#### LESLIE CHAMBERS STROHM RESUME

#### THE UNIVERSITY OF MICHIGAN LAW SCHOOL **EDUCATION**

J.D. 1981

Magna Cum Laude, Order of the Coif AND **HONORS** 

Scholarly Writing Award

Senior Judge--Writing and Advocacy

# **DEPAUW UNIVERSITY**

B.A. 1978

Summa Cum Laude, Phi Beta Kappa Outstanding Senior Mathematics Major Alice G. Ross Outstanding Senior Woman

#### **EXPERIENCE**

### THE UNIVERSITY OF LOUISVILLE

VICE PRESIDENT FOR STRATEGY AND GENERAL COUNSEL

2015 - Present

Member of the President's Leadership Team with responsibilities for both University legal matters and government relations. Focus on working collaboratively with campus clients to advance the University's mission of excellence and inclusiveness as a premier, nationally recognized metropolitan research university.

# **Representative Responsibilities**

LEADERSHIP TEAM MEMBER. Meet weekly (or more often, as needed) with the President, Provost, and Vice Presidents to strategize on the most pressing challenges facing the campus. Issues include (i) program development and support; (ii) effective communication of the university's mission and priorities to diverse constituencies; (iii) legislative initiatives; (iv) budget cuts/operational efficiencies; and (v) crisis management.

POLICY DEVELOPMENT AND IMPLEMENTATION. Team with administrators, faculty, staff, and students to develop policy responses that are aspirational, pragmatic, and consistent with legal obligations, then help to implement those policies across campus through effective training and communication.

COLLABORATIVE, STRATEGIC SOLUTION-FINDING. Transition continually from 30,000 feet to the ground and back to 30,000 feet, identifying big picture strategies and mastering details. Team with clients to find thoughtful, practical solutions to thorny, multi-faceted challenges drawing on broad and deep experience with issues ranging from academic freedom and athletics to FERPA and First Amendment to diversity and discrimination to tax and Title IX.

#### THE UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL

VICE CHANCELLOR AND GENERAL COUNSEL GENERAL COUNSEL

2005 - 2015 2003 - 2005

Member of the Chancellor's Strategic Implementation Group and principal lawyer for the University. Led a team of legal and compliance professionals and support staff in providing legal and business advice, creative problem solving, and client service.

(Now known as Dentons)

EQUITY PARTNER (1995 - 2003) LIMITED PARTNER (1993 – 1994)

Partner in national law firm with over 600 attorneys in offices across the country. Broad corporate and health care practice concentrating on general business and regulatory counseling, joint ventures and other strategic alliances, mergers and acquisitions, and compliance matters.

# **Representative Matters**

STRUCTURE/NEGOTIATION OF CORPORATE TRANSACTIONS. Representation of NYSE company in negotiating management contracts with business partners across U.S. under circumstances in which the importance of establishing positive business relationships required a win/win approach to the negotiation process. Representation of long-term care company in sale of five hospitals in five states. Representation of venture capitalists in analyzing potential of healthcare businesses and structuring investments in disease management, remote transcription, and specialty physician and dental practice management companies.

BUSINESS MODEL DEVELOPMENT. Team with senior executives of multi-national company to develop operations structures and policies/procedures that strike appropriate balance between need for compliance with myriad state laws regulating business operations and need for enhanced revenue growth and consistent operations in 62 facilities across 29 states.

ACADEMIC MEDICAL CENTERS. Representation of public university in structuring its affiliation with an integrated delivery system formed by merging the University's faculty practice plan with two teaching hospitals.

FIRM LEADERSHIP. Member, Strategic Planning Committee, a 14-person firm-wide committee charged with developing Sonnenschein's strategic plan for 2003-2007. Member, Board of Trustees, Sonnenschein Political Action Committee. Chair, Planning Committee for All Partners' Weekend 2002. Member, Legal Development Committee, a 10-person committee charged with evaluating firm associates nationwide and determining which associates met firm standards for promotion to partner (1998-2000).

### THE WASHINGTON UNIVERSITY

1984 - 1993

ACTING GENERAL COUNSEL (1993) DEPUTY GENERAL COUNSEL (1991 - 1993) ASSOCIATE GENERAL COUNSEL (1987 - 1991) ASSISTANT GENERAL COUNSEL (1984 – 1987)

Led the Office of the General Counsel at its Medical Campus location. Served as the primary contact for legal services requests arising from over 40 departments and offices. Teamed with University administration to develop policies to assure compliance with federal and state laws and University mission. Monitored legislation and regulations relevant to higher education and health issues. Chaired office committee regarding budget reduction strategies. Fielded inquiries in over 20 fields of legal practice including contracts, faculty termination and tenure disputes, technology transfer, employee relations, labor law, risk management, health law, and tax. Board member of Washington University Technology Associates, Inc., a university subsidiary for commercializing technology developments of the Engineering School.

# BRYAN, CAVE, MCPHEETERS & MCROBERTS

1981-1984

St. Louis, Missouri

Associate. Member of Corporate and Business department. Primary experience in general corporate, securities regulation, real estate, and tax.

PROFESSIONAL AFFILIATIONS

National Association of College and University Attorneys

Co-Chair, Health Sciences Section (1987 - 1993)

Member, Committee on Professional Development (1995 - 2001)

Member, Committee on Program for 1993 and 1994 Annual Conferences

American Bar Association North Carolina Bar Association

**PUBLICATIONS** 

### AIDS ON CAMPUS: A LEGAL COMPENDIUM

Conducted a comprehensive review of materials and resources discussing the scientific, medical, legal, ethical, policy and social aspects of AIDS and HIV infection. Published in 1991 by the National Association of College and University Attorneys, the *Compendium* serves university administrators and attorneys grappling with AIDS on campus.

**PRESENTATIONS** 

Presenter, "Navigating an NCAA Investigation and Infractions Case," National Association of College and University Attorneys Annual Conference (June 2014)

Moderator, "Political Diversity on Campus? Academic Freedom, the 'Academic Bill of Rights,' and Allegations of Political Bias in Faculty Hiring, Tenure, and Teaching," National Association of College and University Attorneys (2006)

Presenter, "Culture Wars and Freedom of Expression on Campus," National Association of College and University Attorneys Annual Conference (2005)

Guest Lecturer, "Reimbursement and Compliance Issues in Physical Therapy," Washington University School of Medicine Program in Physical Therapy (2001, 2002)

Guest Lecturer, "Risk Management Issues," Washington University School of Medicine Program in Physical Therapy (Spring and Fall, 2001)

Guest Lecturer, "The Effective Use of Counsel," Washington University School of Health Administration (2000)

Discussion Leader, "Managing Student Health Centers," National Association of College and University Attorneys Annual Conference (1999)

Presenter, "Stark II Roundtable," St. Louis, Missouri (1998)

Presenter, "Joint Ventures and Other Strategic Alliances," National Association of College and University Attorneys Annual Conference (1996)

Presenter, "Potential Legal Ramifications of Mandated Participation of Women in Research," Conference on Contemporary Issues in Human Research, Sponsored by OPRR, NIMH, NIH, and FDA, St. Louis (1995)

Discussion Leader, "Effective Lawyering," National Association of College and University Attorneys Annual Conference (1994)

Presenter, "Contract Negotiation Seminar," Celtic Life Insurance Company, Chicago (1994)

Lecturer, "Responding to the Challenges of Medicaid Managed Care--The Legal Perspective," Infoline Conference, New York City, Chicago (1994)

Guest Lecturer, "Issues Pertaining to Nonprofit Health Care Institutions," St. Louis University School of Law (1993)

Presenter, "Government Investigations in the Healthcare Industry," Hospital Association of Metropolitan St. Louis (1993)

Presenter, "The HIV Infected Health Care Worker," St Louis Health Risk Managers (1992)

Presenter, "Legal Issues in Clinical Education," Washington University Program in Physical Therapy, Clinical Instructors' Seminar (1992)

Moderator, "Fitness of Medical Students," National Association of College and University Attorneys Health Sciences Section Meeting, Washington D.C. (1991)

Guest Lecturer, "Health Law and Policy Course," Washington University School of Law (1987-1992)

Guest Lecturer, "Medicine and Modern Society Course," Washington University School of Medicine (1991)

Presenter, "Promoting Student Health '91--Legal Issues," New Jersey Collegiate Summer Institute for Health in Education, Rutgers (1991)

- Moderator, "Health and Welfare Legislation," National Association of College and University Attorneys Annual Conference (1991)
- Moderator, "Institutional Investigations of Scientific Misconduct: Do's and Don'ts," NIH/AAMC Conference on Fostering Scientific Integrity in Biomedical Research, St. Louis, Missouri (1991)
- Presenter, "AIDS Related Issues," National Association of College and University Attorneys Health Sciences Section Meeting, Denver, Colorado (1991)
- Presenter, "AIDS: Special Considerations in the Academic Health Sciences Center," National Association of College and University Attorneys Workshop on Legal Issues for Academic Health Sciences Centers, Washington D.C. (1989)
- Presenter, "AIDS and the Infected Health Care Worker: John Doe v. Washington University," National Association of College and University Attorneys Annual Conference (1989)
- Guest Lecturer, "Professional Issues Class," Washington University Program in Physical Therapy (1989)
- Presenter, "HIV in Health Care Settings," Washington University School of Medicine Grand Rounds (1989)
- Course Coordinator and Lecturer, "Medical-Legal Aspects of Physical Therapy," Washington University Program in Physical Therapy (1987)
- Presenter, "Legal Considerations in Responding to the Animal Rights Movement," Washington University Symposium on Use of Animals in Medicine for Research (1987)