# LOCAL FOOD AS ECONOMIC DEVELOPMENT: Central Ohio and Weinland Park



Mid-Ohio Regional Planning Commission February 18, 2015 Louisville, Ky.



#### What is local food?







#### What is local food?







#### Local food is Economic Development





#### Local food planning

#### **CENTRAL OHIO**

#### LOCAL FOOD ASSESSMENT AND PLAN

EXECUTIVE SUMMARY A strategy for strengthening the economy, ensuring access to healthful food, reducing food-shipping distance, and preserving farmland



- •2010 regional plan
- Local food councils
- •Regional food council
- •Seek coordination on projects in region
- •Economic development strategies



# Food District @ weinland park





#### Background

- Industrial neighborhood, Southeast of OSU, two miles north of State Capitol
- Factories faded, prosperity plummeted, crime climbed
- Section 8, transience, poverty, health issues
- Environmental cleanup of two large industrial sites
- Hints of gentrification, outpouring of OSU and civic attention, re-investment





#### Food District Planning

- \$864,000 HUD Community Challenge grant to MORPC
- Team of subgrantees: The Ohio State University, Local Matters, Wagenbrenner Development, Civic Association, Godman Guild
- Neighborhood priority: Jobs
- Planning goals shifted to food processing
- Plan proposed a three-story building with:
  - □ food processing
  - kitchen incubator
  - □ workforce development
  - café and co-op market

- event space/caterer
- □ office space
- business services
- rooftop gardens



#### A Dynamic Vision for the Community







Health & Nutrition

Community Engagement



#### Plan passed on to Community Economic Development Corporation of Ohio, August 2013



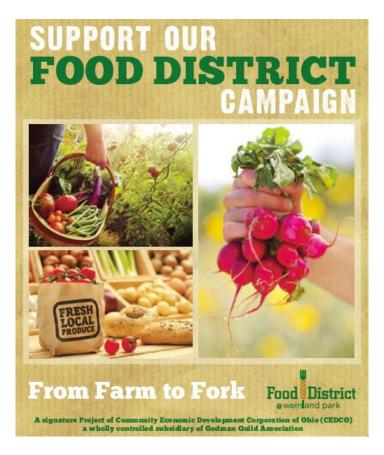


#### The best laid plans ...





## The reality:



- •Skepticism: Too much at once?
- •Financing
- •Real estate availability
- •Economic development strategies
- •Finding coattails to ride



#### The challenge:

- Build in phases; more-focused
- Make adjustments, but don't change core mission
- Jobs & economic development
- Find business partners
- Food processing that is part of a regional food system





#### The latest:

- Larger site, four blocks away (same developer)
- Many food-related businesses on a 30-acre former factory site
- Considering high-pressure
  pasteurization
- City support for plan
- Job-training facility to serve all businesses on the site





#### One-word summary:

### **Business**

#### **Elaboration:**

- Even a non-profit social enterprise must be a viable business
- Business leaders at planning table
- Build on existing food businesses
- Develop new models, partnerships



## Central Ohio Regional Food Council





#### Original mission:

## Share ideas among local councils

#### New mission:

- Assign task forces to identify various supply-chain gaps and barriers
- Encourage and facilitate new, collaborative business models
- Enlist business support when policy changes are needed
- Bring funders, lenders to the table
- Coordinate efforts in region to avoid duplication



#### Meat Industry Task Force:

- •Look for bottlenecks in the region's meat-processing capacity
- •Study the industry, talk to experts
- •Identified lack of cold-storage
- •Bring together key players up and down the supply chain; present findings
- •Lock the door until they agree on a solution







#### **Distribution & Logistics Task Force:**



•Entrepreneur developed online "virtual food hub"

•Distributors want tool for logsitics, not for sales and business relationships

•Bring together farmers, distributors, processors, entrepreneurs, etc., to develop a model that helps all players

•Utilize existing businesses, trucks, infrastructure



#### Food Waste Task Force:

- More restaurants, institutions seek to compost waste
- Composters lack capacity or face other challenges
- Task force will study: Market problems? Regulatory? Both?
- Bring together solid waste authority, EPA, composters, food businesses, haulers, etc. to hammer out a solution





#### Think systemically





Mid-Ohio Regional Planning Commission

#### BRIAN WILLIAMS bwilliams@morpc.org

111 Liberty Street, Suite 100 Columbus, Ohio 43215

Phone: 614.223.4187

www.morpc.org f