“President’s Budget Development Listening Tour”

Summary of CAO Meeting Comments

February 12, 2018

1. The problems we face need both short term and longer term revenue generation strategies.

   a. Short Term Tuition Increase – 17 comments
      i. internal research shows that keeping tuition flat did not increase enrollment or any student success metric -
      ii. Differential tuition Increases
      iii. Surcharge for credit hour over 12
      iv. Revise distance education tuition distribution model

   b. Longer Term Enrollment Growth – 25 comments
      i. Identify programs that can effectively and efficiently capture economies of scale. Need to invest in needed infrastructure to support enrollment growth
      ii. High Demand Programs
      iii. Programs that graduate students ready for employment
      iv. International Recruitment
      v. Summer Enrollment Strategies
      vi. Fully utilizing plant – Evening and Weekend Programs
      vii. Transfer Students
      viii. Retention and Graduation Rates Issues
      ix. Explore the Athletic Model (student support structure)
2. Change to Incentive Based Budget Model – 20 comments
   a. Campus community needs to see actual numbers developed and run through mode
   b. Lack of will
   c. Many studies completed none implemented
   d. Good faith efforts have been made and still nothing implemented
   e. Risk Averse Behavior
   f. Need to become action oriented and hold people accountable

3. Any Unit Based Budget Reduction Targets must not be across-the-board but rather strategically assigned – 10 comments

4. Faculty Work Plan Analysis 10 comments
   a. funded research and productivity
   b. Scholar vs teaching models

5. Explore how courses can be delivered differently – 5 comments

6. Revisit Concept of Faculty and tenure – 5 comments

7. Make UofL an exciting place to work and learn / celebrate our successes – 4 comments

8. SPIG Process – refresh data and revisit results – 3 comments

9. Restructuring and/or consolidating academic units – 2 comments
10. State fiscal environment – 1 of 7 states not investing in higher education – 1 comment

11. Bring the Foundation under the University – 1 comment