

## 5. PROGRAM OVERSIGHT

### A. PHA Staff HOPE VI Coordinator

The designated PHA staff HOPE VI Coordinator is Susan Olson-Allen. Ms. Olson-Allen has been employed by the Housing Authority of Louisville as the Modernization and Development Planner since 1994. During that time she developed and administered the 1995 through 1997 Comprehensive Grants for HAL's public housing developments' modernization programs, with budgets ranging from \$12 million to \$15 million. She was also an instrumental part of developing the 1996 HOPE VI application, and sits on several committees for the Park DuValle Revitalization Project.

Ms. Olson-Allen has a bachelor's degree from the University of Louisville, a master's degree from The George Washington University, and will earn her Ph.D. in Urban and Public Affairs from the University of Louisville in May, 1998.

### B. Program Management

Since the project's inception during 1993, HAL has formed a broad project management structure that controls all aspects of this very complicated project. This structure utilizes working committees lead by Chairs, a Management Team, a project Policy Board and the HAL Board.

Fourteen committees are in place:

- Communications and Marketing
- Community Building
- Demolition/Acquisition
- Homeownership
- Legal
- Physical Design/Infrastructure
- The Oaks at Park DuValle
- Commercial Development/Village Center
- Community Management
- Environmental
- HUD Issues
- Minority Participation
- Project Finance
- Transactions

Committees are staffed by persons from the City, HAL, Developer, and other stakeholders or entities that bring special expertise or represent an affected entity/constituency needed for the assigned task and role in the project.

The Chairs of all committees meet regularly with the Management Team to review progress of work, and discuss problems and policy issues to be decided.

The Management Team is comprised of HAL's Executive Director, Deputy Executive Directors, Director of Planning and Development and Development Consultant, a Special Assistant to the

Mayor (now serving as Project Director), the Director of the City's Development Authority, and the Developers.

The Management Team meets weekly for routine project management and monthly with the Project Policy Board to report progress of the project and to discuss and reach consensus with regard to policy matters.

The Policy Board is composed of the Mayor of the City of Louisville, Chair and Vice Chair of the Housing Authority of Louisville, a neighborhood resident and a service provider.

The HAL Board meets monthly. Progress of the project is regularly presented and the Board is briefed about policy recommendations from the Policy Board for its' approval.