## Attributes, Experiences, and Skills Sets of a University Provost

Category	Attribute, experience, skill set or other feature
Qualifications	Has terminal degree (Ph.D. or equivalent)
	Commitment to academic excellence
	Success in earning tenure and in the classroom
	Demonstrated excellence in academic leadership (departmental/decanal/provostial)
	<ul> <li>Understanding of and dedication to the principles and strategic vision and goals of:</li> </ul>
	-The President of the university
	-Academic freedom, shared governance and transparency
	-Community engagement
	-Inclusiveness, diversity and opportunity for all -The mission, vision and mandate derived from the Kentucky
	Postsecondary Education Improvement Act of 1997 for UofL as a
	premier, nationally recognized, metropolitan research university
	-The "One University" paradigm
Experience in	Has a strong understanding of undergraduate and graduate and professional education
academic	Experience with the details of academia (curricula, grades, advising, tenure, and shared)
leadership	governance.)
	Understanding of key operational and infrastructural issues
	Experience in strategic planning and in dealing with budgetary and personnel decisions
	• Understanding of the challenges (academic and fiscal) of growing educational enterprises,
	opportunities of a research university, and of accreditation requirements
Interpersonal	Commitment to attracting, retaining and graduating high quality students
relationships	Commitment to attracting, retaining and fostering the development of high quality
	faculty, staff, and administrators
	Demonstrated record as problem solver in interpersonal interactions  Altitude of the control of the contro
	Ability to cultivate a cohesive university community and be effective at fair and just conflict resolution within the university community
	Committee the community engagement and meeting the needs of the
	metropolitan area
	Able to inspire the people around him/her
	Develops relationships of trust and transparency
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Qualities, attributes, management style	Demonstrated commitment to human rights and social justice, fostering cultural, racial and gender diversity and equity of opportunity for all
	An independent free-thinking scholar
	Value system must be congruent with the mission of the university and be a public
	advocate for the values of the mission of the university
	Committed to fundamental fairness and due process in implementation of professional
	and academic standards
	Understanding of difference in tenure and promotion requirements across the spectrum of
	academic disciplines
	<ul> <li>Sensitive to and respectful of differences among academic cultures in a complex</li> </ul>
	university
	Must embrace the academic tradition of encouraging free conversation and dissent
	Must be visible and accessible to all constituencies
	Ability to develop a clear coherent vision
Communication	Communicates-clearly and directly; listens, learns and leads by decisive action
Communication, team building,	Creates unity through transparent internal communication  Links faculty, staff, students and alumni to enhance the educational experience towards.
shared governance	<ul> <li>Links faculty, staff, students and alumni to enhance the educational experience towards student success</li> </ul>
	<ul> <li>Draws linkages between research and academic opportunities</li> </ul>
	<ul> <li>Works effectively with P-16 and other educators and community leaders to partner</li> </ul>
	education with workforce opportunities
	Maintains strong ties with external leaders, leaders in the private sector, state and friends
	of the University
	Effectively communicates the goals of the University and the President's Office to the
	University community
	Effectively communicates the goals of the University and the President's Office to the