

PILLARS	What could be
EDUCATIONAL EXCELLENCE	<ul style="list-style-type: none"> • Dramatically larger student body • Significant growth of graduate programs • Markedly enhanced graduation rates • Phi Beta Kappa Chapter • Redesigned Distance Education Program
RESEARCH, SCHOLARSHIP AND CREATIVE ACTIVITY	<ul style="list-style-type: none"> • Building of scalable infrastructure • A valid business plan for research support • Reviewing a path to NCI designation • A thoughtful approach to the development of industry partnerships
DIVERSITY, OPPORTUNITY AND SOCIAL JUSTICE	<ul style="list-style-type: none"> • Aggressive cultural assessment • Renewed efforts in scholarship creation • Renewed efforts to support pipeline programs • Overview of recruitment policies
COMMUNITY ENGAGEMENT	<ul style="list-style-type: none"> • Community Engagement serving as engine for economic development, advocacy in healthcare & augmentation of educational attainment • Community Engagement serving as engine for interdisciplinary education & research • Surpassing current goals for the project at 18th & Broadway
CREATIVE & RESPONSIBLE STEWARDSHIP	<ul style="list-style-type: none"> • New donor campaign • New approach to stewardship • Collective effort to renew the faith of the donor community

PILLARS	HOW WE INTEGRATE RESEARCH, SCHOLARSHIP AND CREATIVE ACTIVITY with OTHER 21 st Century Initiatives
EDUCATIONAL EXCELLENCE	<ul style="list-style-type: none"> • Undergraduate research opportunities for recruitment, retention and graduation • Undergraduate research to support growth of graduate programs • Phi Beta Kappa Chapter support
DIVERSITY, OPPORTUNITY AND SOCIAL JUSTICE	<ul style="list-style-type: none"> • Current 21st Century initiative - Transdisciplinary Social Justice Research Consortium • Louis Stokes Alliance Minority Participation • Pipeline programs for women and underrepresented minorities – e.g. NSF <i>AWARE: ACCESS (Advancing Women And underRepresented Entrepreneurs: ACCelerating Entrepreneurial SuccesS) Building Innovation Capacity through Diversity</i> • Support of international scholarship opportunities
COMMUNITY ENGAGEMENT	<ul style="list-style-type: none"> • Translational research and performance in social work, public health and community development • Community Engagement serving as engine for economic development, advocacy in healthcare & augmentation of educational attainment • Community Engagement serving as engine for interdisciplinary education & research • Scholarship and creativity – community performance, development in the arts and humanities
CREATIVE & RESPONSIBLE STEWARDSHIP	<ul style="list-style-type: none"> • Use successes in discovery and new programming to drive a new donor campaign • Use successes in scholarship to enrich alumni interactions with the university • Responsible stewardship and regulatory compliance in scholarly support