The Faculty Senate Executive Committee met on February 20, 2019 at 3 p.m. in the Jefferson Room in Grawemeyer Hall, Vice Chair David Owen presiding.

Voting Members Present:

David Owen, Krista Wallace-Boaz, Enid Trucios-Haynes, Rob Barker, Roger Bradshaw, J.P. Mohsen, David Simpson, Sherri Brown, Roy Fuller, Reg Brue, John Ferré, David Schultz

Also Attending:

Tracy Eells, Ginger Brown, Lazaro Munoz, Dan Durbin, Eugene Mueller, Chris Tillquist,

Voting Members Not Present:

Diane Chlebowy

Call to Order

REPORT: Faculty Senate Chair – Wallace-Boaz

Chair Wallace-Boaz reported on a few topics, including:

- Search A search will begin for the Assistant Vice President for Facilities. Senator J.P. Mohsen will attend on behalf of the Faculty Senate and CODRE. If you are interested in serving on this committee, please send your name.
- Legislative Monitoring Committees This committee meets to review legislative bills of interest to the University. Bills under review by this committee are:
 - HB 194 regarding concealed weapons.
 - HB 38 regarding sanctuary cities. This bill will prohibit local governments from adopting sanctuary city policies. There has be a lot of push back on this and it probably will not move forward.
- HSC Update President Bendapudi sent an email yesterday reporting that we are looking for a partner for HSC and the hospital. All the info is in the email.

BUDGET UPDATE: Process and Current Status - Durbin

Mr. Durbin gave an overview of the budgeting process. The organizational chart shows the reporting lines under his office. The presentation covered the following areas;

- The Organizational Chart
 - Reporting lines to CFO
- His Priorities
 - o Re-imagine the Budget, Planning, and Financial Management Function
 - o Engagement
 - Drive Efficiencies and Value into All We Do
- University's Status
 - o Enrollment
 - Degrees Conferred in 2018
 - Budget
 - Employment
 - Research
 - o Health care Enterprise
- What's New?
 - o Enrollment

- Accreditation
- o Research
- Financial Results for FY18
- Sources of Funding

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- How do we Plan to Spend our Dollars?
 - Salaries, Fringe benefits
 - People-related costs is 60% of the budget. The rest goes to student aid and facilities
 - Question: Is Athletics included in this budget? It only shows \$500M
 - Response: Yes. This is for half of the year.
- Accrual-based Financial Statement Results as of December 31, 2018
 - Summary Revenues, Expenses, and Changes in Net Position Quarter ended 12/21 for 2018 and 2017
 - Net Position Normalized for Capital and other Non-Recurring Items
 - Question: Does the Foundation give us any money? Are you the CFO of the Foundation?
 - Response: No, not the CFO of the Foundation, but on the Foundations' Finance Committee. The Foundation reimburses us as we spend funds.
 - Liquid Cash Actuals through December FY19
 - Question: How many days on hand do we have?
 - Response: It depends, but about 40 days. Could rise to 50 with ULAA funds.
 - Question: The July-Aug 2019 is higher than July-Aug 218. Why?
 - Response: Left from the \$90M from KY One.
- Looking Ahead Preparing for our Future
 - Tools to Impact Our Future
 - Budget App
 - Question: Was this app developed in-house?
 - Response: An external firm developed it, but HSC has a technical person to manage it. We will develop a position for a person to manage both HSC and Belknap. It is proprietary software, but can be revised by the firm.
 - Academic Performance Solutions
 - Visual Analytics
 - Other Strategies
 - Policies
 - Strategic Budgetary Considerations
- The Budget App Tool
 - Current PeopleSoft budget system is not meeting our strategic or operational needs
 - Current and proven platform used on HSC will be expanded across campus
 - o Inexpensive but effective with numerous advantages
- Visual Analytics
 - Leveraging Existing resources
 - SAS Visual Analytics
- Institutional Policy Considerations
 - $\circ \quad {\sf True \ all-funds \ approach everything \ is \ budgeted}$
 - o Multi-year budgets at college/major unit level

- Required contingency reserve to be budgeted up-front. 100% of unused portions rolls into future years
 - Question: Can the rollover funds be used for hiring?
 - Response: That is up to the deans.
 - Question: Does all leftover roll over?
 - Response: Right now, it's just the contingency. We are looking at the possibility of leftover rolling into the contingency.
 - Question: When it goes to central, what is that?
 - Response: The president and CFO.
- Year-end gain-share incentive program to encourage savings and enhancement of strategic reserves at all levels
- Enrollment incentive project still moving forward
- Strategic Budget Considerations
 - Tuition and Fees Discussion
 - Budget Priorities A Starting Point
 - Strategic Plan Funding
 - Reserves & Contingencies
 - Compensation
 - Deferred Maintenance
 - Question: Why does the state study our deferred maintenance?
 - Response: They want to know exactly where we are with the funds they have allotted to us.
 - Question: Some of these decisions involve shared governance. How far along are you with these items and shared governance?
 - Response: No decisions have been made and not all will impact all groups. As things develop, they will be brought back to discuss.
 - Question: Why is a storeroom product marked up 12%? Some areas work like a for-profit inside of a non-profit. Operations is not a profitcenter.
 - Response: here is no way we can have it all. The cost of operations has to be funded from somewhere.
 - Appropriate Program Support
 - Continued Savings Initiatives
 - State Performance Funding Model (Retention & Success included)
 - Question: Would it make sense to go private?
 - Response: In a way it would. But we would lose \$126M in state appropriations. Mr. Durbin suggested going private at WVU. It's a tough question and \$126M would be too much to replace.

The full presentation is available <u>here</u>.

DISCUSSION & ACTION ITEMS – Owen

- Part-time Faculty Committee's *Guidelines for Hiring Part-time Faculty*
 - To be discussed at next week's meeting.
- Reaffirmation of XC's statement on Weapons Ban Policy

REPORTS: STANDING COMMITTEES - Tabled until next week

- Academic Programs Committee (APC) Barker
- Committee on Committees & Credentials (CCC) Brown
- Part-time Faculty Committee (PTF) Fuller
- Planning & Budget Committee (P&B) Bruce
- REDBOOK Committee (RB) Ferré

ADJOURNMENT

The meeting adjourned at 4:50 p.m.

Respectfully submitted,

Gretchen Henry