

Executive Cabinet Meeting September 7, 2018

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Performance Funding Allocation Process

Performance Funding Model has two steps:

- 1. Establishment of model through redistribution of **Allocable Resources** (equilibrium)
- 2. Calculation of each institution's portion of annual Performance Funding pool

Metrics for component areas support key state goals for postsecondary education:

- Increase retention and progression of students toward timely completion
- Increase numbers of degrees and credentials earned by all student types
- Produce more degrees and credentials that garner higher wages upon completion:
 - STEM+H fields, high-demand fields, and targeted industries
- Increase numbers of degrees and credentials earned by minority, low income, and underprepared students



Step 1: Allocable Resources



Allocable Resources: Adjusted Net General Fund

Net funding adjustment for Performance Funding calculation backs out research and public service appropriations that are <u>not</u> instructionrelated.

Council on Postsecondary Performance Funding Mo Table 1 - Calculated Adjus Fiscal Year 2018-19	Final Verif	ied Distribution June 20, 2018				
Institution	A Enacted 2018-19 <u>General Fund</u>	B Adjustments to General Fund	C 2018-19 Mandated Program Funding	(A - B - C) D 2018-19 Adjusted Vet General Fund		
University of Kentucky University of Louisville Eastern Kentucky University Kentucky State University Morehead State University Murray State University Northern Kentucky University	\$250,224,300 124,610,600 60,801,700 25,459,000 38,852,400 45,014,500 48,477,500	(\$848,500) 0 0 0 0 0 0 0	(\$79,382,500) (695,200) (2,071,900) (6,651,400) (2,822,400) (3,200,000) (1,323,900)	\$169,993,300 123,915,400 58,729,800 18,807,600 36,030,000 41,814,500 47,153,600	Percent	Sector
Western Kentucky University	70,034,800	0	(5,497,700)	64,537,100	of Total	Allocations
Subtotal KCTCS Total	\$663,474,800 <u>167,729,000</u> \$831,203,800	(\$848,500)	(\$101,645,000) (8,819,400) (\$110,464,400)	\$560,981,300 158,909,600 \$719,890,900	77.93% 22.07% 100.00%	\$24,157,000 6,843,000 \$31,000,000
			• ender Colde Colder	Math Check:	100.00%	\$31,000,000



Allocable Resources: UofL Adjusted Net General Fund

	Council on Postsecondary Education F Performance Funding Model for the Public Universities Table 1 - Calculated Adjusted Net General Fund by Sector and Institution Fiscal Year 2018-19							Final Verifie	ed Distribution June 20, 2018	
	Enacted 2018-19 Adjustments to 2018-19 Mandated						2018-1	.9 Adjusted		
	Institution		Gener	al Fund	General Fun	d	Progra	m Funding	Net Ge	eneral Fund
	University of Louisvi	lle	124,6	10,600		0	-	(695,200)	12	3,915,400
Rura	ding for al Health Care	Eastern Kentucky U Kentucky State Univ Morehead State Un Murray State Unive Northern Kentucky Western Kentucky U Subtotal KCTCS Total	versity iversity rsity University	60,801,700 25,459,000 38,852,460 45,014,500 48,477,500 70,034,800 \$663,474,800 167,729,000 \$831,203,800	0 0 0 0 (\$848,500)	(6,65 (2,82 (3,20 (1,32 (5,49 (\$101,64	9,400)	58,729,800 18,607,600 36,030,000 41,814,500 47,153,600 64,537,100 \$560,981,300 158,909,600 \$719,890,900 Math Check:	Percent of Total 77.93% 22.07% 100.00% 100.00%	Sector Allocations \$24,157,000 6,843,000 \$31,000,000 \$31,000,000



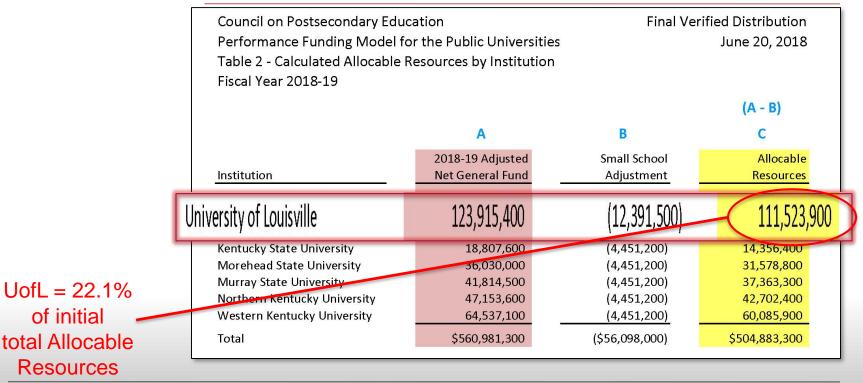
Allocable Resources

Reduced again by the Small School Adjustment.

Fixed base amount that remains constant (10%) when sector total appropriation increases or stays the same (may be reduced by budget cuts).

Council on Postsecondary Educa Performance Funding Model fo Table 2 - Calculated Allocable R Fiscal Year 2018-19	ities	rified Distribution June 20, 2018	
			(A - B)
	Α	В	С
	2018-19 Adjusted	Small School	Allocable
Institution	Net General Fund	Adjustment	Resources
University of Kentucky	\$169,993,300	(\$16,999,300)	\$152,994,000
University of Louisville	123,915,400	(12,391,500)	111,523,900
Eastern Kentucky University	58,729,800	(4,451,200)	54,278,600
Kentucky State University	18,807,600	(4,451,200)	14,356,400
Morehead State University	36,030,000	(4,451,200)	31,578,800
Murray State University	41,814,500	(4,451,200)	37,363,300
Northern Kentucky University	47,153,600	(4,451,200)	42,702,400
Western Kentucky University	64,537,100	(4,451,200)	60,085,900
Total	\$560,981,300	(\$56,098,000)	\$504,883,300

Allocable Resources





Allocable Resources: Redistribution

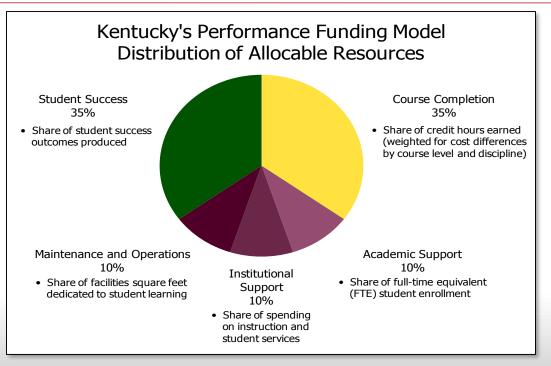
Allocable resources distribution recalculated based on reported data.

70% Outcomes-based

- Student Success
- Credit Hour Generation

30% Operational Support

- Square Footage
- Direct Cost
- Student FTE





Allocable Resources: Redistribution

Kentucky Performance Funding Model Major Components, Allocation Percentages, and Funding Pools Fiscal 2018-19 (Dollars in Millions)

Allocation Component Model Component Funding Pools Percentages Distribution Method Share of student success Student Success 35% \$181.9 outcomes produced Share of weighted student **Course Completion** 35% 181.9 credit hours earned Share of facilities square feet Maintenance and Operations 10% 52.0 dedicated to student learning Share of spending on 52.0 Institutional Support 10% instruction and student services Academic Support 10% 52.0 Share of FTE student enrollment Total includes both allocable resources and Total Allocable Resources 100% \$519.8 FY 18-19 sector performance funding.

Each component is made up of specific metrics, each assigned a weighted portion of the overall component.

For example:



Allocable Resources: Redistribution

Each institution's contribution to the total for the metric is evaluated and a dollar value calculated based on the portion of the allocable resource pool assigned to the metric. Kentucky Performance Funding Model Success Metrics, Allocation Percentages, and Funding Pools Fiscal 2018-19 (Dollars in Millions)

	Allocation	Student
Student Success Metric	Percentages	Success Pool
Progression @ 30 Hours	3%	\$15.6
Progression @ 60 Hours	5%	26.0
Progression @ 90 Hours	7%	36.4
Bachelor's Degrees	9%	46.8
STEM+H Degrees	5%	26.0
URM Bachelor's Degrees	3%	15.6
Low Income Bachelor's Degrees	3%	15.6
Total Student Success Allocable Resources	35%	\$181.9

Children

Total includes both allocable resources and FY 18-19 sector performance funding.

For example:



Allocable Resources: Weights by Metric

	Council on Postsecondary Education Funding Model for the Public Universities		
	Metric Weighting Chart		
k		Research	Comprehensive
	Funding Model Metrics	Universities	Universities
	Bachelor's Degrees (Normalized)	1.67345	1.00000
	STEM+H Bachelor's Degrees	1.54105	1.00000
	URM Bachelor's Degrees	1.22322	1.00000
า	Low Income Bachelor's Degrees	2.35120	1.00000
•	Student Progression (@ 30 Credit Hours)	1.49386	1.00000
	Student Progression (@ 60 Credit Hours)	1.45320	1.00000
	Student Progression (@ 90 Credit Hours)	1.56076	1.00000
	Student Credit Hours Earned (Weighted)	1.14208	1.00000
	Facilities Square Feet	1.36134	1.00000
	Instruction and Student Services Costs	0.90251	1.00000
	FTE Student Enrollment	1.34278	1.00000

Metrics are weighted to account for cost differences related to the institutional missions of research and comprehensive universities.



Allocable Resources: Redistribution

Kentucky Performance Funding Model Distribution of Bachelor's Degree Component Funds Fiscal Year 2018-19

With a share of over 22.1% on any metric, UofL gains funds; any metric under that share and UofL loses funds.

For example:

Bachelor's Degree Pool	\$46,784,400			
	Weighted			
	Bachelor's	Degree	Funding	
Institution	Degrees ¹	Share	Distribution	
University of Kentucky	7,286	31.7%	\$14,836,200	
University of Louisville	4,843	21.1%	9,861,800	•
Eastern Kentucky University	2,651	11.5%	5,397,400	
Kentucky State University	307	1.3%	626,100	
Morehead State University	1,188	5.2%	2,418,800	
Murray State University	1,694	7.4%	3,449,100	Total includes
Northern Kentucky University	2,285	9.9%	4,653,900	both allocable
Western Kentucky University	2,721	11.8%	5,541,100	resources and
Total	22,975	100.0%	\$46,784,400	FY 18-19 sector
				performance funding.



Allocable Resources: Formula Totals AY 2018-19

Institutional shares for each metric are summed to arrive at new, calculated allocable resource distributions.

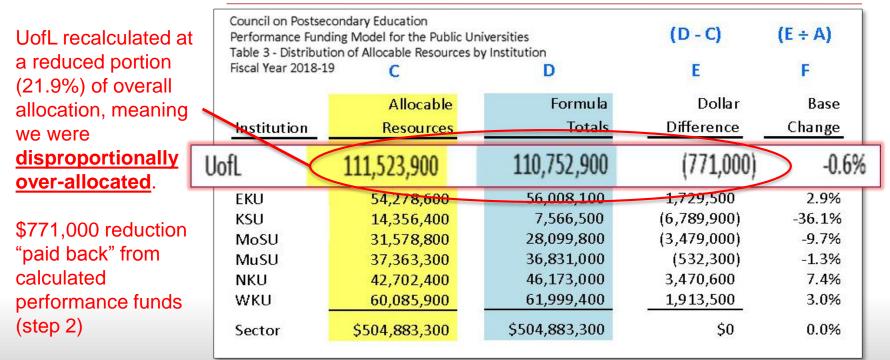
Goal is to distribute state funds based on share of outcomes produced.

Positive number indicates proportionally underallocated; negative are over-allocated (corrected in step 2).

roo					
res are /e at		condary Education ling Model for the Public Un ion of Allocable Resources b	(D - C)	(E ÷ A)	
	Fiscal Year 2018-1	9 C	D	E	F
ce		Allocable	Formula	Dollar	Base
	Institution	Resources	Totals	Difference	Change
oute ed on	UK	\$152,994,000	\$157,452,600	\$4,458,600	2.6%
nes	UofL	111,523,900	110,752,900	(771,000)	-0.6%
162	EKU	54,278,600	56,008,100	1,729,500	2.9%
	KSU	14,356,400	7,566,500	(6,789,900)	-36.1%
r	MoSU	31,578,800	28,099,800	(3,479,000)	-9.7%
	MuSU	37,363,300	36,831,000	(532,300)	-1.3%
nder-	NKU	42,702,400	46,173,000	3,470,600	7.4%
tive	WKU	60,085,900	61,999,400	1,913,500	3.0%
ed ep 2).	Sector	\$504,883,300	\$504,883,300	\$0	0.0%



Allocable Resources: Formula Totals AY 2018-19





Step 2: Funding Distribution



Performance Funding by Sector, AY18-19

2018-20 budget	Council on Postsecondary E Performance Funding Mode Table 1 - Calculated Adjuste Fiscal Year 2018-19	l for the Public Uni		titution		Final Verified Distribution June 20, 2018	
(HB 200)					(A - B - C)		
appropriated \$31M		Α	В	С	D		
		Enacted 2018-19	Adjustments to	2018-19 Mandated	2018-19 Adjusted		
for performance	Institution	General Fund	General Fund	Program Funding	Net General Fund		_
funding in 2018-19.	University of Kentucky	\$250,224,300	(\$848,500)	(\$79,382,500)	\$169,993,300		
	University of Louisville	124,610,600	0	(695,200)	123,915,400	Sect	or
	Eastern Kentucky University	60,801,700	0	(2,071,900)	58,729,800		
Universities receive	Kentucky State University	25,459,000	0	(6,651,400)	18,807,600	Allocatio	ns
	Morehead State University	38,852,400	0	(2,822,400)	36,030,000	, mooule	
78%.	Murray State University Northern Kentucky University	45,014,500 48,477,500	0	(3,200,000) (1,323,900)	41,814,500 47,153,600	634 457 00	
	Western Kentucky University	70,034,800	0	(5,497,700)	64,537,100	\$24,157,00	
KCTCS receives	Subtotal	\$663,474,800	(\$848,500)	(\$101,645,000)	\$560,981,300		
22%.	KCTCS	167,729,000		(8,819,400)	158,909,600	6,843,00	0
	Total	\$831,203,800		(\$110,464,400)	\$719,890,900		_
					Math Check:	\$31,000,00	n
					Math Check:	1 731,000,00	
						-	



Of the initial \$24,157,000 allocated to universities, \$9,213,200 used to fund hold-harmless provision for 2018-19.

Remaining \$14,943,800 divided based on percentage of total performance metrics (21.9% for UofL).

State Performance Funding Model

Performance Funding Distribution, AY18-19

Council on Postsecondary Education Performance Funding Model for the Public Universities Table 5 - Calculate Distribution of Additional Appropriations and Hold Harmless Allocations Fiscal Year 2018-19

	Institution	Fiscal 2018-19 Formula Totals	Percent of Total	AA Before Adjustment	Minus \$ in Difference Column	Funding in Excess of Minus \$
	University of Kentucky	\$157,452,600	31.2%	\$4,660,400	\$0	\$4,660,400
	University of Louisville	110,752,900	21.9%	3,278,100	(771,000)	2,507,100
	Eastern Kentucky University	56,008,100	11.1%	1,657,800	0	1,657,800
d	Kentucky State University	7,566,500	1.5%	224,000	(5,789,900)	0
	Morehead State University	28,099,800	5.6%	831,700	(8,479,000)	0
ge of	Murray State University	36,831,000	7.3%	1,090,100	(532,300)	557,800
ance	Northern Kentucky University	46,173,000	9.1%	1,366,600	0	1,366,600
9% for	Western Kentucky University	61,999,400	12.3%	1,835,100	0	1,835,100
	University Sector	\$504,883,300	100.0%	\$14,943,800	(\$11,572,200)	\$12,584,800



Performance Funding Distribution, AY18-19

Council on Postsecondary Education Performance Funding Model for the Public Universities Table 5 - Calculate Distribution of Additional Appropriations and Hold Harmless Allocations Fiscal Year 2018-19 Minus S in Funding in Fiscal 2018-19 Percent AA Refore Difference Excess of Institution **Formula** Totals of Total Adjustment Column Minus S 110,752,900 21.9% 3,278,100 2,507,10 University of Louisville 771.000 (6,789,900)Kentucky State University 7,566,500 1.5% 224.000 Morehead State University 28,099,800 5.6% 831,700 (3,479,000)0 Murray State University 36,831,000 7.3% 557,800 1,090,100 (532, 300)Northern Kentucky University 46,173,000 9.1% 1,366,600 1,366,600 Western Kentucky University 61,999,400 12.3% 1.835.100 1.835.100 (\$11,572,200) University Sector \$504,883,300 100.0% \$14,943,800 \$12,584,800

Calculated excess allocation is deducted from UofL's share to arrive at final performance funding allotment: \$2,507,100

Under-allocated institutions have the positive amounts from previous slide added to their distributions in an additional step.



Performance Funding Distribution, AY18-19

Kentucky Performance Funding Model Distribution of Postsecondary Education Performance Funds Fiscal Year 2018-19

Institution	Distribution
University of Kentucky	\$9,119,000
University of Louisville	2,507,100
Eastern Kentucky University	3,387,300
Kentucky State University	0
Morehead State University	0
Murray State University	557,800
Northern Kentucky University	4,837,200
Western Kentucky University	3,748,600
КСТСЅ	6,843,000
Total	\$31,000,000



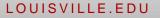
Opportunities





Maximizing Performance Funding Allocations

- Enroll and retain greater numbers of academically qualified, degree-seeking students
- Encourage students to take full course loads and provide support services to help them progress to timely completion
- Increase graduation rates and produce more degrees, especially among underserved student populations or in areas of pressing state need
- Beat the sector averages while gaining share.



Performance Metrics: Areas of Success

Kentucky Performance Funding Model Metrics Where Rates of Growth Exceeded Sector Average Between Fiscal Years 2017-18 and 2018-19

e	Performance Metric	UK	UofL	EKU	KSU	MoSU	MuSU	NKU	WKU
	Student Success Outcomes								
	Bachelor's Degrees	✓					v		
raduate	STEM+H Bachelor's Degrees								
all	URM Bachelor's Degrees								
t hours	Low Income Bachelor's Degrees								
	Student Progression 🔍 30 Hours								
	Student Progression @ 60 Hours								
Jrs	Student Progression @ 90 Hours								
e	Earned Credit Hours								
n, and	Operational Support Activity								
argeted	Instructional Square Feet								
H),	Direct Cost of Instruction						✓		
6.	FTE Students	 ✓ 							
	Metrics Above Sector Average	11	6	5	3	5	4	2	1

The six categories that UofL exceeded sector averages are heavily valued: 77% of the overall funding.

Undergraduate, graduate and professional all contribute to credit hours and FTE.

Earned Credit Hours alone is 35% of the funding calculation, and weighting favors targeted field (e.g. STEM+H), graduate, and professional hours.



advanced

Weighting favors

in-state students,

State Performance Funding Model

Allocable Resources: KY Resident Credit Hour Weights

Weighted Average Instruction Costs per Credit Hour By Course Level and Discipline (Average of FL, IL, & OH Cost Studies)

Student Credit Hour Cost Indices by Discipline and Level

coursework, and		Course Level								
coursework in	Discipline	Lower Division	Upper Division	Master's	Other Graduate	Doctoral I	Doctoral II			
target fields of study.	Liberal Arts, Math, Social Sciences	1.07	1.48	3.27	3.27	3.81	4.34			
Study.	Basic Skills	1.00	1.22	2.19	2.19	3.17	4.16			
New we state at	Business	1.00	1.44	2.68	2.68	5.42	8.17			
Non-resident	Education	1.17	1.47	2.32	2.32	3.28	4.24			
hours weighted at	Service	1.06	1.22	2.19	2.19	3.17	4.16			
0.5.	Visual and Performing Arts	1.36	2.24	4.49	4.49	4.50	4.51			
	Trades and Technologies	1.45	1.97	2.95	2.95	3.62	4.30			
Graduate and	Sciences	1.18	1.86	4.70	4.70	4.74	4.79			
professional	Law	1.52	1.25	3.33	3.33	4.47	5.61			
growth key to	Engineering/Architecture	1.57	2.52	4.37	4.37	4.47	4.58			
UofL credit hour	Health	1.44	1.76	4.13	4.13	4.66	5.19			
share (22.8%)	Nursing	1.44	1.76	4.13	4.13	4.66	5.19			
· · · /	Other	1.00	1.22	2.19	2.19	3.17	4.16			

¹ Three-year rolling average, normalized to a degree per 100 FTE student index. Source: "Kentucky's Performance Funding Model for Postsecondary Education", CPE:King/Thompson, 8/30/18



Allocable Resources: Weights by Metric

Remember this?

Many metric weights are greater for research schools, multiplying impact of gains.

Council on Postsecondary Education Funding Model for the Public Universities		
Metric Weighting Chart		
	Research	Comprehensive
Funding Model Metrics	Universities	Universities
Bachelor's Degrees (Normalized)	1.67345	1.00000
STEM+H Bachelor's Degrees	1.54105	1.00000
URM Bachelor's Degrees	1.22322	1.00000
Low Income Bachelor's Degrees	2.35120	1.00000
Student Progression (@ 30 Credit Hours)	1.49386	1.00000
Student Progression (@ 60 Credit Hours)	1.45320	1.00000
Student Progression (@ 90 Credit Hours)	1.56076	1.00000
Student Credit Hours Earned (Weighted)	1.14208	1.00000
Facilities Square Feet	1.36134	1.00000
Instruction and Student Services Costs	0.90251	1.00000
FTE Student Enrollment	1.34278	1.00000



Narrowly below sector in some categories.

The five categories that UofL fell below sector averages are weighted toward research universities.

Per-volume amounts higher in targetpopulation areas

- \$1,978, UG degree
- \$3,521, STEM+H
- \$6,286, URM

Target population degrees stack value.

State Performance Funding Model

Performance Metrics: Opportunities

Kentucky Performance Funding Model Metrics Where Rates of Growth Exceeded Sector Average Between Fiscal Years 2017-18 and 2018-19

Performance Metric	UK	UofL	EKU	KSU	MoSU	MuSU	NKU	WKU
Student Success Outcomes								
Bachelor's Degrees				✓	v	v		
STEM+H Bachelor's Degrees								
URM Bachelor's Degrees								
Low Income Bachelor's Degrees								
Student Progression @ 30 Hours								
Student Progression @ 60 Hours								
Student Progression @ 90 Hours								
Earned Credit Hours								
Operational Support Activity								
Instructional Square Feet			v					
Direct Cost of Instruction					✓			
FTE Students			v					
Metrics Above Sector Average	11	6	5	3	5	4	2	1



Stack It Up: The Value of a Unicorn (Senior-level, low-income, URM student in a STEM+H program)

For Example:

Bach. Degree ≈ \$3,400 1.67345 x 1.03 x \$1,978

> **STEM+H ≈ \$5,400** 1.54105 x \$3,521

> > URM ≈ \$7,700 1.22322 x \$6,286

Low-Income ≈ \$3,000 2.35120 x \$1,305

30 UG Hours ≈ \$2,550 1.86 x 30 x 1.14208 x \$40

≈ \$22,050

					Average
	Allocation	Component		Subsidy Per	
Components	Percentages	Funding Pool	Volumes		Volume
Student Success					
Bach. Degrees (Norm.)	9%	\$ 45,439,500	22,975	\$	1,978
STEM + H Degrees	5%	25,244,200	7,169		3,521
URM Degrees	3%	15,146,500	2,410		6,286
Low Income Degrees	3%	15,146,500	11,606		1,305
30-Hour Progression	3%	15,146,500	16,693		907
60-Hour Progression	5%	25,244,200	17,455		1,446
90-Hour Progression	7%	35,341,800	21,567		1,639
	35%	\$ 176,709,200			
Course Completion					
Weighted Credit Hours	35%	\$ 176,709,200	4,387,436	\$	40

Note: Intended for illustrative purposes only – performance metric calculations use rolling averages which result in approximate subsidy per volume amounts that vary from year to year.



Concerns: Limitations and Considerations

- Facilities metric doesn't promote increased efficiencies in maintenance and operation.
- Different weighting for resident/non-resident credit hours conflicts with some growth strategies.
- Use of three-year rolling averages complicates calculating incremental impacts or short-term outcomes of programs and initiatives.
- Doesn't adequately differentiate institutional needs based on differing missions.
- Well-resourced institutions are better situated to be competitive for superior students. Exacerbates affordability and access issues for underserved populations.
- Allocation process is heavily enrollment-based.



Data Support



Cards Analytics Demo

IRP created new Cards Analytics reporting specific to performance funding.

Unit-specific reporting for success metrics (70% of total)

Link to Cards Analytics

LOUISVILLE.

Welcome to CARDS ANALYTICS

Introduction

This interactive data dashboard is a service provided the Office of Institutional Research and Planning (IRP). Official university data are displayed in the visualizations.

Please read the "Report Navigation Tips" and "Data Definitions" sections carefully.

If you have questions, or need additional information, please feel free to contact our office directly (uoflirp@louisville.edu or 502-852-6169).

Robert (Bob) Goldstein Vice Provost - Institutional Research, Effectiveness, and Analytics Office of Academic Planning and Accountability * Each interactive data dashboard has multiple report sections. Please click the tabs across the top of your screen to move between sections.

Report Navigation Tips

- * Tables, graphs, and charts can be maximized by hovering your mouse over the top right hand corner of the object and clicking the four arrows icon that appears in the pop-up menu.
- * Screen captures of tables, graphs, and charts can be created by hovering your mouse over the top right hand corner of the object and clicking the save button icon that appears in the pop-up menu. The screen capture is saved as an image that can be imported into another document.

- Data De
- * Low Income is defined as Pell recipient during
- * STEM + H degrees are defined according to th (CPE) STEM CIP code list that is posted annually
- * Underrepresented Minority is defined as a stu or Alaskan Native, Hispanic or Latino, Native Ha races.
- * Student progression is calculated by students hours threshold in next academic year of enrollr
- * Student credit hours earned is defined as the year (summer, fall, and spring). The total includ students, undergraduate and graduate students students. The total does NOT include credit ho



Discussion

Many thanks to Becky Patterson and Dan Bye for their assistance with this presentation.