

Provost's A&S Strategic Planning Committee 5.26.22

Meeting notes

- A. Interim Dean David Owen delivered a presentation on the College of Arts & Sciences budget ([see attached](#)). He walked committee members through the following slides: Revenue Target July 2021-2022, Budgets Over Time, Shortfalls in Revenue, Budget Balancing Plan for FY22, and Constructing the FY 23 Budget. He answered a variety of questions committee members had about each slide.
- B. Owen explained that the 4th line of the budget, entitled A&S Special Projects, includes chair and director stipends as well as program budgets from programs that are not housed in any particular department.
- C. Owen pointed out that despite enrollment consistently dropping in A&S, the college's instructional costs are consistently going up due to a number of reasons, including but not limited to: PTLs continuing to be hired, not cancelling classes that should be cancelled, and adding new sections to classes that have low enrollment.
- D. Committee members asked Owen and Rick Graycarek questions about the university's overall budget model and changes that occurred in the last 3 years.
- E. The provost reminded the committee that 70% of a college's generated revenue goes back to the college, and 30% goes to the university for central services. Graycarek added that the university's undergraduate percentage allocation is 30% and it's 25% for graduate units. This percentage allocation applies to all academic units at the university.
- F. The provost added that this current fiscal year, the university took \$900,000 from central funds and put it into A&S to help the college meet its large deficit.
- G. Owen stated that revenue projections are based on enrollment projections and should be as accurate as possible. For the FY23 budget, the college finance team used the actuals of enrollment/credit hour production from the 2021-2022 academic year and took that down by 3% (since we've averaged a 3% downward slope last several years). The budget for FY23 thus has significantly less revenue projection (\$79,467,187) and has created a more constrained budget for the college to work with in the upcoming academic year.
- H. Owen stated that the college is consistently underspending its funding available from the UofL Foundation accounts (separate from the college's general funding budget). Only about 1/3 of what's available in foundation accounts is being spent. Department chairs have been asked multiple times over the year to please move general fund expenses onto the Foundation account. He has experienced resistance from some department chairs about this.