

A Letter from the President

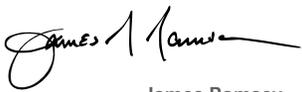
Dear Friends of UofL,

The 2012-13 school year was a great time to be a Cardinal! This month, at our Board of Trustees' annual retreat, we looked back at our academic goals and accomplishments and saw an improved graduation rate, a record fund raising year and a campus community that surpassed our diversity and community goals.

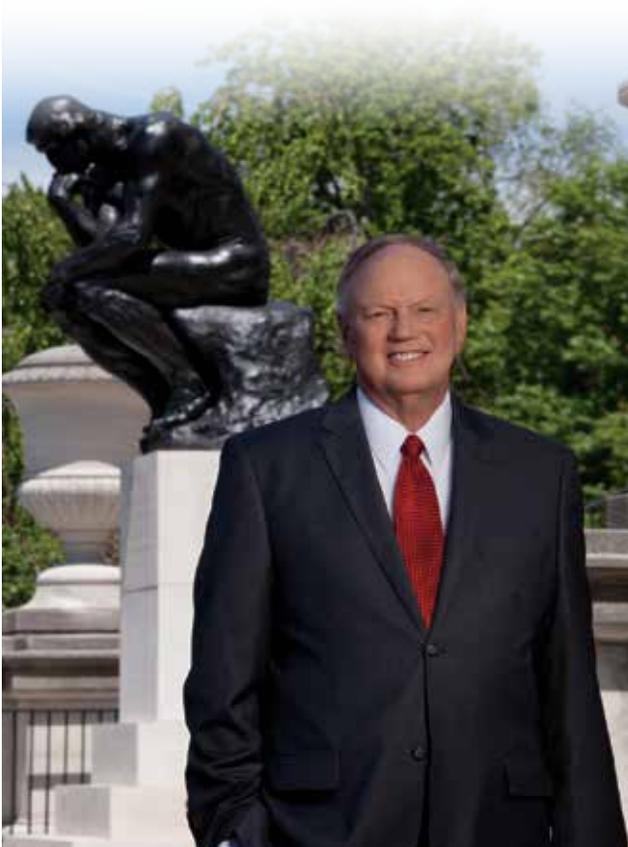
UofL's hardworking, energetic faculty and staff make these tough goals seem easy to reach and they're being asked to reach even higher in the upcoming school year. Leading this effort is our Board of Trustees, a group of extraordinary leaders who are engaged in the life and success of the University of Louisville.

We spent time at the annual retreat talking about the 21st Century University initiative. This campus-wide effort created a way for us to take a hard look at ourselves to determine how we continue our amazing trajectory. Several trustees are engaged members of the committees, enriching the conversation by bringing different ideas to the table in these four areas: academic and research priorities; technology, demographics, engagement and international; financial health; and a culture of excellence. We'll hold campus forums this fall to move the conversation forward and develop concrete recommendations for the changes we need to make to continue our progress.

At UofL, we are committed to moving forward despite our many challenges. Thank you to our faculty, students and staff for this commitment.



James Ramsey



Hitting the mark

Since the passage of HB1 in 1997, the University of Louisville has met or exceeded the necessary measures and hit the mark for its students, its faculty and the citizens of the Commonwealth. From educational excellence to diversity and social justice, UofL is proving every day that it is a university on the move. The scorecard below shows how far we've come.

Educational Excellence Goals	1998 Actual	2012 Actual	2013 Actual	Goal Achieved
Increase baccalaureate degrees awarded annually	1,734	2,702	2,731	Yes
Increase baccalaureate graduation rate	30.1%	50.8%	52.1%	Yes
Increase doctorate degrees awarded annually	76	188	140	No
Enhance national reputation	NA	Good ¹	Good ¹	Yes
Research, Scholarship & Creative Activity Goals	1998 Actual	2012 Actual	2013 Actual	Goal Achieved
Increase total grant and contract expenditures ³	\$39.1M	\$196.8M	\$186.2M [†]	Yes
National Cancer Center (NCI) designation	Progress	Best ¹	Good	Yes
Increase national faculty recognition/awards	NA	Best ¹	Best ¹	Yes
Community Engagement Goals	1998 Actual	2012 Actual	2013 Actual	Goal Achieved
Increase collaborative partnerships with the community	NA	Best ¹	Best ¹	Yes
Increase economic development/entrepreneurial activities	Progress	Better ¹	Good ¹	Yes
Diversity, Opportunity & Social Justice Goals	1998 Actual	2012 Actual	2013 Actual	Goal Achieved
Achieve Kentucky Diversity Plan goals	5 for 8	7 for 8	8 for 8	Yes
Achieve annual goals specified in the University Diversity Plan	NA	Units reworking plans to align with CPE statewide diversity plan	95%	Yes
Creative & Responsible Stewardship Goals	1998 Actual	2012 Actual	2013 Actual	Goal Achieved
Annual philanthropy development dollars received	\$42.5M	\$145.0M	\$162.1M ³	Yes
Percentage of alumni giving to annual fund	NA ²	14.1%	14.4% ³	Yes
Increase institutional survey average score on The Chronicle's annual "Great Colleges to Work For" survey	NA	67%	Re-survey Spring 2014	NA

"Good" defines an increase over previous year, with "Better" indicating an increase over previous year and meeting our annual university goal. "Best" shows improvement over the previous year and exceeding the annual university goal.

¹Progress for overarching goal will be measured based upon the progress of the subgoals (i.e. progress on X of 4 subgoals). Please refer to data/guidelines dated 07.30.13 for more information.

²1998 "percentage of alumni giving" uses a different methodology/data definition and is not comparable to data reported under the 2020 plan.

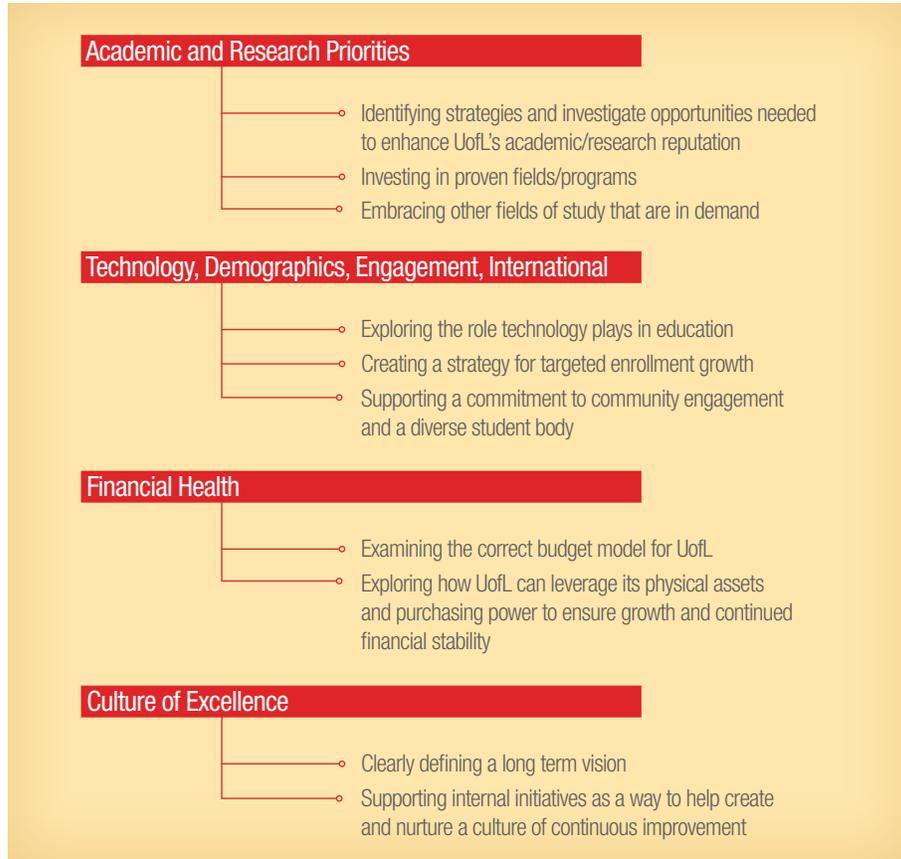
³As of 07.30.13

[†]2013 goal is \$157.6M and was adjusted due to reductions in stimulus funds, earmarks and NIH budgets.

A vision for the future

UofL has undertaken the 21st Century University Initiative, designed to take a look at the institution inside and out and figure out how to become more strategic, efficient and dynamic as we educate the next generation of professionals.

More than 300 faculty, staff, students, alumni and friends spent countless hours this spring examining all things UofL and making recommendations to position the university for the future. Led by Provost Shirley Willihnganz, committees studied and made recommendations in four distinct areas, which were formed after reviewing more than 8,000 comments from employees, students and the community. Those areas are:



The report, endorsed by the Board of Trustees, can be viewed online at www.louisville.edu/21stcentury/committees/reports. Open forums will be held in the fall to discuss the proposals, with recommendations scheduled to be presented to the Board of Trustees by first quarter 2014.

Record-breaking year

The University of Louisville's Charting Our Course comprehensive campaign took a huge step in meeting its \$1 billion goal by raising more than \$161 million in private support for the 2012-13 fiscal year. So far, the campaign, which runs through July 2014, has raised nearly \$825 million from more than 77,000 donors.

"The support we've received from donors large and small has been unbelievable," said Keith Inman, vice president for university advancement. "We've blown away our original goal and we're headed toward a billion dollars with a renewed focus on raising money for student scholarships, graduate fellowships, faculty teaching and research support."

The successful campaign is just another indication of the university moving in the right direction, and although the campaign is going strong, there is still a long way to go. Inman is urging people who have not yet taken part to help out in any way they can.

"All gifts — large or small — make an impact at the University of Louisville," Inman said. "Your donation could go to providing a scholarship to a deserving student or toward helping fund research that can save lives."

2007 (Jan.–June)	\$47,213,041.62
2008	\$105,178,573.42
2009	\$105,336,302.95
2010	\$120,435,625.08
2011	\$139,722,669.92
2012	\$144,972,210.11
2013	\$162,116,498.13
Total	\$824,974,921.23



Breaking new ground

UofL's ShelbyHurst Campus, in Louisville's east end, took another big step in development with the groundbreaking for 700 North Hurstbourne. The 125,000-sq.-ft., four-story structure will follow the success of the first building, 600 North Hurstbourne, that opened in 2012 and is nearly fully occupied.

The newest building, a joint venture between UofL Foundation and NTS Development Company, is expected to receive LEED certification for its energy and environmental efficiency.

"Developing this under-utilized property will bring new revenue to the foundation and university for scholarships, research and infrastructure," said President Dr. James Ramsey.

When fully developed, the ShelbyHurst Office and Research Park is expected to have more than 1.5 million square feet of space in multiple buildings.



The sun shines bright on the Cardinal Singers

The Cardinal Singers, returning home following impressive wins at two international choir competitions, spoke to the media and saluted their family and friends at Louisville International Airport with an impromptu performance of "My Old Kentucky Home."

The talented group, currently ranked second in the world, took top honors at the Yeosu International Choir Competition in South Korea, and won four gold awards, plus the top prize at the International Hoi An Choir Competition in Vietnam. UofL was the first American choir to participate in the Vietnamese competition, which is in its third year.



The University of Louisville is an equal opportunity institution. The delivery of this publication is carbon neutral. It is printed on 100% post-consumer waste recycled paper. It was produced by the University of Louisville and printed using nonstate funds.