrollment the top financial risk for unrestricted funds. This exposure is not unique to UofL as enrollment pressures exist across the US higher education landscape due to anticipated declines in high school graduates, by as much as 15 percent in Kentucky by 2029. However, UofL's concerted effort of increasing retention rates has allowed the university to mitigate the current enrollment challenges facing higher education and see record enrollment projections again for FY 2026.

Although university leadership constantly surveys the higher education landscape, the FY 2026 budget takes a proactive approach to shore up revenue streams, particularly enrollment. This includes:

1. Enhancing financial aid programs for students.
2. Maintain recruitment and scholarship efforts to targeted border states to help offset declining high school enrollment in Kentucky.
3. An additional increase in graduate student stipends to help attract and retain the best graduate students from around the world.
4. Focusing on student retention through readiness programs, mental health services, student success center and coordinated undergraduate advising center.

The University recognizes the federal executive orders addressing changes in research funding restrictions, potential reductions to indirect cost rates and Medicaid could pose financial risks to the university's non-general funds of the institution. Restrictive monetary policy changes or severe disruptions to stock and bond markets as a result of the dynamic changes could ripple through the university affecting enrollment, labor costs, supplies, and services. To ensure the university can manage unanticipated revenue or expense shocks, the university has been utilizing a risk-based approach for the past several years and are enhancing the mitigation plans. For the FY 2026 budget, it incorporates the following mitigation levers:

- For a multi-pronged approach, the university has created savings programs in every academic and support unit. These savings programs have helped stabilize days of cash on hand. Utilization of savings is structured for one-time use and budget approval.
- A contingency budget of \$1.5 million is established to mitigate any unanticipated revenue disruptions and/or unplanned expenses.
- Continues to require each academic and support unit to balance their expenses to resources. Continuous active monitoring of budget-to-actual data, liquidity, enrollment, tuition billings, collections and receivables help the university identify adverse trends and take appropriate mitigating actions as quickly as possible.
- Requires every academic and support unit to set aside one percent of its general fund expense budget into a contingency account.
- To ensure long-term financial stability, the university will establish budget workgroups in the areas of revenue generation, cost containment, program and operations review.
- Updated affiliation agreements with Norton Hospital and plans to finalize the updated affiliation agreement with UL Health ensuring a consistent revenue stream.
- The university will continue the hiring pause with a developed plan for departments to request exceptions for mission critical work.
- Develop and implement a targeted plan to utilize more available funding from UL Foundation to relieve pressure within general funds operating budget.
- Athletics has developed a multi-year plan to proactively address the challenges and opportunities from the recent finalized House settlement bill with NCAA and includes cost containment measures and increased revenue generation.
- Athletics will implement a fee to students, except commuter (part-time) and online only, in support of student-athlete services, tickets to athletic events, and overall student experience.
- The FY 2026 budget for Athletics includes the use of a line of credit, an intentional shift to an internal fundraising model, and potential upsides if ACC Success Incentives are realized.

## General Fund Budget Overview

The FY 2026 general fund budget is structurally and strategically balanced: available resources equal planned expenses and the budget directly supports the strategic plan.

Table 2 displays the progression of FY 2025 to the proposed FY 2026 general fund budget. Highlights of the changes are identified on the following page.

### TABLE 2: GENERAL FUND: PROGRESSION FROM FY 2025 ADOPTED TO FY 2026 PROPOSED BUDGET

|                                     | FY 2025               | CHANGE IN SOURCES AND USES | FY 2026               |
|-------------------------------------|-----------------------|----------------------------|-----------------------|
|                                     | ADOPTED BUDGET        |                            | PROPOSED BUDGET       |
| <b>SOURCES OF FUNDS</b>             |                       |                            |                       |
| Tuition and Fees                    | 373,106,456           | 21,800,159 <b>A</b>        | <b>394,906,615</b>    |
| State Funds                         | 176,483,300           | 10,070,400 <b>B</b>        | <b>186,553,700</b>    |
| Transfers to General Fund           | 24,956,605            | 10,861,751 <b>C</b>        | <b>35,818,356</b>     |
| Auxiliaries                         | 21,677,885            | 1,526,937 <b>D</b>         | <b>23,204,822</b>     |
| Clinical (include Hospital support) | 1,187,973             | (644,868) <b>E</b>         | <b>543,105</b>        |
| Other Revenue                       | 28,701,845            | (3,733,631) <b>F</b>       | <b>24,968,214</b>     |
| <b>Total Fiscal Year Revenues</b>   | <b>626,114,064</b>    | <b>39,880,748</b>          | <b>665,994,812</b>    |
| Plus use of prior year funds        | 959,511               | (376,544) <b>G</b>         | <b>582,967</b>        |
| <b>Total Sources of Funds</b>       | <b>\$ 627,073,575</b> | <b>\$ 39,504,204</b>       | <b>\$ 666,577,779</b> |
| <b>USES OF FUNDS</b>                |                       |                            |                       |
| Salary                              | 304,010,794           | 6,127,852 <b>H</b>         | <b>310,138,646</b>    |
| Fringe Benefits                     | 89,333,175            | 7,027,697 <b>I</b>         | <b>96,360,872</b>     |
| Operating                           | 101,734,612           | 5,281,880 <b>J</b>         | <b>107,016,492</b>    |
| Scholarships                        | 77,867,203            | 14,121,032 <b>K</b>        | <b>91,988,235</b>     |
| Capital Asset plus Debt Service     | 29,244,285            | 5,503,942 <b>L</b>         | <b>34,748,227</b>     |
| Utilities                           | 24,883,506            | 1,441,801 <b>M</b>         | <b>26,325,307</b>     |
| <b>Total Uses of Funds</b>          | <b>\$ 627,073,575</b> | <b>\$ 39,504,204</b>       | <b>\$ 666,577,779</b> |
| <b>Sources less Uses of Funds</b>   | <b>\$ -</b>           | <b>\$ -</b>                | <b>\$ -</b>           |



## Highlights from Table 2 for FY 2026 include:

- A. Success in retention efforts, growth in undergraduate enrollment, and tuition rate increases for undergraduate, graduate, and professional degrees contribute to the budget-over-budget increase (page 22 and 23).
  - Mandatory student fees remain unchanged at \$374 (\$276 bundled fee and a \$98 student recreation fee) per semester per semester for full-time students which is pro-rated for part-time students.
- B. State appropriations increased \$10.0 million in FY 2026. Multiple factors explain the change.
  - The university is receiving \$10.0 million to develop a cybersecurity center.
  - \$2.8 million increase from the state performance funding pool over FY 2025.
  - Several state appropriations totaling \$2.7 million received in FY 2025 were one-time appropriations and removed in FY 2026 state appropriations.
  - This is year 2 of the University receiving \$20.7 million for specific capital projects. One example is the state appropriation of \$12.5 million (\$25.0 million over two years) to support the UofL Health building for the Center for Rural Cancer Education and Research in Bullitt County (page 25, 27, and 31).
- C. Transfers to general funds in FY 2026 include \$9.6 million in debt service from non-general fund sources, \$14.3 million in overheard recovery from the facilities and administrative (F&A) overheard recovery and \$10.0 million in funding as a result of the UL Health affiliation agreement (page 30).
- D. Auxiliaries include housing, dining, and parking. A 3.0 percent increase in housing and dining rates due to inflationary increases are reflected in the FY 2026 budget (page 28 and 29).
- E. Clinical revenues received in the general fund include academic program support for the Owensboro Health Initiative-Coop Agreement and professional services provided to UL Health from Environmental Health and Safety department.
- F. Other revenues include self-generated programs, service centers and investment income (page 30).
- G. Prior year funds represent revenues received in one year but not spent until a subsequent year. To distinguish them from new revenues, they are separately identified in the budget to ensure that they are tied to one-time expenses (page 36).
- H. Salary increases due to a 2.5 percent compensation pool effective July 1, 2025, for eligible faculty and staff (page 16 and 32).
- I. For FY 2026, the general fund fringe benefit budget totals \$96.3 million, which maintains all university fringe benefits including employer-funded retirement contributions at 7.5 percent of an eligible employee's salary/wage plus a 2.5 percent match for a similar employee contribution (page 32).
- J. Operating increases are related to the increase in operational funding necessary for the new engineering building, cybersecurity center, inflationary increases in maintenance and operating expenses. Intentional utilization of available foundation resources is included to reduce the net overall increase to \$5.2 million (page 12, 19, and 25).
- K. General fund financial aid budgets increase \$14.1 million due to the following growing enrollment within Border Benefit program that waives non-resident undergraduate tuition for eligible students from all of Illinois, West Virginia and Ohio, with select counties in Indiana, Missouri, and Tennessee, and increased funding to the Cardinal Commitment program. In addition, the university budget anticipates growth in the UL Health scholarship program (page 34).
- L. The overall general fund debt service in FY 2026 increases by \$5.5 million, or 18.0 percent, as the university continues to invest in infrastructure, maintenance and operations (page 35).
- M. Utilities include electricity, water, natural gas, and steam/chilled water expenses for the university's three campuses (Belknap, HSC, and Shelby). For FY 2026 utility expense budgets increase by \$1.4 million from the FY 2025 budget. This is due to inflationary cost, as well as the new Speed School of Engineering opening in Fall 2025 (page 34).

## Revenues

The FY 2026 general fund revenue budget totals \$666.6 million, a \$39.5 million increase from FY 2025. General fund revenues represent unrestricted dollars primarily used to support the day-to-day operation of the university. The three largest general fund sources are tuition and fees, state appropriations, and transfers. Transfers into the general fund include UofL Health affiliated agreement rent, overhead recovery associated with sponsored research, as well as payments from affiliated entities for debt service.

## Tuition and Fees

In FY 2026, overall tuition and fee revenues are projected to increase by \$26.4 million, or 7.1 percent, from the FY 2025 budget. Increases in first-time in college undergraduate enrollment, tuition rates, in addition to a new athletic fee, as well as continued non-resident undergraduate enrollment growth and improved retention are driving the change. Table 3 shows budgeted tuition and fee revenue by degree type. Table 4 presents the proposed tuition rates for academic year (AY) 2025-2026 by degree type. Table 5 presents proposed tuition rates for special programs.

### TABLE 3: TUITION AND FEE REVENUES

| CATEGORY         | FY 2024 ACTUALS       | FY 2025 BUDGET        | FY 2025 ESTIMATE      | FY 2026 BUDGET        | \$ CHANGE            | % CHANGE    |
|------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|-------------|
| Undergraduate    | 198,527,260           | 207,065,129           | 221,000,000           | 225,813,234           | 18,748,105           | 9.1%        |
| Graduate         | 53,109,505            | 55,324,039            | 60,400,000            | 55,405,405            | 81,366               | 0.1%        |
| Professional     | 72,256,789            | 76,001,626            | 75,500,000            | 77,331,435            | 1,329,809            | 1.7%        |
| Other Term Based | 6,417,957             | 7,564,587             | 6,900,000             | 7,731,682             | 167,095              | 2.2%        |
| Fees             | 22,748,948            | 27,151,075            | 28,000,000            | 33,224,859            | 6,073,784            | 22.4%       |
| <b>TOTAL</b>     | <b>\$ 353,060,459</b> | <b>\$ 373,106,456</b> | <b>\$ 391,800,000</b> | <b>\$ 399,506,615</b> | <b>\$ 26,400,159</b> | <b>7.1%</b> |

Budgeted tuition revenues for FY 2026 were based on enrollment and credit hour projections submitted by each academic unit and reviewed by the Office of Enrollment Management, Provost Finance Office, and the University Budget Office.

Undergraduate tuition revenue increases by \$18.7 million from the FY 2025 budget, due in part to a \$225 increase per semester per full-time undergraduate student (a 3.5 percent resident rate increase and a 1.5 percent nonresident tuition rate increase), continued non-resident enrollment growth, and improved retention. Strategic investments in institutional financial aid programs continue to make a strong impact.

Graduate tuition revenue remains relatively flat in FY 2026 with a \$81,366 increase, resulting from increases to the resident and non-resident tuition rates, but also slight enrollment declines across multiple academic units. Efforts to stimulate graduate enrollment to meet student interest and workforce demands are being made within the academic units and are evident in FY 2026 with Speed Engineering seeing growth of \$0.9 million.

Professional degree tuition revenue—Medicine, Dentistry, and Law—increases by \$1.3 million in FY 2026. Tuition rate increases (see Table 4) are the primary contributor.

Budgeted fees & other revenues increase by \$6.1 million. Growth is attributable to the following drivers:

- \$4.6 million in fee revenue to Athletics. This \$200 per Fall and Spring semester student fee supports student-athlete services and student experiences.
- \$0.2 million in anticipated revenue from the new Law career program fee.
- \$0.6 million in Engineering for a new maker space fee and various other course fees.
- Mandatory fee revenues are expected to increase, driven by retention and enrollment. Other growth in fee revenues is attributable to increased demand for courses that have related course or lab fees.

**TABLE 4: PROPOSED AY 2025-26 TUITION RATES AND MANDATORY FEES BY DEGREE TYPE AND RESIDENCY**

| (amounts in dollars)           | AY 2025 | AY 2026 | \$ Change | % Change |
|--------------------------------|---------|---------|-----------|----------|
| FULL-TIME SEMESTER RATES       |         |         |           |          |
| UNDERGRADUATE                  |         |         |           |          |
| (In-Person and Online courses) |         |         |           |          |
| Resident                       | 6,470   | 6,695   | 225       | 3.5%     |
| Nonresident                    | 14,643  | 14,868  | 225       | 1.5%     |
| Military*                      | 3,000   | 3,000   | -         | -        |
| GRADUATE                       |         |         |           |          |
| (In-Person and Online courses) |         |         |           |          |
| Resident                       | 7,466   | 7,652   | 186       | 2.5%     |
| Nonresident                    | 15,175  | 15,554  | 379       | 2.5%     |
| Military*                      | 2,250   | 2,250   | -         | -        |
| LAW                            |         |         |           |          |
| (In-Person and Online)         |         |         |           |          |
| Resident                       | 13,208  | 13,500  | 292       | 2.0%     |
| Nonresident                    | 15,708  | 16,000  | 292       | 2.0%     |
| MEDICINE                       |         |         |           |          |
| Resident                       | 23,353  | 23,703  | 350       | 1.5%     |
| Nonresident                    | 35,471  | 36,357  | 886       | 2.5%     |
| DENTISTRY                      |         |         |           |          |
| Resident                       | 19,875  | 20,272  | 397       | 2.0%     |
| Nonresident                    | 41,376  | 42,203  | 827       | 2.0%     |

\* Active Duty Military and qualifying members of the Reserves and National Guard

**TABLE 5: PROPOSED AY 2025-26 TUITION RATES FOR SPECIAL PROGRAMS**

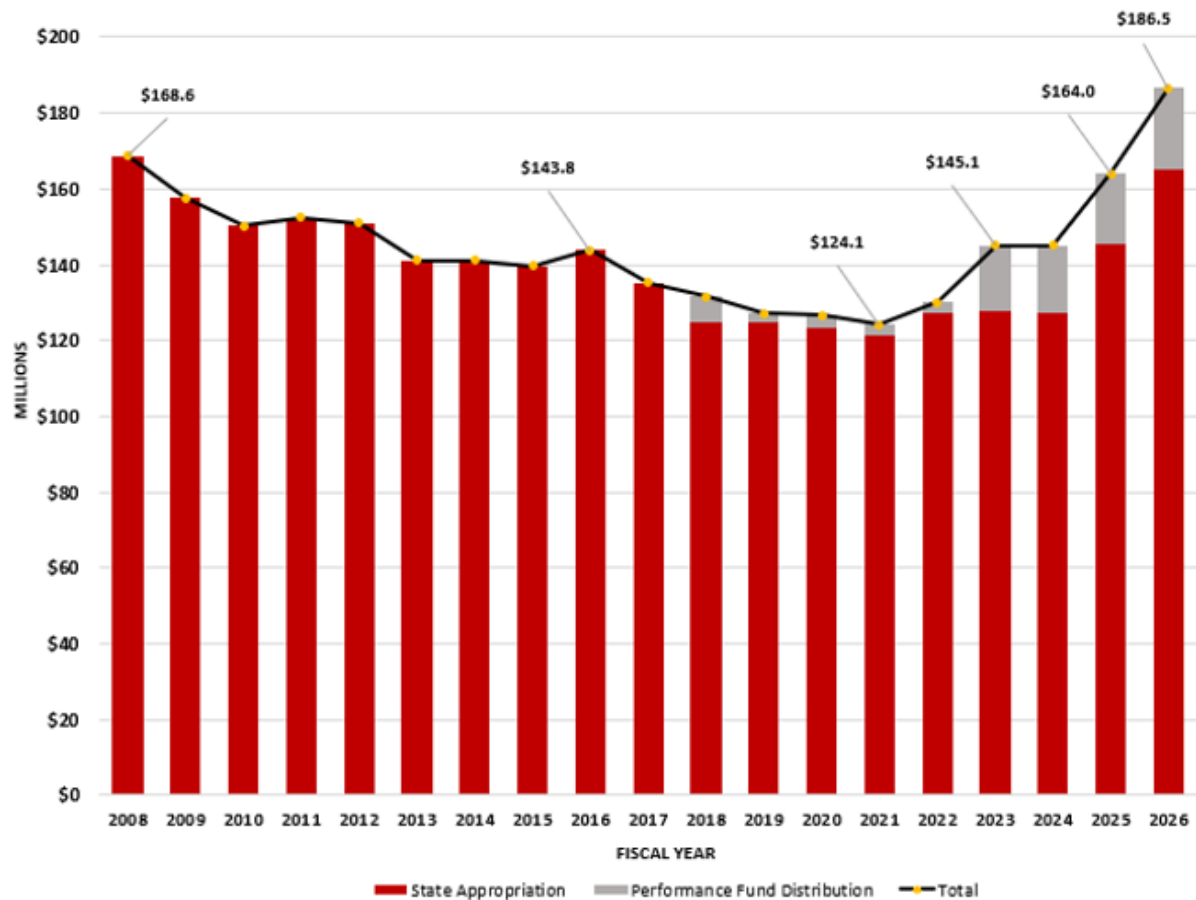
| (amounts in dollars)   | AY 2025 | AY 2026 | \$ Change | % Change |
|--|---------|---------|-----------|----------|
| FULL-TIME SEMESTER RATES   |         |         |           |          |
| <b>COLLEGE OF EDUCATION AND HUMAN DEVELOPMENT</b>                                    |         |         |           |          |
| Advanced Educator Preparation - Resident   | 5,599   | 5,739   | 140       | 2.5%     |
| Advanced Educator Preparation - Nonresident  | 11,381  | 11,665  | 284       | 2.5%     |
| <b>SCHOOL OF NURSING</b>   |         |         |           |          |
| Doctor of Nursing Practice - Resident  | 7,466   | 6,746   | (720)     | -9.6%    |
| Doctor of Nursing Practice - Nonresident   | 8,682   | 8,899   | 217       | 2.5%     |
| MSN APRN Program - Nonresident   | 8,682   | 8,899   | 217       | 2.5%     |
| PhD Nursing - Nonresident  | 8,682   | 8,899   | 217       | 2.5%     |
| <b>SCHOOL OF ENGINEERING (In-Person)</b>   |         |         |           |          |
| M.S. in Engineering - Nonresident  | 7,466   | 7,652   | 186       | 2.5%     |
| <b>COLLEGE OF ARTS &amp; SCIENCES - URBAN PLANNING AND PUBLIC ADMIN. (In-Person)</b> |         |         |           |          |
| Resident   | 8,366   | 8,552   | 186       | 2.2%     |
| Nonresident  | 16,075  | 16,454  | 379       | 2.4%     |
| PER CREDIT HOUR  |         |         |           |          |
| <b>ONLINE EDUCATION</b>  |         |         |           |          |
| Undergraduate Online-Only Programs   | 540     | 559     | 19        | 3.5%     |
| Graduate Online-Only Programs  | 830     | 850     | 20        | 2.4%     |
| CBE Healthcare Leadership  | 540     | 558     | 18        | 3.3%     |
| Graduate - Advanced Educator Preparation   | 622     | 638     | 16        | 2.6%     |
| Graduate Certificates - College of Business  | 800     | 800     | -         | -        |
| Military*  | 600     | 600     | -         | -        |
| Graduate - Urban Planning & Public Admin.  | 1,009   | 1,034   | 25        | 2.5%     |
| M.S. in Health Administration  | 517     | 530     | 13        | 2.5%     |
| RN to BSN  | 375     | 375     | -         | -        |
| FIXED PRICE, MULTI-YEAR  |         |         |           |          |
| <b>COLLEGE OF BUSINESS</b>   |         |         |           |          |
| Dual MBA   | 30,800  | 30,800  | -         | -        |
| Entrepreneurship MBA   | 38,500  | 38,500  | -         | -        |
| Military*  | 22,500  | 22,500  | -         | -        |
| Full-Time MBA  | 38,500  | 38,500  | -         | -        |
| Military*  | 22,500  | 22,500  | -         | -        |
| Global MBA   | 38,500  | 38,500  | -         | -        |
| Military*  | 22,500  | 22,500  | -         | -        |
| Online MBA   | 38,500  | 38,500  | -         | -        |
| Military*  | 22,500  | 22,500  | -         | -        |
| Professional MBA (Evenings)  | 38,500  | 38,500  | -         | -        |
| Military*  | 22,500  | 22,500  | -         | -        |
| Master of Accountancy  | 28,000  | 28,000  | -         | -        |
| M.S. in Business Analytics   | 34,500  | 34,500  | -         | -        |
| <b>COLLEGE OF EDUCATION AND HUMAN DEVELOPMENT</b>                                    |         |         |           |          |
| Ed.D. in Educational Leadership and Org. Development                                 | 18,900  | 18,900  | -         | -        |
| M.S. in Human Resources and Org. Development   | 16,500  | 16,500  | -         | -        |
| Military*  | 2,250   | 2,250   | -         | -        |
| Ed.S. in Educational Administration  | 15,000  | 15,000  | -         | -        |
| EAL Superintendent Certification Program   | 6,930   | 6,930   | -         | -        |

## State Appropriations

The overall state appropriations for FY 2026 total \$186,553,700 of which, state operating appropriations represent \$158,753,700. For FY 2026, the state budget bill includes \$10.0 million to develop a cybersecurity center. In addition, the inflationary adjustment to the base appropriation of \$5.1 million as well as a \$4.8 million increase to offset significant cost increases for Fire and Tornado property insurance premiums remain in FY 2026. Third, the university is receiving \$2.8 million more from the state performance funding pool than received in FY 2025. Also included in the state appropriation is the second year of \$5.3 million to support the Kentucky Manufacturing Extension Partnership, a program to increase service to the state's manufacturing base and promote the growth, profitability, and competitiveness of small and mid-size manufacturers throughout Kentucky. Lastly, the state budget bill included \$25.0 million transfer (\$12.5 million each year for the UL Health Center for Rural Cancer Education and Research).

Figure 2 shows 18 years of state operating appropriations to UofL from FY 2008 through FY 2026. Growth in State operating appropriations since FY 2022 has brought state support closer to pre-Great Recession levels. The growth from FY 2025 to 2026 is largely tied to the \$10.0 million state appropriation to develop a Cybersecurity center and is a one-time appropriation.

**FIGURE 2: STATE OPERATING APPROPRIATIONS TO UOFL FROM FY 2008 THROUGH FY 2026**



Note: Amounts shown do not include appropriations for state funded debt service and Quality Charitable Care Trust funding (which ended in FY 2014).

## State Performance Funding Model

The state performance funding model was created in statute in FY 2017. It ties a portion of each public university's state appropriation to performance on 11 student and operational metrics. Through FY 2022, the state did not add new funding to the pool. It reallocated funding from one university to another through the model. In FY 2023, the state added considerable new funding and UofL gained more than \$14.0 million, for a total allocation of \$17.5 million.

All performance funding dollars allocated to universities are returned to the pool and reallocated the next year based upon each institution's most recent performance. In addition to the funding being returned to the pool after every year to be redistributed, the state increased the size of the pool by an additional \$7.7 million for FY 2025 and \$10.0 million for FY 2026 for a total pool of \$115.0 million. The growth in the performance funding pool and UofL's continued performance will increase the FY 2026 allocation by \$2.8 million, for a total performance funding allocation of \$21.5 million.

Table 6 lists the state performance funding metrics in the performance funding pool. Metrics highlighted in gold indicate where UofL's change in performance outpaced the sector average for FY 2026. The percentages indicate the relative value that each metric carries. Credit Hours Earned is the most significant and an important reason why the university allocates a significant portion of general fund dollars to academic units based upon credit hours.

### TABLE 6: STATE PERFORMANCE FUNDING METRICS AND UOFL OUTCOMES

| PERFORMANCE FUNDING MODEL METRICS              | METRIC WEIGHTS |
|--|----------------|
| <b>Student Success - 40%</b>                   |                |
| Bachelor's Degrees                             | 9%             |
| <b>STEM+H Degrees</b>                          | <b>5%</b>      |
| <b>First Generation College Students (new)</b> | <b>3%</b>      |
| <b>Low-income degrees</b>                      | <b>8%</b>      |
| <b>Progression at 30 credit hours</b>          | <b>3%</b>      |
| <b>Progression at 60 credit hours</b>          | <b>5%</b>      |
| <b>Progression at 90 credit hours</b>          | <b>7%</b>      |
| <b>Course Completion - 30%</b>                 |                |
| Credit Hours Earned                            | 30%            |
| <b>Operations and Student Support - 30%</b>    |                |
| <b>Instructional Square Feet</b>               | <b>10%</b>     |
| <b>Direct Cost of Instruction</b>              | <b>10%</b>     |
| FTE Students                                   | 10%            |
|  | 100%           |

\*Items in gold indicate metrics where UofL's performance outpaced the sector average from the FY 2025 iteration to the FY 2026 iteration of the funding model.

## State Funded Capital Projects

For FY 2025 and FY 2026, the state will appropriate \$69.1 million for asset preservation, renovation, and maintenance projects. This is in addition to the \$81.9 million appropriated for asset preservation projects across FY 2023 and FY 2024. These additional dollars will significantly enhance the student experience by improving the quality and condition of many facilities across campus. UofL is required to provide \$17.3 million in matching funds over these upcoming two years, equivalent to a 25 percent match on state funding. To help fund the match, the university implemented a \$65 per full-time student per semester campus modernization fee in FY 2023. The fee is pro-rated for part-time students. Additional information about state asset preservation projects and financing can be found in the Capital Budget section (page 75).

In addition, the state appropriated Bond Funds of \$260.0 million to construct a new Health Sciences Center Simulation Center and Collaboration Hub. This facility will be the new home to the School of Public Health and Information Sciences and will serve the academic schools on the Health Sciences Campus, neighboring colleges, and medical facilities. Design and construction will begin in FY 2026.

Lastly, the state appropriated \$25.0 million across FY 2025 and FY 2026 to UofL Health to develop the Center for Rural Cancer Education and Research, an extension of the Brown Cancer Center, in Bullitt County to provide greater access to care for central and western Kentucky residents.

## Housing

Three new residence halls (Belknap Village South, Belknap Village North, and Denny Crum Hall) have been opened since Fall 2022. Anticipated higher occupancy and the percentage increase in room rates below explain the \$1.1 million increase in Housing revenues in FY 2026. This increase is necessary to mitigate the rise in operating costs driven by labor and supply market inflationary pressures, debt service of \$3.9 million on the new Belknap Village residence halls, as well as summer capital projects.

Tables 7 and 8 show the proposed housing rates by semester compared to the current rates. The university also has affiliation agreements and master leases with several other properties, but those housing rates are not set by the university. Campus housing application fees remain unchanged.

### TABLE 7: PROPOSED HOUSING RATES FOR UNIVERSITY-OWNED BUILDINGS

| (amounts in dollars)              | AY 2025        | AY 2026 | \$ Change | % Change |
|-----------------------------------|----------------|---------|-----------|----------|
| UNIVERSITY-OWNED                  | SEMESTER RATES |         |           |          |
| UNITAS TOWER                      |                |         |           |          |
| Double                            | 2,938          | 3,026   | 88        | 3.0%     |
| Triple                            | 2,222          | 2,289   | 67        | 3.0%     |
| Single                            | 3,669          | 3,779   | 110       | 3.0%     |
| BELKNAP VILLAGE NORTH             |                |         |           |          |
| Double                            | 3,757          | 3,870   | 113       | 3.0%     |
| Deluxe Double                     | 4,297          | 4,426   | 129       | 3.0%     |
| Single                            | 4,701          | 4,842   | 141       | 3.0%     |
| BELKNAP VILLAGE SOUTH             |                |         |           |          |
| Double                            | 3,757          | 3,870   | 113       | 3.0%     |
| Deluxe Double                     | 4,297          | 4,426   | 129       | 3.0%     |
| Single                            | 4,701          | 4,842   | 141       | 3.0%     |
| LOUISVILLE HALL SUITES            |                |         |           |          |
| Double                            | 3,145          | 3,239   | 94        | 3.0%     |
| Three Bedroom Suite               | 3,554          | 3,661   | 107       | 3.0%     |
| Two Bedroom Suite                 | 3,669          | 3,779   | 110       | 3.0%     |
| Deluxe Double                     | 3,833          | 3,948   | 115       | 3.0%     |
| Single                            | 4,024          | 4,145   | 121       | 3.0%     |
| UNIVERSITY TOWER APARTMENTS (UTA) |                |         |           |          |
| Standard studio, double           | 3,215          | 3,311   | 96        | 3.0%     |
| Large studio, double              | 3,385          | 3,487   | 102       | 3.0%     |
| Two Bedroom, double               | 3,385          | 3,487   | 102       | 3.0%     |
| One Bedroom, double               | 3,604          | 3,712   | 108       | 3.0%     |
| Two Bedroom, single               | 3,892          | 4,009   | 117       | 3.0%     |

Source: Office of Housing and Residence Life



**TABLE 8: PROPOSED HOUSING RATES FOR FOUNDATION-OWNED AND MASTER LEASE BUILDINGS**

| (amounts in dollars)                     | AY 2025        | AY 2026 | \$ Change | % Change |
|--|----------------|---------|-----------|----------|
| FOUNDATION-OWNED                         | SEMESTER RATES |         |           |          |
| COMMUNITY PARK                           |                |         |           |          |
| Double                                   | 3,817          | 3,932   | 115       | 3.0%     |
| Deluxe Double                            | 4,581          | 4,718   | 137       | 3.0%     |
| Deluxe Single                            | 6,039          | 6,220   | 181       | 3.0%     |
| KURZ HALL                                |                |         |           |          |
| Double                                   | 3,817          | 3,932   | 115       | 3.0%     |
| Deluxe Double                            | 4,581          | 4,718   | 137       | 3.0%     |
| Single                                   | 5,329          | 5,489   | 160       | 3.0%     |
| Deluxe Single                            | 6,039          | 6,220   | 181       | 3.0%     |
| BETTIE JOHNSON HALL                      |                |         |           |          |
| Four Bed, Two Bath                       | 4,182          | 4,307   | 125       | 3.0%     |
| Two Bed, One Bath                        | 4,297          | 4,426   | 129       | 3.0%     |
| Two Bed, Two Bath                        | 4,706          | 4,847   | 141       | 3.0%     |
| Three Bed, Two Bath                      | 4,532          | 4,668   | 136       | 3.0%     |
| One Bed, One Bath                        | 5,383          | 5,544   | 161       | 3.0%     |
| Deluxe One Bed, One Bath                 | 6,224          | 6,411   | 187       | 3.0%     |
| MASTER LEASE PROPERTIES                  | SEMESTER RATES |         |           |          |
| CARDINAL TOWNE                           |                |         |           |          |
| Studio                                   | 5,629          | 5,854   | 225       | 4.0%     |
| One Bed, One Bath                        | 6,798          | 7,070   | 272       | 4.0%     |
| One Bed, One Bath Townhome               | 6,798          | 7,070   | 272       | 4.0%     |
| Two Bed, One Bath                        | 4,631          | 4,816   | 185       | 4.0%     |
| Two Bed, One Bath Townhome Deluxe Double | 4,630          | 4,815   | 185       | 4.0%     |
| Two Bed, One Bath Townhome Double        | 4,024          | 4,185   | 161       | 4.0%     |
| Two Bed, Two Bath                        | 5,487          | 5,706   | 219       | 4.0%     |
| Three Bed, Three Bath                    | 5,045          | 5,247   | 202       | 4.0%     |
| Four Bed, Four Bath                      | 4,690          | 4,878   | 188       | 4.0%     |
| Cardinal Townhouse                       | 4,024          | 4,185   | 161       | 4.0%     |
| UNIVERSITY POINTE                        |                |         |           |          |
| Four Bed, Four Bath                      | 4,450          | 4,606   | 156       | 3.5%     |
| DENNY CRUM HALL                          |                |         |           |          |
| One Bed, One Bath                        | 9,723          | 10,015  | 292       | 3.0%     |
| Two Bed, Two Bath                        | 6,552          | 6,749   | 197       | 3.0%     |

## Dining

Beginning Fall 2025, a 3.0 percent increase to Traditional All-Access meal plan options will generate an additional \$200,000 in revenue. Inflationary labor and food costs in dining services have led to students paying between \$24 and \$73 more per semester depending upon meal plan option. Meal plan options for students living in apartments with full kitchens as well as commuter students will also change, with the exception of one Flex Points plan.

Table 9 summarizes the current and new meal plan rates.

**TABLE 9: DINING MEAL PLAN RATES FOR 2025-26**

| (amounts in dollars)                    | AY 2025        | AY 2026 | \$ Change | % Change |
|---|----------------|---------|-----------|----------|
| MEAL PLAN                               | SEMESTER RATES |         |           |          |
| Unlimited 7 w/325 flex points           | 2,419          | 2,492   | 73        | 3.0%     |
| Unlimited 7 w/175 flex points           | 2,331          | 2,401   | 70        | 3.0%     |
| 1,250 flex points (Apartments)          | 1,250          | 1,288   | 38        | 3.0%     |
| 80 meals w/600 flex points (Apartments) | 1,470          | 1,514   | 44        | 3.0%     |
| 400 Flex Points (Commuters)             | 400            | 400     | -         | -        |
| 50 meals w/300 flex points (Commuters)  | 797            | 821     | 24        | 3.0%     |

## Transfers In

The general fund receives revenues from the university's affiliated entities (ULRF and ULAA) for debt service, overhead recovery related to sponsored research, and university support for clinical operations and administration. In FY 2026 transfers increase \$10.9 million due to the following main drivers:

- Funding transfer from ULRF is planned at \$7.5 million and tied to an updated affiliation agreement with ULH.
- Facilities and Administrative (F&A) overhead recovery for university direct and indirect support of the research enterprise anticipated to decrease to \$30.0 million and will result in an overhead recovery transfer reduction of \$1.2 million.
- Transfers from ULRF associated with ULH margin share, the portion of ULH annual net income that is split with the university each year, reduced to \$2.5 million for FY 2026. This is the remaining balance of projected margin share as margin share has not occurred in FY 2024 or FY 2025 under the current affiliated agreement.

## Other Revenues

Other revenues decreased by \$3.7 million from FY 2025 to FY 2026.

- Investment income is budgeted with a \$3.0 million increase aligned with a strategic diversification investment plan and planned improvement of days of cash on hand.
- Other revenue includes self-generated programs such as the Early Learning Center, and student orientation. Also included in this category are service centers. Examples include the Center Family Resources Development Center and the Speed School Rapid Prototyping service center.

## Expenditures

The FY 2026 general fund expense budget totals \$666.6 million, a \$39.5 million or 6.3 percent increase from FY 2025. Investment in students, people and research remain top priorities in the budget and strategic plan. The FY 2026 budget includes \$7.6 million for a 2.5 percent compensation pool increase effective on July 1, 2025. In addition, the budget allocates \$14.1 million more for student financial aid. The expense budget also includes year 2 state appropriated expenses for a transfer to UofL Health Center for Rural Cancer Education and Research and support for the KY Manufacturing Extension Partnership in addition to \$10.0 million for a cybersecurity center.

Table 10 shows the notable general fund expense changes in the FY 2026 budget.

**TABLE 10: NOTABLE FY 2026 GENERAL FUND EXPENSE CHANGES**

| EXPENDITURE ITEMS                                      | AMOUNT               |
|--|----------------------|
| 2.5% compensation pool                                 | 7,600,000            |
| Investment in employee benefits                        | 7,000,000            |
| Cyber security and high performance research computing | 10,000,000           |
| Investment in Student Initiatives                      | 3,375,000            |
| Institutional financial aid                            | 14,100,000           |
| Facility and Infrastructure                            | 3,700,000            |
| Debt Service   | 5,125,000            |
| Utilities  | 1,500,000            |
| Reinvest Efficiencies/Strategic Allocations            | (12,900,000)         |
| <b>Total</b>   | <b>\$ 39,500,000</b> |

## **Salaries and Wages**

Budgeted salary and wage expenses for FY 2026 increase by \$6.1 million, or 2.0 percent from FY 2025. The increase is primarily due to two components: \$7.6 million for a 2.5 percent compensation pool for eligible employees, and an intentional shift of salaries to non-general funds.

## **Fringe Benefits**

University-funded fringe benefits include health insurance, retirement contributions, disability insurance, life insurance, accidental death coverage, and tuition remission. The university also incurs expenses for workers' compensation and unemployment insurance. The university is self-insured for health insurance.

For FY 2026, the general fund fringe benefit budget totals \$96.4 million which maintains employer-funded retirement contributions at 7.5 percent of an eligible employee's salary/wage plus a 2.5 percent match for a similar employee contribution.

## Contingency

For FY 2026, each academic and support unit is required to set aside a one percent contingency. This rate remains unchanged for the past several fiscal years and is based on a unit's general fund expenditure budget. The contingency gives each unit the ability to offset unanticipated revenue loss, expense increase, or to meet a strategic priority within the unit/university during the fiscal year. These dollars are held within each unit's operating budget and remain uncommitted until approved for use.

Table 11 shows budgeted contingency amounts for FY 2025 and FY 2026 by unit.

### TABLE II: ACADEMIC AND SUPPORT UNIT GENERAL FUND CONTINGENCY BUDGETS

| UNIT   | FY 2025 BUDGET      | FY 2026 BUDGET      | \$ CHANGE         | % CHANGE    |
|--|---------------------|---------------------|-------------------|-------------|
| Audit Services                                   | 20,452              | 21,796              | 1,344             | 6.6%        |
| College of Arts & Sciences                       | 630,420             | 688,282             | 57,862            | 9.2%        |
| College of Business                              | 299,691             | 313,421             | 13,730            | 4.6%        |
| College of Education and Human Development       | 210,209             | 222,131             | 11,922            | 5.7%        |
| Communications & Marketing                       | 34,021              | 34,371              | 350               | 1.0%        |
| Community Engagement                             | 10,122              | 10,807              | 685               | 6.8%        |
| Facility Operations                              | 452,032             | 463,606             | 11,574            | 2.6%        |
| Finance & Administration                         | 91,709              | 74,549              | (17,160)          | -18.7%      |
| General Counsel                                  | 15,852              | 24,273              | 8,421             | 53.1%       |
| Graduate School                                  | 18,426              | 23,109              | 4,683             | 25.4%       |
| HSC Financial and Administrative Affairs         | 16,096              | 16,096              | -                 | -           |
| Human Resources                                  | 37,684              | 46,713              | 9,029             | 24.0%       |
| Office of Access and Opportunity                 | 25,509              | 39,307              | 13,798            | 54.1%       |
| Office of the President                          | 32,125              | 23,015              | (9,110)           | -28.4%      |
| Office of the Provost                            | 587,746             | 612,702             | 24,956            | 4.2%        |
| Philanthropy & Alumni Engagement                 | 30,837              | 32,037              | 1,200             | 3.9%        |
| Research and Innovation                          | 146,931             | 158,837             | 11,906            | 8.1%        |
| School of Dentistry                              | 303,763             | 302,918             | (845)             | -0.3%       |
| School of Engineering                            | 290,677             | 310,104             | 19,427            | 6.7%        |
| School of Law                                    | 124,933             | 130,010             | 5,077             | 4.1%        |
| School of Medicine                               | 430,880             | 419,783             | (11,097)          | -2.6%       |
| School of Music                                  | 80,819              | 79,582              | (1,237)           | -1.5%       |
| School of Nursing                                | 96,841              | 119,787             | 22,946            | 23.7%       |
| School of Public Health and Information Sciences | 67,112              | 70,093              | 2,981             | 4.4%        |
| School of Social Work                            | 83,417              | 84,110              | 693               | 0.8%        |
| Student Affairs                                  | 326,052             | 333,074             | 7,022             | 2.2%        |
| University Libraries                             | 185,924             | 193,472             | 7,548             | 4.1%        |
| <b>Total</b>                                     | <b>\$ 4,650,280</b> | <b>\$ 4,847,985</b> | <b>\$ 197,705</b> | <b>4.3%</b> |

### Institutional Financial Aid/Scholarships

General fund institutional financial aid increases from \$77.9 million in FY 2025 to \$92.0 million in FY 2026, an 18 percent increase. Drivers of the increase are: continued success of the Cardinal Commitment Grant, the expanded Border Benefit initiative that provides non-resident tuition scholarships to eligible students from all of Illinois, West Virginia and Ohio, with select counties in Indiana, Missouri, and Tennessee. The tuition partnership with UL Health is growing in demand, as well as the Global Cardinal Scholarship for international students.

### Utilities

Utilities include electricity, water, natural gas, and steam/chilled water expenses for the university's three campuses (Belknap, HSC, and Shelby). For FY 2026 the central utility expense budgets increased by \$1.3 million or 5.7 percent from the FY 2025 budget. A portion of this increase can be attributed to the new engineering building opening in Fall 2025. Table 12 displays the utility expenditure by category.

**TABLE 12: UTILITY EXPENDITURES BY CATEGORY**

| UTILITY ITEM        | FY 2025 BUDGET       | FY 2025 ESTIMATE     | FY 2026 BUDGET       | \$ CHANGE          | % CHANGE    |
|---------------------|----------------------|----------------------|----------------------|--------------------|-------------|
| Electricity         | 10,663,839           | 11,031,245           | 11,775,031           | 1,111,192          | 10.4%       |
| Water               | 3,541,499            | 3,548,078            | 3,998,914            | 457,415            | 12.9%       |
| Natural Gas         | 2,508,617            | 2,193,100            | 2,292,904            | (215,713)          | -8.6%       |
| Steam/Chilled Water | 7,023,771            | 6,775,034            | 7,012,160            | (11,611)           | -0.2%       |
| <b>Total</b>        | <b>\$ 23,737,726</b> | <b>\$ 23,547,457</b> | <b>\$ 25,079,010</b> | <b>\$1,341,284</b> | <b>5.7%</b> |

## Capital Assets and Debt Service

The FY 2026 budget includes expenses for debt service, capital leases, and capital purchases of less than \$1.0 million. (Capital purchases greater than \$1.0 million must be approved by the state legislature if not included in the university's six-year capital plan.)

The overall general fund debt service in FY 2026 increased by \$5.5 million, or 19 percent, as the university matched its commitments for the state appropriations, invested in infrastructure, maintenance and operations activities:

- Highlights of new debt and capital leases
  - Engineering building and equipment
  - Asset Preservation
  - New Enterprise Resource Planning (ERP) system

Table 13 lists each outstanding bond issue along with its general purpose, debt service amount (principal and interest), funding source, and final maturity date. Total amounts for capital leases and other capital expense amounts are also listed and represent less than 2.0 percent of total university operating expenses.

Campus modernization reflects the university's required match to draw state funds for asset preservation. The university is financing the cost of its match from revenues derived from a student fee implemented in FY 2023.

**TABLE 13: SUMMARY OF FY 2026 CAPITAL ASSET EXPENSES AND DEBT SERVICE AMOUNTS: GENERAL FUND**

| BOND ISSUE   | SUMMARY OF BOND USES  | FY 2026 BUDGET       | FUNDING SOURCE               | MATURITY |
|--|---|----------------------|------------------------------|----------|
| 2010 - Series B  | Energy conservation projects  | 1,151,810            | University                   | 2027     |
| 2016 - Series A  | Primarily Student Activity Center renovations                       | 950,331              | University                   | 2036     |
| 2016 - Series B  | Center for Predictive Medicine, various Athletics                   | 2,804,675            | University, ULRF, Athletics  | 2028     |
| 2016 - Series C  | School of Dentistry renovation, parking, Ctr for Translational Res. | 6,285,100            | Dental School, ULRF, Parking | 2029     |
| 2016 - Series D  | Football stadium expansion - Tax Exempt                             | 3,052,550            | Athletics                    | 2036     |
| 2016 - Series F  | Football stadium - Metro bonds                                      | 3,061,750            | Athletics                    | 2028     |
| 2020 - Series A  | Belknap Village North Residence Hall                                | 2,300,450            | Housing                      | 2050     |
| 2021 - Series A  | Student Rec Center  | 2,266,922            | Student Affairs              | 2032     |
| 2021 - Series B  | Belknap Village South Residence Hall                                | 1,959,863            | Housing                      | 2050     |
| 2025 - Series A  | Engineering Building, Asset Preservation & Land acquisition         | 1,322,388            | University                   | 2046     |
| 2026 - Series A  | Asset Preservation Match  | 325,000              | University                   | 2047     |
| <b>Subtotal: Debt service</b>                            |   | <b>25,480,839</b>    |                              |          |
| <b>Subtotal: Campus modernization</b>                    |   | <b>2,439,162</b>     |                              |          |
| <b>Subtotal: Capital leases</b>                          |   | <b>6,828,226</b>     |                              |          |
| <b>Total debt service, capital leases (General Fund)</b> |   | <b>\$ 34,748,227</b> |                              |          |

## Prior Year Funds

Revenues can only be counted in the year received. To avoid double counting, the use of Prior Year Funds are separately identified in the budget. Revenues received in a previous fiscal year for which a corresponding expense was not incurred are recognized as “Prior Year Funds” if an expense is anticipated in FY 2026. Requests to budget these dollars are carefully and closely monitored and regulated throughout the fiscal year to ensure they are used for one-time expenses.

The FY 2026 general fund expense budget includes the planned use of \$582,967 in areas such as the Mass Spectrometry Service Center and Urban Studies Institute.

## SUPPLEMENTAL INFORMATION: GENERAL FUND EXPENDITURES BY UNIT

The following tables summarize each academic and support unit’s general fund budget. Actual expenses for FY 2024 are presented first, followed by each unit’s expenditure budget for FY 2025 and FY 2026.

Expenditures common to every academic and support unit’s budget include:

- Every unit was required to budget a minimum one percent contingency.
- Every unit funded a 2.5 percent compensation pool from within their general funds expense budgets; for eligible faculty and staff.
- As part of the faculty compensation study investment, each unit was provided support for impacted employees as a result of the study.
- Every academic unit’s operating expenditure budget increases due to growth in the institutional financial aid initiatives. The units FY 2026 allocation are based upon the total number of scholarships provided by the university for the Border Benefit, Cardinal Commitment, Global Cardinal Scholarship, and UL Health Scholarship awards.. Cost allocations to academic units are proportional to the tuition revenue distribution.

The university implemented a revenue allocation model in FY 2021. It gives each dean clear line of sight and influence over the size of their general fund expense budget by connecting it to revenues generated from enrollment and credit hours instructed. It also reinforces the importance of student retention which is a key component of the university’s mission as well as the state performance funding model. Academic units utilized the same allocation model to build their FY 2026 general fund budgets. General fund expense budgets for academic units are tied to three revenue components:

- a. Tuition revenues are allocated to each academic unit based upon the number of undergraduate credit hours instructed and a portion of their graduate and professional tuition revenues. Academic units also retain 100 percent of fees and other general fund revenues they generate.
- b. Unrestricted university support.
- c. Revenues generated from fees and other activities specific to the unit.



# Athletics

**TABLE 14: ATHLETICS GENERAL FUND SUMMARY**

|                            | GENERAL FUNDS      |                    |                    | YEAR OVER YEAR |          |
|----------------------------|--------------------|--------------------|--------------------|----------------|----------|
|                            | ACTUAL<br>FY 2024  | BUDGET<br>FY 2025  | BUDGET<br>FY 2026  | \$ Change      | % Change |
| <b>Sources of Funds</b>    | 2,006,495          | 1,982,060          | 1,982,060          | -              | -        |
| <b>Uses of Funds</b>       |                    |                    |                    |                |          |
| Salaries and wages         | -                  | -                  | -                  | -              | -        |
| Fringe benefits            | -                  | -                  | -                  | -              | -        |
| Financial aid              | 66,000             | 50,700             | 1,982,060          | 1,931,360      | 3809.4%  |
| Operating                  | 1,931,300          | 1,931,360          | -                  | (1,931,360)    | -100.0%  |
| Contingency                | -                  | -                  | -                  | -              | -        |
| <b>Total Uses of Funds</b> | <b>\$1,997,300</b> | <b>\$1,982,060</b> | <b>\$1,982,060</b> | <b>\$ -</b>    | <b>-</b> |

**Year-End Unit Savings** **\$ 9,195**

Notable general fund budget changes include:

- No change in the general fund budget that includes support for cheerleading and retention scholarships.

# Audit Services

**TABLE 15: AUDIT SERVICES GENERAL FUND SUMMARY**

|                            | GENERAL FUNDS      |                    |                    | YEAR OVER YEAR   |             |
|----------------------------|--------------------|--------------------|--------------------|------------------|-------------|
|                            | ACTUAL             | BUDGET             | BUDGET             | \$ Change        | % Change    |
|                            | FY 2024            | FY 2025            | FY 2026            |                  |             |
| <b>Sources of Funds</b>    | 1,962,222          | 2,045,162          | 2,179,651          | 134,489          | 6.6%        |
| <b>Uses of Funds</b>       |                    |                    |                    |                  |             |
| Salaries and wages         | 1,170,670          | 1,454,275          | 1,586,580          | 132,305          | 9.1%        |
| Fringe benefits            | 349,937            | 428,861            | 504,253            | 75,392           | 17.6%       |
| Financial aid              | -                  | -                  | -                  | -                | -           |
| Operating                  | 302,898            | 141,575            | 67,021             | (74,554)         | -52.7%      |
| Contingency                | -                  | 20,451             | 21,797             | 1,346            | 6.6%        |
| <b>Total Uses of Funds</b> | <b>\$1,823,504</b> | <b>\$2,045,162</b> | <b>\$2,179,651</b> | <b>\$134,489</b> | <b>6.6%</b> |

**Year-End Unit Savings** **\$ 138,718**

Notable general fund budget changes include:

- Increased funding for a position in compliance reporting.

# College of Arts & Sciences

**TABLE 16: COLLEGE OF ARTS & SCIENCES GENERAL FUND SUMMARY**

|                            | GENERAL FUNDS       |                     |                     | YEAR OVER YEAR     |             |
|----------------------------|---------------------|---------------------|---------------------|--------------------|-------------|
|                            | ACTUAL<br>FY 2024   | BUDGET<br>FY 2025   | BUDGET<br>FY 2026   | \$ Change          | % Change    |
| <b>Sources of Funds</b>    | 64,948,469          | 63,042,002          | 68,828,197          | 5,786,195          | 9.2%        |
| <b>Uses of Funds</b>       |                     |                     |                     |                    |             |
| Salaries and wages         | 45,722,703          | 40,808,285          | 42,996,953          | 2,188,668          | 5.4%        |
| Fringe benefits            | 14,013,503          | 13,224,871          | 14,128,757          | 903,886            | 6.8%        |
| Financial aid              | 738,028             | 657,550             | 382,000             | (275,550)          | -41.9%      |
| Operating                  | 4,474,234           | 7,720,876           | 10,632,205          | 2,911,329          | 37.7%       |
| Contingency                | -                   | 630,420             | 688,282             | 57,862             | 9.2%        |
| <b>Total Uses of Funds</b> | <b>\$64,948,468</b> | <b>\$63,042,002</b> | <b>\$68,828,197</b> | <b>\$5,786,195</b> | <b>9.2%</b> |

**Year-End Unit Savings** **\$ -**

Notable general fund budget changes include:

- Tuition revenue growth of \$3.4 million due to strategic university-wide and unit efforts in recruitment, enrollment, and retention initiatives.
- University support for faculty compensation study in the amount of \$1.0 million.
- Academic unit strategic investment increase of \$1.5 million to support enrollment initiatives.
- Realignment of ROTC scholarship funding with shared expense across academic units results in a decline of \$275,000 scholarship expense within Arts & Sciences.

# College of Business

**TABLE 17: COLLEGE OF BUSINESS GENERAL FUND SUMMARY**

|                            | GENERAL FUNDS       |                     |                     | YEAR OVER YEAR     |             |
|----------------------------|---------------------|---------------------|---------------------|--------------------|-------------|
|                            | ACTUAL<br>FY 2024   | BUDGET<br>FY 2025   | BUDGET<br>FY 2026   | \$ Change          | % Change    |
| <b>Sources of Funds</b>    | 29,325,966          | 29,969,095          | 31,342,171          | 1,373,076          | 4.6%        |
| <b>Uses of Funds</b>       |                     |                     |                     |                    |             |
| Salaries and wages         | 19,982,941          | 19,986,086          | 20,715,099          | 729,013            | 3.6%        |
| Fringe benefits            | 4,671,543           | 4,750,689           | 4,895,852           | 145,163            | 3.1%        |
| Financial aid              | 1,332,144           | 922,367             | 1,002,645           | 80,278             | 8.7%        |
| Operating                  | 3,339,338           | 4,010,262           | 4,415,153           | 404,891            | 10.1%       |
| Contingency                | -                   | 299,691             | 313,422             | 13,731             | 4.6%        |
| <b>Total Uses of Funds</b> | <b>\$29,325,966</b> | <b>\$29,969,095</b> | <b>\$31,342,171</b> | <b>\$1,373,076</b> | <b>4.6%</b> |

**Year-End Unit Savings** **\$ -**

Notable general fund budget changes include:

- Tuition revenue growth due to strategic university-wide and unit efforts in recruitment, enrollment, and retention initiatives.
- Revenue increases by \$2.0 million as a result of undergraduate enrollment, and a new career fee which supports the activities in the Ulmer Career Center, a state-of-the-art resource connecting local, regional, and international employers with high-potential College of Business students and alumni.
- Commitment to strategic academic unit initiatives is \$1.2 million in FY 2026 and decreases their overall sources of funds.
- College of Business publicity budget increases to maintain graduate enrollment in an increasingly competitive market.

# College of Education and Human Development

**TABLE 18: COLLEGE OF EDUCATION AND HUMAN DEVELOPMENT GENERAL FUND SUMMARY**

|                            | GENERAL FUNDS       |                     |                     | YEAR OVER YEAR     |             |
|----------------------------|---------------------|---------------------|---------------------|--------------------|-------------|
|                            | ACTUAL<br>FY 2024   | BUDGET<br>FY 2025   | BUDGET<br>FY 2026   | \$ Change          | % Change    |
| <b>Sources of Funds</b>    | 21,927,731          | 21,020,948          | 22,212,967          | 1,192,019          | 5.7%        |
| <b>Uses of Funds</b>       |                     |                     |                     |                    |             |
| Salaries and wages         | 15,541,313          | 13,764,650          | 15,892,178          | 2,127,528          | 15.5%       |
| Fringe benefits            | 4,881,059           | 4,320,634           | 5,167,021           | 846,387            | 19.6%       |
| Financial aid              | 17,257              | -                   | -                   | -                  | -           |
| Operating                  | 1,488,102           | 2,725,455           | 931,638             | (1,793,816)        | -65.8%      |
| Contingency                | -                   | 210,209             | 222,130             | 11,920             | 5.7%        |
| <b>Total Uses of Funds</b> | <b>\$21,927,730</b> | <b>\$21,020,948</b> | <b>\$22,212,967</b> | <b>\$1,192,019</b> | <b>5.7%</b> |

**Year-End Unit Savings** \$ -

Notable general fund budget changes include:

- Academic strategic investment increase of \$1.0 million to support enrollment initiatives.
- Realignment of \$1.0 million in expenses to non-general fund utilization.

# Communications & Marketing

**TABLE 19: COMMUNICATIONS & MARKETING GENERAL FUND SUMMARY**

|                            | GENERAL FUNDS     |                    |                    | YEAR OVER YEAR  |             |
|----------------------------|-------------------|--------------------|--------------------|-----------------|-------------|
|                            | ACTUAL<br>FY 2024 | BUDGET<br>FY 2025  | BUDGET<br>FY 2026  | \$ Change       | % Change    |
| <b>Sources of Funds</b>    | -                 | 3,402,107          | 3,437,132          | 35,025          | 1.0%        |
| <b>Uses of Funds</b>       |                   |                    |                    |                 |             |
| Salaries and wages         | -                 | 2,077,110          | 1,868,406          | (208,704)       | -10.0%      |
| Fringe benefits            | -                 | 719,266            | 685,009            | (34,257)        | -4.8%       |
| Financial aid              | -                 | -                  | 20,000             | 20,000          | 100%        |
| Operating                  | -                 | 571,710            | 829,346            | 257,636         | 45.1%       |
| Contingency                | -                 | 34,021             | 34,371             | 350             | 1.0%        |
| <b>Total Uses of Funds</b> | <b>\$-</b>        | <b>\$3,402,107</b> | <b>\$3,437,132</b> | <b>\$35,025</b> | <b>1.0%</b> |

**Year-End Unit Savings** **\$ -**

Notable general fund budget changes include:

- Unit was previously housed within the Office of the President and realigned in FY 2025 as part of a resource restructure. For reference, the FY 2024 Communication & Marketing budget was \$3.1 million.
- Realignment of a staff position and budgeting anticipated marketing expenses are the internal changes within the stable year over year budget.

# Community Engagement

**TABLE 20: COMMUNITY ENGAGEMENT GENERAL FUND SUMMARY**

|                            | GENERAL FUNDS      |                    |                    | YEAR OVER YEAR  |             |
|----------------------------|--------------------|--------------------|--------------------|-----------------|-------------|
|                            | ACTUAL             | BUDGET             | BUDGET             | \$ Change       | % Change    |
|                            | FY 2024            | FY 2025            | FY 2026            |                 |             |
| <b>Sources of Funds</b>    | 1,056,675          | 1,012,154          | 1,080,740          | 68,586          | 6.8%        |
| <b>Uses of Funds</b>       |                    |                    |                    |                 |             |
| Salaries and wages         | 659,084            | 631,674            | 738,838            | 107,164         | 17.0%       |
| Fringe benefits            | 173,983            | 181,854            | 201,165            | 19,311          | 10.6%       |
| Financial aid              | 600                | -                  | -                  | -               | -           |
| Operating                  | 221,899            | 188,504            | 129,930            | (58,574)        | -31.1%      |
| Contingency                | -                  | 10,122             | 10,807             | 685             | 6.8%        |
| <b>Total Uses of Funds</b> | <b>\$1,055,566</b> | <b>\$1,012,154</b> | <b>\$1,080,740</b> | <b>\$68,586</b> | <b>6.8%</b> |

**Year-End Unit Savings** **\$ 1,108**

Notable general fund budget changes include:

- Stable budget with slight growth in funding for compensation improvement continues from FY 2025.

\*Note - \$75,000 allocated towards community engagement programming not reflected in the unit's budget.

# Facility Operations

## TABLE 21: FACILITY OPERATIONS GENERAL FUND SUMMARY

Inclusive in the Facility Operations budget are the following departmental budgets: Facilities Management, Public Safety, Procurement, Physical Plant, Parking, Print Services, Contract Administration, and University Planning, Design, & Construction.

|                            | GENERAL FUNDS       |                     |                     | YEAR OVER YEAR     |             |
|----------------------------|---------------------|---------------------|---------------------|--------------------|-------------|
|                            | ACTUAL<br>FY 2024   | BUDGET<br>FY 2025   | BUDGET<br>FY 2026   | \$ Change          | % Change    |
| <b>Sources of Funds</b>    | 46,995,800          | 45,203,224          | 46,360,620          | 1,157,396          | 2.6%        |
| <b>Uses of Funds</b>       |                     |                     |                     |                    |             |
| Salaries and wages         | 23,499,771          | 24,536,776          | 27,964,504          | 3,427,728          | 14.0%       |
| Fringe benefits            | 8,443,965           | 9,660,063           | 11,195,979          | 1,535,916          | 15.9%       |
| Financial aid              | -                   | -                   | -                   | -                  | -           |
| Operating                  | 15,052,064          | 10,554,353          | 6,736,531           | (3,817,822)        | -36.2%      |
| 1% Contingency             | -                   | 452,032             | 463,606             | 11,574             | 2.6%        |
| <b>Total Uses of Funds</b> | <b>\$46,995,800</b> | <b>\$45,203,224</b> | <b>\$46,360,620</b> | <b>\$1,157,396</b> | <b>2.6%</b> |

**Year-End Unit Savings** **\$ -**

Notable general fund budget changes include:

- University support for staff compensation study account for a large portion of the year-over-year budget change, as well as additional support to the University Police Division to ensure continued campus safety.

\*Note - \$2.5 million allocated towards facility operations not reflected in the unit's budget.



# Finance & Administration

## TABLE 22: FINANCE & ADMINISTRATION GENERAL FUND SUMMARY

Inclusive in the Finance & Administration budget are the following departmental budgets: Budget and Financial Planning, Bursar, Controller, Payroll, Chief Financial Officer, and Financial Management and Support Services.

|                            | GENERAL FUNDS      |                    |                    | YEAR OVER YEAR       |               |
|----------------------------|--------------------|--------------------|--------------------|----------------------|---------------|
|                            | ACTUAL             | BUDGET             | BUDGET             | \$ Change            | % Change      |
|                            | FY 2024            | FY 2025            | FY 2026            |                      |               |
| <b>Sources of Funds</b>    | 9,038,996          | 9,170,918          | 7,454,917          | (1,716,001)          | -18.7%        |
| <b>Uses of Funds</b>       |                    |                    |                    |                      |               |
| Salaries and wages         | 5,853,811          | 6,241,943          | 4,741,205          | (1,500,738)          | -24.0%        |
| Fringe benefits            | 2,019,708          | 2,230,323          | 1,601,331          | (628,992)            | -28.2%        |
| Financial aid              | -                  | -                  | -                  | -                    | -             |
| Operating                  | (881,795)          | 606,943            | 1,037,832          | 430,889              | 71.0%         |
| Contingency                | -                  | 91,709             | 74,549             | (17,160)             | -18.7%        |
| <b>Total Uses of Funds</b> | <b>\$6,991,724</b> | <b>\$9,170,918</b> | <b>\$7,454,917</b> | <b>\$(1,716,001)</b> | <b>-18.7%</b> |

**Year-End Unit Savings** **\$ 2,047,271**

Notable general fund budget changes include:

- Realignment of staff to streamline financial and administrative processes and systems, the Office of Business Operations transitioned from a centralized service to a unit-based service resulting in a shift of \$900,000 in salary and fringe.
- To create a full support student service center, the Bursar's office was reorganized from Finance and Administration to the Office of the Provost resulting in a \$969,000 change.

# General Counsel

**TABLE 23: GENERAL COUNSEL GENERAL FUND SUMMARY**

|                            | GENERAL FUNDS     |                    |                    | YEAR OVER YEAR   |              |
|----------------------------|-------------------|--------------------|--------------------|------------------|--------------|
|                            | ACTUAL<br>FY 2024 | BUDGET<br>FY 2025  | BUDGET<br>FY 2026  | \$ Change        | % Change     |
| <b>Sources of Funds</b>    | -                 | 1,585,202          | 2,427,296          | 842,094          | 53.1%        |
| <b>Uses of Funds</b>       |                   |                    |                    |                  |              |
| Salaries and wages         | -                 | 1,120,480          | 1,713,840          | 593,360          | 53.0%        |
| Fringe benefits            | -                 | 306,383            | 431,529            | 125,146          | 40.8%        |
| Financial aid              | -                 | -                  | -                  | -                | -            |
| Operating                  | -                 | 142,487            | 257,654            | 115,167          | 80.8%        |
| Contingency                | -                 | 15,852             | 24,273             | 8,421            | 53.1%        |
| <b>Total Uses of Funds</b> | <b>\$-</b>        | <b>\$1,585,202</b> | <b>\$2,427,296</b> | <b>\$842,094</b> | <b>53.1%</b> |

**Year-End Unit Savings** **\$ -**

Notable general fund budget changes include:

- Unit was previously housed within the Office of the President, which was realigned in FY 2025 as part of a resource restructure. For reference, the FY 2024 General Counsel budget was \$1.5 million.
- Increase due to the reorganization of External Relations staff and funding to General Counsel from the Office of the President. This \$800,000 change creates a cohesive alignment with strategic opportunities.

# Graduate School

**TABLE 24: GRADUATE SCHOOL GENERAL FUND SUMMARY**

|                            | GENERAL FUNDS       |                     |                     | YEAR OVER YEAR   |             |
|----------------------------|---------------------|---------------------|---------------------|------------------|-------------|
|                            | ACTUAL<br>FY 2024   | BUDGET<br>FY 2025   | BUDGET<br>FY 2026   | \$ Change        | % Change    |
| <b>Sources of Funds</b>    | 13,521,948          | 24,198,074          | 24,819,837          | 621,763          | 2.6%        |
| <b>Uses of Funds</b>       |                     |                     |                     |                  |             |
| Salaries and wages         | 3,518,754           | 14,088,390          | 14,370,645          | 282,255          | 2.0%        |
| Fringe benefits            | 712,751             | 2,265,095           | 2,291,527           | 26,432           | 1.2%        |
| Financial aid              | 8,181,927           | 7,740,900           | 7,725,900           | (15,000)         | -0.2%       |
| Operating                  | 254,192             | 85,263              | 408,656             | 323,393          | 379.3%      |
| Contingency                | -                   | 18,426              | 23,109              | 4,683            | 25.4%       |
| <b>Total Uses of Funds</b> | <b>\$12,667,624</b> | <b>\$24,198,074</b> | <b>\$24,819,837</b> | <b>\$621,763</b> | <b>2.6%</b> |

**Year-End Unit Savings** **\$ 854,323**

Notable general fund budget changes include:

- The FY 2026 budget includes the fourth installment of four planned \$600,000 annual increases in funding for graduate student stipends.

# HSC Financial and Administrative Affairs

**TABLE 25: HSC FINANCIAL AND ADMINISTRATIVE AFFAIRS GENERAL FUND SUMMARY**

|                            | GENERAL FUNDS      |                    |                    | YEAR OVER YEAR |          |
|----------------------------|--------------------|--------------------|--------------------|----------------|----------|
|                            | ACTUAL<br>FY 2024  | BUDGET<br>FY 2025  | BUDGET<br>FY 2026  | \$ Change      | % Change |
| <b>Sources of Funds</b>    | 2,977,065          | 1,609,602          | 1,609,602          | -              | -        |
| <b>Uses of Funds</b>       |                    |                    |                    |                |          |
| Salaries and wages         | 1,900,939          | 1,124,254          | 1,118,615          | (5,639)        | -0.5%    |
| Fringe benefits            | 546,913            | 267,871            | 273,895            | 6,024          | 2.2%     |
| Financial aid              | 15,589             | -                  | -                  | -              | -        |
| Operating                  | 422,590            | 201,381            | 200,996            | (385)          | -0.2%    |
| Contingency                | -                  | 16,096             | 16,096             | -              | -        |
| <b>Total Uses of Funds</b> | <b>\$2,886,031</b> | <b>\$1,609,602</b> | <b>\$1,609,602</b> | <b>\$-</b>     | <b>-</b> |

**Year-End Unit Savings** **\$ 91,034**

Notable general fund budget changes include:

- Stable budget in FY 2026 with no notable changes.

# Human Resources

**TABLE 26: HUMAN RESOURCES GENERAL FUND SUMMARY**

|                            | GENERAL FUNDS      |                    |                    | YEAR OVER YEAR   |              |
|----------------------------|--------------------|--------------------|--------------------|------------------|--------------|
|                            | ACTUAL<br>FY 2024  | BUDGET<br>FY 2025  | BUDGET<br>FY 2026  | \$ Change        | % Change     |
| <b>Sources of Funds</b>    | 3,122,706          | 3,768,391          | 4,671,273          | 902,882          | 24.0%        |
| <b>Uses of Funds</b>       |                    |                    |                    |                  |              |
| Salaries and wages         | 1,888,853          | 2,482,905          | 3,133,778          | 650,873          | 26.2%        |
| Fringe benefits            | 591,703            | 800,165            | 1,122,010          | 321,845          | 40.2%        |
| Financial aid              | -                  | 22,200             | 26,200             | 4,000            | 18.0%        |
| Operating                  | 385,595            | 425,437            | 342,572            | (82,865)         | -19.5%       |
| Contingency                | -                  | 37,684             | 46,713             | 9,029            | 24.0%        |
| <b>Total Uses of Funds</b> | <b>\$2,866,150</b> | <b>\$3,768,391</b> | <b>\$4,671,273</b> | <b>\$902,882</b> | <b>24.0%</b> |

**Year-End Unit Savings** **\$ 256,556**

Notable general fund budget changes include:

- Realignment of staff to streamline human resources processes and systems into one cohesive unit, the Office of Business Operations transitioned from a centralized service to a unit-based service resulting in an increase of \$900,000 in salary and fringe change.

# Office of Access and Opportunity

**TABLE 27: OFFICE OF ACCESS AND OPPORTUNITY GENERAL FUND SUMMARY**

|                            | GENERAL FUNDS     |                    |                    | YEAR OVER YEAR     |              |
|----------------------------|-------------------|--------------------|--------------------|--------------------|--------------|
|                            | ACTUAL<br>FY 2024 | BUDGET<br>FY 2025  | BUDGET<br>FY 2026  | \$ Change          | % Change     |
| <b>Sources of Funds</b>    | -                 | 2,550,927          | 3,930,757          | 1,379,830          | 54.1%        |
| <b>Uses of Funds</b>       |                   |                    |                    |                    |              |
| Salaries and wages         | -                 | 1,683,635          | 2,583,485          | 899,850            | 53.4%        |
| Fringe benefits            | -                 | 576,691            | 863,026            | 286,335            | 49.7%        |
| Financial aid              | -                 | 73,014             | 70,947             | (2,067)            | -2.8%        |
| Operating                  | -                 | 192,078            | 373,991            | 181,913            | 94.7%        |
| Contingency                | -                 | 25,509             | 39,308             | 13,799             | 54.1%        |
| <b>Total Uses of Funds</b> | <b>\$-</b>        | <b>\$2,550,927</b> | <b>\$3,930,757</b> | <b>\$1,379,830</b> | <b>54.1%</b> |

**Year-End Unit Savings** **\$ -**

Notable general fund budget changes include:

- Unit was previously housed within the Office of the President, and realigned in FY 2025 as part of a resource restructure. For reference, the FY 2024 Office of Access and Opportunity budget was \$2.3 million.
- Increase due to the reorganizations of the Center for Military Connected students, ADA accommodations, and Disability Resources —staff and funding— from Student Affairs and the Office of the Provost. This \$1.3 million change aligns the University's strategic plan to ensure support for all students.

# Office of the President

## TABLE 28: OFFICE OF THE PRESIDENT GENERAL FUND SUMMARY

Inclusive in the Office of the President budget are the following departmental budgets: Boards-Institutional Support, Commissions, and University Senates.

|                            | GENERAL FUNDS       |                    |                    | YEAR OVER YEAR     |               |
|----------------------------|---------------------|--------------------|--------------------|--------------------|---------------|
|                            | ACTUAL<br>FY 2024   | BUDGET<br>FY 2025  | BUDGET<br>FY 2026  | \$ Change          | % Change      |
| <b>Sources of Funds</b>    | 11,759,550          | 3,212,464          | 2,301,506          | (910,958)          | -28.4%        |
| <b>Uses of Funds</b>       |                     |                    |                    |                    |               |
| Salaries and wages         | 7,430,035           | 2,038,731          | 1,511,872          | (526,859)          | -25.8%        |
| Fringe benefits            | 1,913,530           | 313,427            | 215,075            | (98,352)           | -31.4%        |
| Financial aid              | 26,885              | -                  | 400                | 400                | -             |
| Operating                  | 2,180,169           | 828,182            | 551,144            | (277,038)          | -33.5%        |
| Contingency                | -                   | 32,124             | 23,015             | (9,109)            | -28.4%        |
| <b>Total Uses of Funds</b> | <b>\$11,550,619</b> | <b>\$3,212,464</b> | <b>\$2,301,506</b> | <b>\$(910,958)</b> | <b>-28.4%</b> |

**Year-End Unit Savings** **\$ 208,931**

Notable general fund budget changes include:

- Decrease due to the reorganization of External Relations staff and funding to the General Counsel from the Office of the President. This \$800,000 change creates a cohesive alignment with strategic opportunities.

# Office of the Provost

## TABLE 29: OFFICE OF THE PROVOST GENERAL FUND SUMMARY

Inclusive in the Office of the Provost budget are the following departmental budgets: Office of Academic Planning & Accountability, Admissions, Center for Engaged Learning, Coordinated Undergraduate Advising Center, Delphi Center, Enrollment Management, Faculty Affairs, Financial Aid, Grawemeyer Administration, IT Services, McConnell Center, REACH, Registrar, Student Success Center, and Sustainability.

| GENERAL FUNDS                      |                      |                      |                      |                      |              |
|------------------------------------|----------------------|----------------------|----------------------|----------------------|--------------|
|                                    | ACTUAL               | BUDGET               | BUDGET               | YEAR OVER YEAR       |              |
|                                    | FY 2024              | FY 2025              | FY 2026              | \$ Change            | % Change     |
| <b>Sources of Funds</b>            | 106,929,546          | 118,582,908          | 133,635,532          | 15,052,624           | 12.7%        |
| <b>Uses of Funds</b>               |                      |                      |                      |                      |              |
| Salaries and wages                 | 28,924,750           | 33,064,774           | 36,050,004           | 2,985,230            | 9.0%         |
| Fringe benefits                    | 8,799,106            | 10,994,139           | 11,956,365           | 962,226              | 8.8%         |
| Operating                          | 12,644,053           | 12,647,258           | 12,651,169           | 3,911                | -            |
| Contingency                        | -                    | 587,746              | 612,702              | 24,956               | 4.2%         |
| <b>Total Uses of Funds</b>         | <b>\$50,367,909</b>  | <b>\$57,293,917</b>  | <b>\$61,270,240</b>  | <b>\$3,976,323</b>   | <b>6.9%</b>  |
| <b>Institutional Financial aid</b> | <b>\$ 56,561,636</b> | <b>\$ 61,288,991</b> | <b>\$ 72,365,292</b> | <b>\$ 11,076,301</b> | <b>18.1%</b> |
| <b>Year-End Unit Savings</b>       | <b>\$ -</b>          |                      |                      |                      |              |

Notable general fund budget changes include:

- Creation of Provost Finance office to align the full scope of academic activities within the Office of the Provost, direct financial oversight of the Office of the Provost, all college and school budgets, including University Libraries and Graduate School. This alignment is designed to ensure continuity and coordination of our academic enterprise and accounts for \$575,000 of the budget change.
- An increase of \$11.0 million in university financial aid support to better assist with recruitment and retention of students.
- To align student support, the Center for Military Connected Students was reorganized to Office of Access and Opportunity, resulting in a decrease of \$440,000.
- Strategic investments in student advising, recruitment and success accounts for \$1.8 million year-over-year change.
- To create a full support student service center, the Bursar's office was reorganized from Finance and Administration to the Office of the Provost resulting in a \$969,000 change.
- Increase investment in REACH center (Resources for Academic Achievement) with an additional \$350,000. REACH cultivates a learner-centered experience for undergraduate success by empowering students to take an active and collaborative role in their learning through personalized and structured tutoring, coaching, intervention courses and programs, study groups, and workshops. REACH serves as a national model for college and university learning centers through the delivery of flexible and innovative academic support services and technologies that enhance student learning outcomes, retention and graduation rates, and institutional partnerships.



# Philanthropy and Alumni Engagement

**TABLE 30: PHILANTHROPY AND ALUMNI ENGAGEMENT GENERAL FUND SUMMARY**

|                            | GENERAL FUNDS      |                    |                    | YEAR OVER YEAR   |             |
|----------------------------|--------------------|--------------------|--------------------|------------------|-------------|
|                            | ACTUAL<br>FY 2024  | BUDGET<br>FY 2025  | BUDGET<br>FY 2026  | \$ Change        | % Change    |
| <b>Sources of Funds</b>    | 2,872,867          | 3,083,656          | 3,203,656          | 120,000          | 3.9%        |
| <b>Uses of Funds</b>       |                    |                    |                    |                  |             |
| Salaries and wages         | 1,555,346          | 1,655,882          | 1,538,107          | (117,775)        | -7.1%       |
| Fringe benefits            | 521,779            | 594,343            | 555,171            | (39,172)         | -6.6%       |
| Financial aid              | -                  | -                  | -                  | -                | -           |
| Operating                  | 757,868            | 801,431            | 1,078,341          | 276,910          | 34.6%       |
| Contingency                | -                  | 32,000             | 32,037             | 37               | 0.1%        |
| <b>Total Uses of Funds</b> | <b>\$2,834,992</b> | <b>\$3,083,656</b> | <b>\$3,203,656</b> | <b>\$120,000</b> | <b>3.9%</b> |

**Year-End Unit Savings** **\$ 37,875**

Notable general fund budget changes include:

- Realignment of funding to support Cardinal Host students, dues, and membership expenses from the Office of the President to Philanthropy and Alumni Engagement increased the general funds budget \$120,000.

# Research and Innovation

**TABLE 3I: RESEARCH AND INNOVATION GENERAL FUND SUMMARY**

|                            | GENERAL FUNDS       |                     |                     | YEAR OVER YEAR     |             |
|----------------------------|---------------------|---------------------|---------------------|--------------------|-------------|
|                            | ACTUAL<br>FY 2024   | BUDGET<br>FY 2025   | BUDGET<br>FY 2026   | \$ Change          | % Change    |
| <b>Sources of Funds</b>    | 10,915,469          | 14,693,085          | 15,883,736          | 1,190,651          | 8.1%        |
| <b>Uses of Funds</b>       |                     |                     |                     |                    |             |
| Salaries and wages         | 6,943,855           | 12,114,943          | 12,244,281          | 129,338            | 1.1%        |
| Fringe benefits            | 2,185,726           | 4,235,701           | 4,426,458           | 190,757            | 4.5%        |
| Financial aid              | 40,210              | 26,305              | -                   | (26,305)           | -100.0%     |
| Operating                  | 1,745,679           | (1,830,795)         | (945,840)           | 884,954            | -48.3%      |
| Contingency                | -                   | 146,931             | 158,837             | 11,907             | 8.1%        |
| <b>Total Uses of Funds</b> | <b>\$10,915,469</b> | <b>\$14,693,085</b> | <b>\$15,883,736</b> | <b>\$1,190,651</b> | <b>8.1%</b> |

**Year-End Unit Savings** **\$ -**

Notable general fund budget changes include:

- Strategic investments in Environmental Health and Safety salary and operating attributes to \$340,000 of the overall increase.
- University support for positions with Comparative Medicine Research unit attributes to \$163,000 of the overall increase.
- Investment in staff to build the infrastructure for growth in research attributes to \$300,000 of the overall increase.

# School of Dentistry

**TABLE 32: SCHOOL OF DENTISTRY GENERAL FUND SUMMARY**

|                            | GENERAL FUNDS       |                     |                     | YEAR OVER YEAR    |              |
|----------------------------|---------------------|---------------------|---------------------|-------------------|--------------|
|                            | ACTUAL<br>FY 2024   | BUDGET<br>FY 2025   | BUDGET<br>FY 2026   | \$ Change         | % Change     |
| <b>Sources of Funds</b>    | 28,927,421          | 30,376,281          | 30,291,774          | (84,507)          | -0.3%        |
| <b>Uses of Funds</b>       |                     |                     |                     |                   |              |
| Salaries and wages         | 18,927,670          | 20,538,434          | 20,797,711          | 259,277           | 1.3%         |
| Fringe benefits            | 5,825,536           | 6,689,726           | 6,816,506           | 126,780           | 1.9%         |
| Financial aid              | 269,189             | 268,736             | 268,736             | -                 | -            |
| Operating                  | 3,577,857           | 2,575,622           | 2,105,903           | (469,719)         | -18.2%       |
| Contingency                | -                   | 303,763             | 302,918             | (845)             | -0.3%        |
| <b>Total Uses of Funds</b> | <b>\$28,600,252</b> | <b>\$30,376,281</b> | <b>\$30,291,774</b> | <b>\$(84,507)</b> | <b>-0.3%</b> |

**Year-End Unit Savings**

**\$ 327,169**

Notable general fund budget changes include:

- Equipment expenses in FY 2025 do not reoccur in FY 2026 general operating funds.
- Tuition revenue increases by \$663,000 as a result of professional tuition rate increases and non-resident enrollment changes.
- Commitment to strategic academic initiatives increased \$758,000 resulting in a net decline of \$84,000 year over year.

# School of Engineering

**TABLE 33: SCHOOL OF ENGINEERING GENERAL FUND SUMMARY**

|                            | GENERAL FUNDS       |                     |                     | YEAR OVER YEAR     |             |
|----------------------------|---------------------|---------------------|---------------------|--------------------|-------------|
|                            | ACTUAL<br>FY 2024   | BUDGET<br>FY 2025   | BUDGET<br>FY 2026   | \$ Change          | % Change    |
| <b>Sources of Funds</b>    | 31,067,893          | 29,067,729          | 31,010,427          | 1,942,698          | 6.7%        |
| <b>Uses of Funds</b>       |                     |                     |                     |                    |             |
| Salaries and wages         | 20,585,244          | 20,573,833          | 21,486,277          | 912,444            | 4.4%        |
| Fringe benefits            | 5,583,364           | 5,940,418           | 6,261,985           | 321,567            | 5.4%        |
| Financial aid              | 210,900             | 130,500             | 280,870             | 150,370            | 115.2%      |
| Operating                  | 3,414,195           | 2,132,301           | 2,671,191           | 538,890            | 25.3%       |
| Contingency                | -                   | 290,677             | 310,104             | 19,427             | 6.7%        |
| <b>Total Uses of Funds</b> | <b>\$29,793,703</b> | <b>\$29,067,729</b> | <b>\$31,010,427</b> | <b>\$1,942,698</b> | <b>6.7%</b> |

**Year-End Unit Savings** **\$ 1,274,190**

Notable general fund budget changes include:

- Tuition revenue growth due to strategic university-wide and unit efforts in recruitment, enrollment, and retention initiatives.
- Intentional investment in Financial Aid accounts for the \$150,000 increase.
- Meeting the increasing workforce demand in Kentucky's industrial base, the new Bachelor of Science degree in applied engineering combines the problem-solving skills of engineering with practical and hands-on skills for implementing solutions. FY 2026 investment is \$296,000.

# School of Law

**TABLE 34: SCHOOL OF LAW GENERAL FUND SUMMARY**

|                            | GENERAL FUNDS       |                     |                     | YEAR OVER YEAR   |             |
|----------------------------|---------------------|---------------------|---------------------|------------------|-------------|
|                            | ACTUAL<br>FY 2024   | BUDGET<br>FY 2025   | BUDGET<br>FY 2026   | \$ Change        | % Change    |
| <b>Sources of Funds</b>    | 12,165,429          | 12,493,276          | 13,001,043          | 507,767          | 4.1%        |
| <b>Uses of Funds</b>       |                     |                     |                     |                  |             |
| Salaries and wages         | 5,782,185           | 5,902,771           | 6,070,605           | 167,834          | 2.8%        |
| Fringe benefits            | 1,623,637           | 1,750,552           | 1,834,038           | 83,486           | 4.8%        |
| Financial aid              | 3,050,649           | 2,408,689           | 2,710,922           | 302,233          | 12.5%       |
| Operating                  | 1,708,958           | 2,306,331           | 2,255,468           | (50,863)         | -2.2%       |
| Contingency                | -                   | 124,933             | 130,010             | 5,077            | 4.1%        |
| <b>Total Uses of Funds</b> | <b>\$12,165,429</b> | <b>\$12,493,276</b> | <b>\$13,001,043</b> | <b>\$507,767</b> | <b>4.1%</b> |

**Year-End Unit Savings** **\$ -**

Notable general fund budget changes include:

- Financial Aid expense increases with higher enrollment projections and competitive markets.
- Tuition revenue and fee increases by \$500,000 as a result of professional tuition rate increases and a career fee.

# School of Medicine

**TABLE 35: SCHOOL OF MEDICINE GENERAL FUND SUMMARY**

|                            | GENERAL FUNDS       |                     |                     | YEAR OVER YEAR       |              |
|----------------------------|---------------------|---------------------|---------------------|----------------------|--------------|
|                            | ACTUAL              | BUDGET              | BUDGET              | \$ Change            | % Change     |
|                            | FY 2024             | FY 2025             | FY 2026             |                      |              |
| <b>Sources of Funds</b>    | 43,101,132          | 43,088,041          | 41,978,265          | (1,109,776)          | -2.6%        |
| <b>Uses of Funds</b>       |                     |                     |                     |                      |              |
| Salaries and wages         | 30,057,192          | 28,348,468          | 27,931,138          | (417,330)            | -1.5%        |
| Fringe benefits            | 8,692,681           | 7,692,257           | 7,917,029           | 224,772              | 2.9%         |
| Financial aid              | 727,781             | 766,660             | 834,603             | 67,943               | 8.9%         |
| Operating                  | 1,038,829           | 5,849,776           | 4,875,712           | (974,063)            | -16.7%       |
| Contingency                | -                   | 430,880             | 419,783             | (11,098)             | -2.6%        |
| <b>Total Uses of Funds</b> | <b>\$40,516,483</b> | <b>\$43,088,041</b> | <b>\$41,978,265</b> | <b>\$(1,109,776)</b> | <b>-2.6%</b> |

**Year-End Unit Savings** **\$ 2,584,648**

Notable general fund budget changes include:

- Self-generated revenue in the Sequencing Tech Center in FY 2026 has been adjusted to utilization of department credits and no outside revenue resulting in a decrease of \$900,000 in revenue.
- Tuition revenue increases by \$700,000 as a result of professional tuition rate increases and non-resident enrollment.
- Commitment to strategic academic initiatives increased \$664,000 resulting in a decrease in sources of funds.

# School of Music

**TABLE 36: SCHOOL OF MUSIC GENERAL FUND SUMMARY**

|                            | GENERAL FUNDS      |                    |                    | YEAR OVER YEAR     |              |
|----------------------------|--------------------|--------------------|--------------------|--------------------|--------------|
|                            | ACTUAL<br>FY 2024  | BUDGET<br>FY 2025  | BUDGET<br>FY 2026  | \$ Change          | % Change     |
| <b>Sources of Funds</b>    | 8,450,247          | 8,081,914          | 7,958,237          | (123,677)          | -1.5%        |
| <b>Uses of Funds</b>       |                    |                    |                    |                    |              |
| Salaries and wages         | 5,025,204          | 4,867,690          | 4,572,796          | (294,894)          | -6.1%        |
| Fringe benefits            | 1,591,306          | 1,493,575          | 1,558,163          | 64,588             | 4.3%         |
| Financial aid              | 576,372            | 829,372            | 790,155            | (39,217)           | -4.7%        |
| Operating                  | 750,658            | 810,458            | 957,541            | 147,083            | 18.1%        |
| Contingency                | -                  | 80,819             | 79,582             | (1,237)            | -1.5%        |
| <b>Total Uses of Funds</b> | <b>\$7,943,541</b> | <b>\$8,081,914</b> | <b>\$7,958,237</b> | <b>\$(123,677)</b> | <b>-1.5%</b> |

**Year-End Unit Savings** **\$ 506,706**

Notable general fund budget changes include:

- Realignment of salary expenses to non-general funds and increase compensation to faculty and staff results in a net decline of \$295,000 of general fund use.
- Tuition revenue is flat with a note of slight decline in student enrollment.
- Commitment to strategic academic initiatives is \$290,000 in FY 2026 and reduces their overall sources of funds.

# School of Nursing

**TABLE 37: SCHOOL OF NURSING GENERAL FUND SUMMARY**

|                            | GENERAL FUNDS      |                    |                     | YEAR OVER YEAR     |              |
|----------------------------|--------------------|--------------------|---------------------|--------------------|--------------|
|                            | ACTUAL<br>FY 2024  | BUDGET<br>FY 2025  | BUDGET<br>FY 2026   | \$ Change          | % Change     |
| <b>Sources of Funds</b>    | 9,468,566          | 9,684,122          | 11,978,693          | 2,294,571          | 23.7%        |
| <b>Uses of Funds</b>       |                    |                    |                     |                    |              |
| Salaries and wages         | 6,246,119          | 6,721,033          | 7,749,775           | 1,028,742          | 15.3%        |
| Fringe benefits            | 1,858,371          | 2,009,067          | 2,409,983           | 400,916            | 20.0%        |
| Financial aid              | 3,236              | -                  | -                   | -                  | -            |
| Operating                  | 494,157            | 857,181            | 1,699,148           | 841,967            | 98.2%        |
| Contingency                | -                  | 96,841             | 119,787             | 22,946             | 23.7%        |
| <b>Total Uses of Funds</b> | <b>\$8,601,884</b> | <b>\$9,684,122</b> | <b>\$11,978,693</b> | <b>\$2,294,571</b> | <b>23.7%</b> |

**Year-End Unit Savings                      \$ 866,682**

Notable general fund budget changes include:

- Tuition revenue growth due to strategic university-wide and unit efforts in recruitment, enrollment, and retention initiatives.
- Revenue increases by \$2.6 million as a result of tuition rate increases, undergraduate enrollment, and nursing program fees.
- Substantially higher enrollment in the ABSN program and the traditional BSN programs. Additionally, a third cohort of the CRNA program will begin in FY 2026.
- Commitment to strategic academic initiatives is \$400,000 in FY 2026 and reduces their overall sources of funds.
- Salaries increase is driven by faculty salary increases and additional part-time lecturers.
- Operating expenses increases include support to nursing simulation labs, professional development, and leadership opportunities to promote faculty, staff, and student recruitment and retention efforts.



# School of Public Health and Information Sciences

**TABLE 38: SCHOOL OF PUBLIC HEALTH AND INFORMATION SCIENCES GENERAL FUND SUMMARY**

|                            | GENERAL FUNDS      |                    |                    | YEAR OVER YEAR   |             |
|----------------------------|--------------------|--------------------|--------------------|------------------|-------------|
|                            | ACTUAL<br>FY 2024  | BUDGET<br>FY 2025  | BUDGET<br>FY 2026  | \$ Change        | % Change    |
| <b>Sources of Funds</b>    | 7,047,487          | 6,711,247          | 7,009,320          | 298,073          | 4.4%        |
| <b>Uses of Funds</b>       |                    |                    |                    |                  |             |
| Salaries and wages         | 3,893,706          | 4,420,640          | 4,366,835          | (53,805)         | -1.2%       |
| Fringe benefits            | 1,024,202          | 1,204,896          | 1,208,419          | 3,523            | 0.3%        |
| Financial aid              | 19,583             | 127,543            | 46,259             | (81,284)         | -63.7%      |
| Operating                  | 778,009            | 891,056            | 1,317,714          | 426,658          | 47.9%       |
| Contingency                | -                  | 67,112             | 70,093             | 2,981            | 4.4%        |
| <b>Total Uses of Funds</b> | <b>\$5,715,500</b> | <b>\$6,711,247</b> | <b>\$7,009,320</b> | <b>\$298,073</b> | <b>4.4%</b> |

**Year-End Unit Savings** **\$ 1,331,987**

Notable general fund budget changes include:

- Tuition revenue growth due to strategic university-wide and unit efforts in recruitment, enrollment, and retention initiatives.
- Tuition revenue increases by \$400,000 as a result of tuition rate increases, undergraduate enrollment, and retention efforts.
- Commitment to strategic academic unit initiatives is \$268,000 in FY 2026 and reduces their overall sources of funds.
- Intentional transfer of financial aid investment to non-general funds.

# School of Social Work

**TABLE 39: SCHOOL OF SOCIAL WORK GENERAL FUND SUMMARY**

|                            | GENERAL FUNDS      |                    |                    | YEAR OVER YEAR  |             |
|----------------------------|--------------------|--------------------|--------------------|-----------------|-------------|
|                            | ACTUAL             | BUDGET             | BUDGET             | \$ Change       | % Change    |
|                            | FY 2024            | FY 2025            | FY 2026            |                 |             |
| <b>Sources of Funds</b>    | 8,775,368          | 8,341,709          | 8,410,986          | 69,277          | 0.8%        |
| <b>Uses of Funds</b>       |                    |                    |                    |                 |             |
| Salaries and wages         | 5,900,011          | 5,725,135          | 5,839,817          | 114,682         | 2.0%        |
| Fringe benefits            | 1,673,783          | 1,686,684          | 1,722,138          | 35,454          | 2.1%        |
| Financial aid              | 211,886            | 212,000            | 212,000            | -               | -           |
| Operating                  | 402,620            | 634,473            | 552,921            | (81,552)        | -12.9%      |
| Contingency                | -                  | 83,417             | 84,110             | 693             | 0.8%        |
| <b>Total Uses of Funds</b> | <b>\$8,188,300</b> | <b>\$8,341,709</b> | <b>\$8,410,986</b> | <b>\$69,277</b> | <b>0.8%</b> |

**Year-End Unit Savings** **\$ 587,068**

Notable general fund budget changes include:

- Tuition revenue growth due to strategic university-wide and unit efforts in recruitment, enrollment, and retention initiatives.
- Tuition revenue increases by \$260,000 as a result of tuition rate increases, undergraduate enrollment, and retention efforts.
- Commitment to strategic academic unit initiatives is \$333,000 in FY 2026 and reduces their overall sources of funds.

# Student Affairs

**TABLE 40: STUDENT AFFAIRS GENERAL FUND SUMMARY**

|                            | GENERAL FUNDS       |                     |                     | YEAR OVER YEAR   |             |
|----------------------------|---------------------|---------------------|---------------------|------------------|-------------|
|                            | ACTUAL<br>FY 2024   | BUDGET<br>FY 2025   | BUDGET<br>FY 2026   | \$ Change        | % Change    |
| <b>Sources of Funds</b>    | 33,568,867          | 32,605,158          | 33,307,403          | 702,245          | 2.2%        |
| <b>Uses of Funds</b>       |                     |                     |                     |                  |             |
| Salaries and wages         | 9,173,350           | 11,402,674          | 10,998,188          | (404,486)        | -3.5%       |
| Fringe benefits            | 2,666,092           | 3,499,162           | 3,240,265           | (258,897)        | -7.4%       |
| Financial aid              | 1,219,922           | 1,646,676           | 1,674,246           | 27,570           | 1.7%        |
| Operating                  | 15,067,612          | 15,730,594          | 17,061,630          | 1,331,036        | 8.5%        |
| Contingency                | -                   | 326,052             | 333,074             | 7,022            | 2.2%        |
| <b>Total Uses of Funds</b> | <b>\$28,126,975</b> | <b>\$32,605,158</b> | <b>\$33,307,403</b> | <b>\$702,245</b> | <b>2.2%</b> |

**Year-End Unit Savings** **\$ 5,441,892**

Notable general fund budget changes include:

- A large driver of the year-over-year change in revenue is due to increases in housing rates across all resident's hall, resulting in a \$1.1 million increase.
- Two reorganizations occurred within the unit: ADA accommodations and Disability Resources —staff and funding—from Student Affairs to Office of Access and Opportunity, resulting in an overall change of \$600,000 reduction in salary and fringe.
- Commitment to strategic academic unit initiatives is \$269,000 in FY 2026 and results in a decrease in overall sources of funds..
- Operating increase due, in part, to capital projects and repairs, and the expansion of the Living Learning Communities/Themed Communities programs.
- Student Affairs' budget includes activities and operations related to student housing, Student Activities Center, Student Recreation Center, and the Student Government Association.

# University Libraries

## TABLE 4I: UNIVERSITY LIBRARIES GENERAL FUND SUMMARY

University Libraries include: Archives & Special Collections, Art Library, Ekstrom Library, Kornhauser Health Sciences Library, and Music Library.

|                            | GENERAL FUNDS       |                     |                     | YEAR OVER YEAR   |             |
|----------------------------|---------------------|---------------------|---------------------|------------------|-------------|
|                            | ACTUAL              | BUDGET              | BUDGET              | \$ Change        | % Change    |
|                            | FY 2024             | FY 2025             | FY 2026             |                  |             |
| <b>Sources of Funds</b>    | 13,521,948          | 18,592,398          | 19,347,222          | 754,824          | 4.1%        |
| <b>Uses of Funds</b>       |                     |                     |                     |                  |             |
| Salaries and wages         | 5,690,460           | 6,244,566           | 6,734,303           | 489,737          | 7.8%        |
| Fringe benefits            | 2,168,639           | 2,410,765           | 2,433,449           | 22,684           | 0.9%        |
| Financial aid              | 600                 | -                   | -                   | -                | -           |
| Operating                  | 4,807,926           | 9,751,143           | 9,985,998           | 234,855          | 2.4%        |
| Contingency                | -                   | 185,924             | 193,472             | 7,548            | 4.1%        |
| <b>Total Uses of Funds</b> | <b>\$12,667,624</b> | <b>\$18,592,398</b> | <b>\$19,347,222</b> | <b>\$754,824</b> | <b>4.1%</b> |

**Year-End Unit Savings** **\$ 854,323**

Notable general fund budget changes include:

- Increase in general fund of \$400,000 for inflation increases in subscription costs for academic journals.
- Increase in general fund of \$354,000 for faculty compensation study adjustments.

# University-wide (Utilities, Debt Service, and Insurances)

**TABLE 42: UTILITIES, DEBT SERVICE, AND INSURANCES GENERAL FUND SUMMARY**

|                            | GENERAL FUNDS       |                     |                     | YEAR OVER YEAR     |             |
|----------------------------|---------------------|---------------------|---------------------|--------------------|-------------|
|                            | ACTUAL<br>FY 2024   | BUDGET<br>FY 2025   | BUDGET<br>FY 2026   | \$ Change          | % Change    |
| Salaries and wages         | 351,448             | 10,390,757          | 2,822,811           | (7,567,946)        | -72.8%      |
| Fringe benefits            | (45,951)            | 892,737             | 444,474             | (448,263)          | -50.2%      |
| Financial aid              | 703,360             | 695,000             | 1,595,000           | 900,000            | 129.5%      |
| Operating                  | 46,745,934          | 65,921,227          | 80,060,474          | 14,139,247         | 21.4%       |
| Contingency                | -                   | -                   | -                   | -                  | -           |
| <b>Total Uses of Funds</b> | <b>\$47,754,791</b> | <b>\$77,899,721</b> | <b>\$84,922,759</b> | <b>\$7,023,038</b> | <b>9.0%</b> |

Notable general fund budget changes include:

- \$5.5 million decrease in salary and fringe associated with the faculty compensation study has been allocated to units and Workday finance implementation resources are no longer needed.
- \$10.0 million for state appropriation transfers related to restricted activities for development of a Cybersecurity Center.
- \$5.3 million for continued support of the Manufacturing Extension partnership.
- Financial aid of \$900,000 held in reserve for potential need.

## Non-general Fund Budget Overview

Non-general fund budgets include the University of Louisville Research Foundation (ULRF), University of Louisville Athletics Association (ULAA), funds received from the University of Louisville Foundation, and internally designated restricted funds. They are all self-balancing, meaning expenditures match available resources in the budget and expenses and revenues net to zero or positive amounts each year-end.

Table 43 presents a summary of non-general fund sources and uses of funds for FY 2026 as compared to FY 2025.

### TABLE 43: FY 2026 NON-GENERAL FUND BUDGET

|                                       | FY 2025 BUDGET          | FY 2026 BUDGET      |                       |                        |                      |                         |                     |              |
|---------------------------------------|-------------------------|---------------------|-----------------------|------------------------|----------------------|-------------------------|---------------------|--------------|
|                                       | NON-GENERAL FUNDS       | FOUNDATION          | INTERNALLY DESIGNATED | UL RESEARCH FOUNDATION | ATHLETICS            | TOTAL NON-GENERAL       | \$ CHANGE           | % CHANGE     |
| <b>SOURCES OF FUNDS</b>               |                         |                     |                       |                        |                      |                         |                     |              |
| Tuition and Fees                      | -                       | -                   | -                     | -                      | 4,600,000            | 4,600,000               | 4,600,000           | 100%         |
| State Funds                           | -                       | -                   | -                     | -                      | -                    | -                       | -                   | -            |
| Transfers to General Fund             | -                       | -                   | -                     | -                      | 10,800,000           | 10,800,000              | 10,800,000          | 100%         |
| Auxiliaries                           | -                       | -                   | -                     | -                      | -                    | -                       | -                   | -            |
| Clinical (including Hospital support) | 447,984,551             | -                   | -                     | 463,745,490            | -                    | 463,745,490             | 15,760,939          | 3.5%         |
| Sponsored Agreements                  | 190,500,000             | -                   | -                     | 164,660,280            | -                    | 164,660,280             | (25,839,720)        | -13.6%       |
| Pass Through Financial Aid            | 60,677,251              | -                   | -                     | 70,594,251             | -                    | 70,594,251              | 9,917,000           | 16.3%        |
| Other Revenue                         | 242,707,196             | 83,951,536          | 11,423,393            | -                      | 137,477,643          | 232,852,572             | (9,854,624)         | -4.1%        |
| State Capital and Asset Preservation  | 117,629,525             | -                   | 110,769,234           | -                      | -                    | 110,769,234             | (6,860,291)         | -5.8%        |
| <b>Total Fiscal Year Revenues</b>     | <b>1,059,498,523</b>    | <b>83,951,536</b>   | <b>122,192,627</b>    | <b>699,000,021</b>     | <b>152,877,643</b>   | <b>1,058,021,827</b>    | <b>(1,476,696)</b>  | <b>-0.1%</b> |
| Line of Credit (as needed)            |                         |                     |                       |                        | 12,532,739           | 12,532,739              | -                   | -            |
| Plus use of prior year funds          | 39,962,639              | -                   | 28,796,287            | 30,322,126             | -                    | 59,118,413              | 19,155,774          | 47.9%        |
| <b>Total Sources of Funds</b>         | <b>\$ 1,099,461,162</b> | <b>\$83,951,536</b> | <b>\$150,988,914</b>  | <b>\$729,322,147</b>   | <b>\$165,410,382</b> | <b>\$ 1,129,672,979</b> | <b>\$30,211,817</b> | <b>2.7%</b>  |
| <b>USES OF FUNDS</b>                  |                         |                     |                       |                        |                      |                         |                     |              |
| Salary                                | 348,094,601             | 22,356,272          | 7,770,197             | 270,293,095            | 51,344,032           | 351,763,596             | 3,668,994           | 1.1%         |
| Fringe Benefits                       | 87,935,978              | 5,796,052           | 2,150,067             | 73,874,729             | 9,830,936            | 91,651,784              | 3,715,806           | 4.2%         |
| Operating                             | 413,421,522             | 40,345,131          | 28,450,097            | 266,459,475            | 57,237,780           | 392,492,483             | (20,929,038)        | -5.1%        |
| Scholarships                          | 102,860,128             | 15,454,081          | 639,924               | 81,004,494             | 33,220,961           | 130,319,460             | 27,459,332          | 26.7%        |
| Capital Asset plus Debt Service       | 3,102,209               | -                   | 1,036,187             | 2,064,477              | 12,188,453           | 15,289,117              | 12,186,908          | 392.8%       |
| Transfers to General Fund             | 24,956,605              | -                   | -                     | 35,513,356             | 305,000              | 35,818,356              | 10,861,751          | 43.5%        |
| State Capital and Asset Preservation  | 117,629,525             | -                   | 110,769,234           | -                      | -                    | 110,769,234             | (6,860,291)         | -5.8%        |
| Utilities                             | 1,460,594               | -                   | 173,208               | 112,521                | 1,283,220            | 1,568,949               | 108,355             | 7.4%         |
| <b>Total Uses of Funds</b>            | <b>\$1,099,461,162</b>  | <b>\$83,951,536</b> | <b>\$150,988,914</b>  | <b>\$729,322,147</b>   | <b>\$165,410,382</b> | <b>\$1,129,672,979</b>  | <b>\$30,211,817</b> | <b>2.7%</b>  |
| <b>Sources less Uses of Funds</b>     | <b>\$ -</b>             | <b>\$ -</b>         | <b>\$ -</b>           | <b>\$ -</b>            | <b>\$ -</b>          | <b>\$ -</b>             | <b>\$ -</b>         | <b>\$ -</b>  |

## Non-general Fund Sources

Non-general fund sources total \$1,129,672,979 in FY 2026, which is \$30.2 million, or increase of 2.7 percent from FY 2025. Many non-general fund revenues are impacted by factors outside of the university's control. For example, sponsored research funding depends upon federal appropriations; gifts depend upon donor giving; and endowments are tied to market returns and the University of Louisville Foundation's spend policy decision.

The non-general fund revenues for FY 2026 are driven by two factors. One is the decrease in sponsored research funding due to shifts in federal support. The Office of Research and Innovation modeled many scenarios and continues to monitor the changing landscape of federal executive orders. The FY 2026 budget anticipates a decrease in federal funding of \$25.8 million. The second factor is the impact of the House settlement on Athletics. The settlement will transform the college athletic landscape and includes settlement payments to former athletes as well as a revenue sharing models that allows universities to compensate student-athletes directly.

The University of Louisville Athletic Association competes in the Atlantic Coast Conference and supports 23 varsity sport programs and over 600 student-athletes, as well as over 100 spirit squad members. Student athletes account for \$27.0 million in revenue through tuition, housing, and fees.

Athletic events draw nearly one million visitors annually to campus via games, camps, and other community events.

## Non-general Fund Expenditures

- Changes in non-general fund expenditure budgets between FY 2025 and FY 2026 are primarily driven by the following:
- Internally Designated decreases by \$2.2 million, or 1.4 percent. The change is primarily due to a refined calendar of planned asset preservation renovations related to timing of equipment and supplies resulting in a planned expense of \$65.8 million of available state appropriated asset preservation funding. \$45.0 million is the planned utilization for FY 2026 of a portion of the \$280.0 million budget for the Health Sciences Campus Simulation Center and Collaboration Hub.
- UL Research Foundation year-over-year increased by \$8.1 million, or 1.1 percent, including one-time expenditures associated with use of one-time prior year funds. Notable factors include:
  - \$15.7 million increase in clinical revenue and related expenses.
  - \$25.8 million decrease in sponsored research revenues and associated expenses. The reduction in sponsored research results from executive orders restricting and pausing certain pools of federally funded research.
  - \$9.9 million increase in federal and state mandated funded financial aid. Federally funded PELL grants and stated funded College Access Program (CAP) make up the majority of this increase.
  - \$8.2 million increase in one-time expenditures associated with use of one-time prior year funds. The Health Science Center campus (HSC) shares in the distribution of margin share from the UL Health affiliation agreement. No new margin share is occurring in FY 2026 and HSC is utilizing a larger share of prior-year funds for one-time expenditures.
- Athletics' year-over-year change increased \$20.4 million from FY 2026 and this budget presents a number of new challenges and opportunities as the athletic industry transforms as a result of the House settlement related to name, image and likeness (NIL) impact. This will have an unprecedented impact on college athletics and is illustrated by the following:
  - \$20.5 million added expense line for student athlete revenue sharing pool.
  - A reduction of NCAA revenues of \$1.0 million to contribute to the settlement to former athletics. This will be a recurring expense each year.
  - Additional \$450,000 in operating expenses associated with the implementation and execution of the settlement requirements.
- Transfers to the general fund include facilities and administrative overhead recovery and debt service payments.



Tables 44 and 45 show endowment budgets by unit and gift budgets by unit, respectively.

**TABLE 44: ENDOWMENT BUDGETS BY UNIT**

| UNIT NAME  | FY 2025<br>ENDOWMENTS | FY 2026<br>ENDOWMENTS | \$ CHANGE          | % CHANGE  |
|--|-----------------------|-----------------------|--------------------|-----------|
| Athletics  | 176,475               | 196,240               | 19,765             | 11.2%     |
| Audit Services                                   | -                     | -                     | -                  | -         |
| College of Arts & Sciences                       | 3,117,136             | 3,333,566             | 216,430            | 6.9%      |
| College of Business                              | 2,492,277             | 2,724,426             | 232,149            | 9.3%      |
| College of Education and Human Development       | 744,509               | 802,297               | 57,788             | 7.8%      |
| Communications & Marketing                       | 32,793                | 32,965                | 172                | 0.5%      |
| Community Engagement                             | 3,363                 | 4,452                 | 1,089              | 32.4%     |
| Facility Operations                              | 137,860               | 138,861               | 1,001              | 0.7%      |
| Finance & Administration                         | -                     | -                     | -                  | -         |
| General Counsel                                  | -                     | -                     | -                  | -         |
| Graduate School                                  | 173                   | 191                   | 18                 | 10.4%     |
| HSC Financial and Administrative Affairs         | 112,713               | 121,715               | 9,002              | 8.0%      |
| Human Resources                                  | -                     | -                     | -                  | -         |
| Office of Access and Opportunity                 | 61,153                | 78,854                | 17,701             | 28.9%     |
| Office of the President                          | 728,971               | 703,286               | (25,685)           | -3.5%     |
| Office of the Provost                            | 3,179,997             | 3,384,799             | 204,802            | 6.4%      |
| Philanthropy & Alumni Engagement                 | 516,401               | 485,058               | (31,343)           | -6.1%     |
| Research and Innovation                          | 30,893                | 39,869                | 8,976              | 29.1%     |
| School of Dentistry                              | 629,271               | 713,743               | 84,472             | 13.4%     |
| School of Engineering                            | 4,215,202             | 4,573,330             | 358,128            | 8.5%      |
| School of Law                                    | 1,700,662             | 1,788,997             | 88,335             | 5.2%      |
| School of Medicine                               | 20,634,098            | 21,981,785            | 1,347,687          | 6.5%      |
| School of Music                                  | 1,213,079             | 1,250,817             | 37,738             | 3.1%      |
| School of Nursing                                | 420,346               | 445,890               | 25,544             | 6.1%      |
| School of Public Health and Information Sciences | 202,730               | 241,985               | 39,255             | 19.4%     |
| School of Social Work                            | 205,733               | 225,137               | 19,404             | 9.4%      |
| Student Affairs                                  | 40,911                | 41,198                | 287                | 0.7%      |
| University Libraries                             | 795,969               | 1,038,602             | 242,633            | 30.5%     |
| <b>Total</b>                                     | <b>\$41,392,715</b>   | <b>\$44,351,220</b>   | <b>\$2,958,505</b> | <b>7%</b> |

**TABLE 45: GIFT BUDGETS BY UNIT**

| UNIT NAME  | FY 2025 GIFTS       | FY 2026 GIFTS       | \$ CHANGE        | % CHANGE  |
|--|---------------------|---------------------|------------------|-----------|
| Athletics  | -                   | -                   | -                | -         |
| Audit Services                                   | -                   | -                   | -                | -         |
| College of Arts & Sciences                       | 2,334,792           | 2,251,010           | (83,782)         | -3.6%     |
| College of Business                              | 2,401,517           | 2,324,783           | (76,734)         | -3.2%     |
| College of Education and Human Development       | 863,353             | 962,592             | 99,239           | 11.5%     |
| Communications & Marketing                       | 3,813               | -                   | (3,813)          | -100.0%   |
| Community Engagement                             | 123,830             | 112,704             | (11,126)         | -9.0%     |
| Facility Operations                              | 24,511              | 101                 | (24,410)         | -99.6%    |
| Finance & Administration                         | -                   | -                   | -                | -         |
| Graduate School                                  | -                   | -                   | -                | -         |
| HSC Financial and Administrative Affairs         | 6,000               | 7,600               | 1,600            | 26.7%     |
| Human Resources                                  | 39,225              | 61,957              | 22,732           | 58.0%     |
| Office of Access and Opportunity                 | 543,578             | 469,377             | (74,201)         | -13.7%    |
| Office of the President                          | 50,384              | 40,000              | (10,384)         | -20.6%    |
| Office of the Provost                            | 5,265,572           | 2,947,602           | (2,317,970)      | -44.0%    |
| Philanthropy & Alumni Engagement                 | 194,971             | 138,521             | (56,450)         | -29.0%    |
| Research and Innovation                          | 627,583             | 1,463,757           | 836,174          | 133.2%    |
| School of Dentistry                              | 612,625             | 672,738             | 60,113           | 9.8%      |
| School of Engineering                            | 3,701,225           | 4,360,737           | 659,512          | 17.8%     |
| School of Law                                    | 468,357             | 821,189             | 352,832          | 75.3%     |
| School of Medicine                               | 12,712,955          | 13,554,507          | 841,552          | 6.6%      |
| School of Music                                  | 208,778             | 263,374             | 54,596           | 26.2%     |
| School of Nursing                                | 463,555             | 461,272             | (2,283)          | -0.5%     |
| School of Public Health and Information Sciences | 290,797             | 651,902             | 361,105          | 124.2%    |
| School of Social Work                            | 327,644             | 316,893             | (10,751)         | -3.3%     |
| Student Affairs                                  | 779,402             | 1,033,621           | 254,219          | 32.6%     |
| University Libraries                             | 286,352             | 141,534             | (144,818)        | -50.6%    |
| <b>Total</b>                                     | <b>\$32,330,819</b> | <b>\$33,057,771</b> | <b>\$726,952</b> | <b>2%</b> |

## All Funds Budget

All Funds Budget includes both general and non-general funds. This section includes financial aid, prior year funds, multi-year outlook, and a table of all funds by unit.

## Institutional and Pass-through Financial Aid

The university distributes restricted student financial aid through its non-general fund—primarily the University of Louisville Research Foundation (ULRF). ULRF receives and distributes aid dollars from the federal Pell and Work Study programs as well as state funds like Kentucky Education Excellence Scholarship (KEES) and the College Access Program (CAP). Financial aid awarded to students from gifts and endowments and student-athletes are similarly handled through the University of Louisville Foundation and University of Louisville Athletics' Association, respectively. A much smaller amount of restricted aid is distributed from Internally Designated funds.

Table 46 presents a summary of all financial aid—general and non-general fund—expected to be awarded to students in FY 2026. Total financial aid increases by \$41.6 million, or 23 percent, from FY 2025. Unrestricted general fund aid appears in the first row and primarily includes awards made by the Office of Financial Aid. Growth in federal and state financial aid received through the UofL Research Foundation is anticipated in FY 2026 normalizing the over-realized increases in FY 2025 funding. Athletics' increase is attributable to the revenue sharing distribution to student athletes as a result of the House settlement.. Higher endowment spend policy combined with increased gifts drive the change in gifts and endowments.

**TABLE 46: FINANCIAL AID EXPENDITURE BUDGET BY GENERAL AND NON-GENERAL FUNDING SOURCES**

| FUNDING SOURCES       | FY 2025 BUDGET        | FY 2026 BUDGET       | \$ CHANGE           | % CHANGE      |
|-----------------------|-----------------------|----------------------|---------------------|---------------|
| General Funds         | 77,867,203            | 91,988,235           | 14,121,032          | 18.13%        |
| Research Foundation   | 69,304,475            | 81,004,494           | 11,700,019          | 16.88%        |
| Athletics             | 18,070,388            | 33,220,961           | 15,150,573          | 83.84%        |
| Gifts and Endowments  | 14,503,351            | 15,454,081           | 950,730             | 6.56%         |
| Internally Designated | 981,914               | 639,924              | (341,990)           | -34.83%       |
| <b>Total</b>          | <b>\$ 180,727,331</b> | <b>\$222,307,695</b> | <b>\$41,580,364</b> | <b>23.00%</b> |

### Prior Year Funds

Revenues received in a previous fiscal year for which a corresponding expense was not incurred are recognized as “prior year funds” when expended. Revenues can only be counted in one fiscal year, which is why these funds are separately identified in the budget. All expenses associated with prior year funds are one-time in nature. Requests to budget prior year funds are carefully examined and then monitored by the university’s budget office.

In FY 2026, units budgeted \$59.7 million of prior year funds. Most are related to spending residual grant dollars, accumulated dollars from new faculty start-up packages, one-time funding support to Athletics, and improvements to physical plant (e.g., lab, classroom, or office renovations). In some cases, units take years accumulating funds to complete these projects.

Table 47 shows estimated uses of prior year funds by fund source.

**TABLE 47: ESTIMATED USE OF PRIOR YEAR FUNDS**

| ACTIVITY          | GENERAL FUND      | FOUNDATION  | INTERNALLY DESIGNATED | UL RESEARCH FOUNDATION | ATHLETICS   | FY 2026              |
|-------------------|-------------------|-------------|-----------------------|------------------------|-------------|----------------------|
| Grant-related     | -                 | -           | 3,025,746             | 17,088,315             | -           | 20,114,061           |
| Plant Funds       | -                 | -           | 199,399               | -                      | -           | 199,399              |
| Clinical/Hospital | -                 | -           | -                     | -                      | -           | -                    |
| Faculty Start-up  | -                 | -           | 3,444,093             | -                      | -           | 3,444,093            |
| Gain-Share        | -                 | -           | 3,471,519             | -                      | -           | 3,471,519            |
| Special Purpose   | 582,967           | -           | 18,655,530            | 13,233,811             | -           | 32,472,308           |
| <b>Total</b>      | <b>\$ 582,967</b> | <b>\$ -</b> | <b>\$ 28,796,287</b>  | <b>\$ 30,322,126</b>   | <b>\$ -</b> | <b>\$ 59,701,380</b> |

## Multi-Year Outlook, All Funds

In addition to detailed revenue and expense budgets for FY 2026, academic and support units were asked to project notable expense changes for FY 2027 and 2028. This multi-year outlook enhances line of sight into future expense opportunities and challenges. It also helps inform the university's current budget practices by encouraging colleges, schools, and departments to plan for future changes.

Table 48 presents a summary of units' multi-year outlooks. It lists anticipated expenses by high-level category and fiscal year. Actual impacts will likely vary as each successive budget is developed. Expense changes must be funded from within the units.

### TABLE 48: MULTI-YEAR OUTLOOK, ALL FUNDS

|  | FY 2027                                | FY 2028              |
|--|--|----------------------|
| EXPENDITURE ITEM CATEGORIES                    | POTENTIAL NEW EXPENDITURES - ALL FUNDS |                      |
| Accreditation                                  | 30,000                                 | 10,000               |
| Dean / VP recruitment                          | 1,060,000                              | 870,000              |
| Dean / VP start up                             | 10,896,000                             | 10,828,500           |
| Faculty recruitment                            | 4,185,989                              | 608,407              |
| Faculty start up                               | 6,617,832                              | 1,501,166            |
| Net faculty personnel changes                  | 2,984,100                              | 1,254,580            |
| Net staff personnel changes                    | 2,499,051                              | 1,153,264            |
| Net change in Scholarships/Financial Aid       | 855,000                                | 830,000              |
| Renovations to physical plant (>\$25,000 each) | 3,667,479                              | 3,661,955            |
| Other notable (>\$25,000 each)                 | 4,627,411                              | 8,483,122            |
| <b>Total</b>                                   | <b>\$ 37,422,862</b>                   | <b>\$ 29,200,994</b> |

A few examples of activities in Table 48 include:

FY 2027

- Research and Innovation continues to invest \$663,000 in developing and growing the research for the university.
- School of Medicine anticipates implementing \$5.6 million for recruitment of highly qualified professionals.
- School of Music anticipates investing \$90,000 for computer and technology upgrades to better serve students.
- School of Medicine investment in student experience through lab renovations, \$560,000.
- School of Dentistry intends on investing \$600,000 for building renovations.

FY 2027 and FY 2028

- University Libraries anticipates utilizing \$464,500 to address the inflation costs regarding maintaining academic research collections.
- College of Business is creating a new program, Supply Chain Management, and anticipates implementing and investing funds over FY 2027 and FY 2028.
- School of Dentistry, School of Music, and the School of Nursing anticipate support for dean recruitment and start-up expenses.

## All Funds Operating Budget By Unit

Table 49 shows unit-by-unit detail of FY 2026 operating budgets by general and non-general fund categories. This represents the university's all funds operating budget and ties back to Table 1.

### TABLE 49: FY 2026 OPERATING EXPENDITURE BUDGET BY UNIT AND FUNDING SOURCE

|  | GENERAL FUNDS        | FOUNDATION          | INTERNALLY DESIGNATED | UL RESEARCH FOUNDATION | ATHLETICS            | ALL FUNDS              |
|--|----------------------|---------------------|-----------------------|------------------------|----------------------|------------------------|
| Athletics  | 1,982,060            | -                   | -                     | -                      | 165,410,382          | <b>167,392,442</b>     |
| Audit Services                                       | 2,179,651            | -                   | -                     | 22,523                 | -                    | <b>2,202,174</b>       |
| College of Arts & Sciences                           | 68,828,197           | 5,584,576           | 965,948               | 2,572,498              | -                    | <b>77,951,219</b>      |
| College of Business                                  | 31,342,171           | 5,044,666           | 1,993,660             | -                      | -                    | <b>38,380,497</b>      |
| College of Education and Human Development           | 22,212,967           | 1,764,889           | 2,787,108             | 3,066,575              | -                    | <b>29,831,539</b>      |
| Communication & Marketing                            | 3,437,132            | 32,965              | 122,218               | 546,463                | -                    | <b>4,138,778</b>       |
| Community Engagement                                 | 1,080,740            | 117,156             | -                     | 360,186                | -                    | <b>1,558,082</b>       |
| Executive Vice President for Research and Innovation | 15,883,736           | 1,513,826           | 2,363,847             | 46,403,800             | -                    | <b>66,165,210</b>      |
| Facility Operations                                  | 46,360,620           | 138,962             | 2,201,546             | 892,790                | -                    | <b>49,593,918</b>      |
| Finance & Administration                             | 7,454,917            | -                   | 832,449               | 1,500,963              | -                    | <b>9,788,329</b>       |
| General Counsel                                      | 2,427,296            | -                   | -                     | 805,243                | -                    | <b>3,232,539</b>       |
| Graduate School                                      | 24,819,837           | 191                 | -                     | -                      | -                    | <b>24,820,028</b>      |
| Human Resources                                      | 4,671,273            | 61,957              | 260,235               | 30,319                 | -                    | <b>5,023,784</b>       |
| Kent School of Social Work                           | 8,410,986            | 542,030             | 615,978               | 5,429,924              | -                    | <b>14,998,918</b>      |
| Law School   | 13,001,043           | 2,610,186           | 180,000               | 15,343                 | -                    | <b>15,806,572</b>      |
| Libraries  | 19,347,222           | 1,180,136           | 200,000               | 315,735                | -                    | <b>21,043,093</b>      |
| Office of Access and Opportunity                     | 3,930,757            | 548,231             | 102,883               | 1,298,194              | -                    | <b>5,880,065</b>       |
| Office for Health Affairs                            | 1,609,602            | 129,315             | 25,000                | 142,531,274            | -                    | <b>144,295,191</b>     |
| Office of the President                              | 2,301,506            | 743,285             | 1,674                 | 1,000,000              | -                    | <b>4,046,465</b>       |
| Office of the Provost                                | 133,635,532          | 6,329,901           | 658,699               | 71,594,095             | -                    | <b>212,218,227</b>     |
| Philanthropy & Alumni Engagement                     | 3,203,656            | 7,362,364           | 40,000                | 3,071,138              | -                    | <b>13,677,158</b>      |
| School of Dentistry                                  | 30,291,774           | 1,386,481           | 72,545                | 34,050,079             | -                    | <b>65,800,879</b>      |
| School of Medicine                                   | 41,978,265           | 35,536,293          | 8,199,901             | 391,052,801            | -                    | <b>476,767,260</b>     |
| School of Music                                      | 7,958,237            | 1,514,191           | 1,413,050             | 26,478                 | -                    | <b>10,911,956</b>      |
| School of Nursing                                    | 11,978,693           | 907,162             | 328,500               | 6,151,346              | -                    | <b>19,365,701</b>      |
| School of Public Health and Information Sciences     | 7,009,320            | 893,887             | 710,296               | 5,890,874              | -                    | <b>14,504,377</b>      |
| Speed School   | 31,010,427           | 8,934,067           | 2,619,772             | 8,932,245              | -                    | <b>51,496,511</b>      |
| Student Affairs                                      | 33,307,403           | 1,074,819           | 2,771,620             | 1,761,260              | -                    | <b>38,915,102</b>      |
| University-wide (Utilities, Debt Service, Insurance) | 84,922,759           | -                   | 121,521,985           | -                      | -                    | <b>206,444,744</b>     |
| <b>Total Expenditures</b>                            | <b>\$666,577,779</b> | <b>\$83,951,536</b> | <b>\$150,988,914</b>  | <b>\$729,322,147</b>   | <b>\$165,410,382</b> | <b>\$1,796,250,758</b> |

## Capital Budget

The FY 2026 capital budget highlights the construction of new facilities, infrastructure and safety improvements, recruitment and retention enhancements, and investments in campus technology and research.

### Construction of New Facilities

State-funded construction of new facilities is anchored by a \$260.0 million appropriation, supplemented by a \$20.0 million investment from the university, to build a Health Sciences Center Simulation Center and Collaboration Hub. For FY 2026 it is anticipated the university will spend \$45.0 million of the \$260.0 million investments. The new Multidisciplinary Engineering Building at the Speed School of Engineering is scheduled to open in Fall 2025, which includes a state investment, as well as university support.

The state appropriated \$25.0 million across FY 2025 and FY 2026 is transferred to UofL Health to develop the Center for Rural Cancer Education and Research at the UofL Health South Hospital. This new extension of the Brown Cancer Center will increase access to medical care for residents of south, central, and western Kentucky. In FY 2026, the university will transfer year two of the support.

### Infrastructure and Safety Improvements

In FY 2026, the university will continue addressing infrastructure needs across all three campuses with the asset preservation funding received from state appropriations. Uses of these funds have included HVAC replacements, electrical repairs, roof replacements, and other life and safety improvements which will enhance the instructional and work environments for students, faculty, and staff. \$65.8 million is anticipated to be spent in FY 2026 on these efforts.

### Recruitment and Retention Enhancements

Continuing in FY 2026, the state and university are partnering on additional Asset Preservation. The \$69.0 million of state funds over two years will be matched by \$17.3 million of university funds. This new round of Asset Preservation funding is enabling the university to make major, much-needed repairs and upgrades to various student-facing facilities for the purposes of boosting recruitment and retention of students. This includes upgrading classrooms and renovations to other educational spaces including research labs. A portion of these funds will also be allocated towards ventilation systems, plumbing and electrical renovations, and upgrades to the chilled water plant.

### Investments in Campus Technology and Research

The final pillar of the FY 2026 capital budget is a sustained investment in campus technology. The university is investing \$1.0 million in FY 2026 for research computing hardware, which will expand the university's research capacity across a variety of disciplines. The university will also commit \$5.2 million investment in the management and sustainment of the new ERP system, Workday Finance, which is scheduled to go live in July 2025.