

**RESUME**  
**LARRY L. OWSLEY**  
**August 2005**

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Date of Birth: December 3, 1947  
Birthplace: Louisville, KY  
Family Status: married  
2 children

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**EDUCATION:**

<b>College/University</b>	<b>Degree</b>	<b>Major Emphasis</b>	<b>Date</b>
University of California, Berkeley	M.P.P.	Public Policy Analysis	1973
University of Virginia	M.P.A.	Public Administration	1971
Centre College of Kentucky	B.A.	History, Government	1969

**EXPERIENCE:**

Organization: **University of Louisville**  
Title: Vice President for Business Affairs  
Dates: June 1983 to Present

Since June 1983, I have served as the chief business officer for the University of Louisville under three presidents: Donald C. Swain (1983-1995); John W. Shumaker (1995-2002); and James R. Ramsey (2002-present). My direct responsibilities include the following: business and finance; human resources and affirmative action; physical plant operations; facilities master planning; construction and renovation; campus police; parking and transportation; food services and vending; and bookstore operations.

Prior to realignments for organizational development reasons, I was also responsible for information technology (1983-1988) and internal audit (1983-2000). In 1988, I recommended the creation of a chief information officer position and the Board of Trustees appointed my associate vice president for computing and telecommunication to the new position of Vice President for Information Technology. In 2000, consistent with a "best practices" review, the internal audit function was realigned to report directly to the Board of Trustees Audit Committee.

Another significant and enjoyable responsibility has been serving as an advocate for staff interests as the central administration's liaison with our Staff Senate.

Selected accomplishments include the following:

- developing and implementing a solid facilities master plan
- overseeing construction of 23 major projects totaling \$340 million
- developing and promoting a “capital renewal” program
- advocating and implementing a strong research compliance program
- developing and supporting a model environmental health and safety program
- partnering with the Vice President for Research to foster a “seamless research administration” infrastructure between pre-award and post-award responsibilities
- developing an award-winning minority procurement program
- working with the Vice President for Health Sciences to shape the University Medical Center agreement
- planning, constructing and developing the University Club and Alumni Center
- planning and hosting a highly regarded annual meeting of the Southern Association of College and University Business Officers in April 2000
- teaching a graduate level course in public finance and budgeting for the public administration program
- overseeing endowment investment performance that has consistently been among the top performing university foundations as measured by Cambridge Associates
- serving as a panelist for a national NACUBO conference on privatized student housing in March 2003.

Organization: **Kentucky Department of Finance**  
**Office for Policy and Management**

Title: Associate Director

Dates: January 1981 to May 1983

The Office for Policy and Management was the budget office for state government and the Governor. I served as Associate Director and reported to the Secretary of Finance and to the Deputy Secretary for Planning and Budgeting. My primary responsibilities were the following: (1) developing a rational system for monitoring the state’s capital construction fund; (2) analyzing the impact of the federal budget cuts on Kentucky programs; (3) preparing for the 1982-84 budget cycle and (4) serving as advisor regarding all education budgets and policies, which included elementary and secondary education, all universities, and the Council on Higher Education. Within the Finance Cabinet, I played a key role in developing and implementing House Bill 622, “The Higher Education Management Act of 1982.”

The position required extensive interaction with external groups, legislative oversight committees, the Governor’s office and the public universities. I also served as the state’s representative with the Council of State Planning Agencies.

Organization: **Kentucky Council on Higher Education**

Title: Deputy Executive Director for Finance

Dates: November 1978 – January 1981

Title: Assistant Director for Financial Analysis

Dates: July 1977 – October 1978

Returning to Kentucky in July 1977, I began my work with the Kentucky Council on Higher Education as Assistant Director for Financial Analysis. During the 1978/80 budget cycle, I had primary responsibility for analysis of the budget requests for the state's two health science centers. Within an extremely limited timeframe, I developed a formula-funding method for the medical and dental schools, which was accepted by the two universities, the Council, the Governor and the General Assembly.

In November 1978, I was appointed Deputy Executive Director for Finance, the Council's chief financial officer. In this position, I was responsible for staff work related to university budget requests, financial reporting, cost studies and all other financial analysis. From July 1980 to January 1981, I was also responsible for the Council's management information system and data reporting functions.

Activities associated with the job included working relationships with the following: Council on Higher Education members, particularly the Council's Financial Affairs Committee; the General Assembly's Appropriations and Revenue Committee; university presidents; university budget directors and financial vice presidents; Department of Finance staff; Legislative Research Commission staff; the Kentucky Higher Education Assistance Authority; the Kentucky Student Loan Corporation; the Council of Independent Kentucky Colleges and Universities; faculty and student advisory committees; and the news media.

I was active in the organization of Southern Regional Education Board finance officers. I also served as a panelist in a national "Conference on the Financing of Post-secondary Education in the 1980s" (University of Arizona, December 1978). Professional memberships included the Association for Institutional Research and the National Association of College and University Business Officers. In addition to my financial responsibilities, I authored a report on *Public/Private Cooperation in Kentucky Higher Education, 1977-78* (October 1978).

Organization: **University of California, Berkeley**  
**Health and Medical Sciences Program**

Title: Assistant to the Director

Dates: August 1974 – June 1977

The Health and Medical Sciences Program was a major experiment in health sciences education. Started in 1972 as a "medical school without walls," the program utilized the existing resources on the Berkeley campus and in the East Bay community to develop and test new modes of instruction and new categories of

health professionals. There was significant national interest in the program as a model health sciences program designed to meet primary health care needs.

My duties and responsibilities included the following: (1) representing the program in relations with local health care organizations (e.g., East Bay Foundation for Health Careers Education; Alameda-Contra Costa Medical Society; East Bay Hospital Conference), California Department of Finance, California Department of Health, legislative committees, HEW's Bureau of Health Manpower, and other health-related organization with which the program had contact; (2) monitoring federal/state health legislation, regulations and guidelines; (3) developing position papers on major health policy topics; (4) developing grant proposals and securing funds, and (5) performing general managerial and administrative functions. The job required extensive interaction with the Chancellor's office as well as committees of the Academic Senate.

Organization: **California Department of Finance**  
**Program Review Branch**

Title: Program Review Analyst

Dates: August 1973 – August 1974

The Program Review Branch of the California Department of Finance was responsible for review of state programs and policies. As a program analyst, I directed studies of the state's alcoholic beverage control policies and milk price support program. Additionally, I participated in a management review of the California State Teacher's Retirement System and designed a study of the California Medical Assistance Program. These studies resulted in a number of in-house reports as well as two major Department of Finance publications: *A Management Review of the California State Teachers' Retirement System* and *Alcohol and the State: A Reappraisal of California's Alcohol Control Policies*. The latter report was cited as authoritative in a 1980 California Supreme Court decision, which held California's "fair trade" law was unconstitutional.

The conduct of these studies and the implementation of the recommendations required a close working relationship with individual senators, the Office of Legislative Analyst, legislative committee consultants, department directors and the management of the Department of Finance. My responsibilities also included briefings for the Director of Finance, Governor's Cabinet and Governor.

Organization: **University of California, Berkeley**  
**Chancellor's Advisory Committee on Health Sciences and Medical Education**

Title: Program Analyst

Dates: January – July 1973

In 1972-1973 an experimental, community-based program in health sciences and medical education was initiated on the Berkeley campus. Working with a senior health sciences analyst, I conducted an analysis of the program's long-term costs. The analysis, which assumed alternative futures for the development of the

experimental program, was the initial attempt to determine the financial requirements of the experiment and was utilized for budgeting and planning purposes. This work was performed in conjunction with the completion of my thesis at Berkeley's Graduate School of Public Policy.

Organization: **U.S. Army Reserve**  
**Adjutant General Corps**  
Rank: Captain  
Dates: July 1972 – July 1980

Commissioned in July 1972, I completed my "active duty for training" with the twelve-week Adjutant General Corps' Officer Basic Course at Fort Benjamin Harrison, Indianapolis, Indiana. My class standing was second out of a class of forty-four lieutenants. The remainder of my military commitment was performed in the Army Reserve, where I attained the rank of captain.

Organization: **Federal Executive Institute**  
**Charlottesville, Virginia**  
Title: Graduate Assistant  
Dates: February 1970 – August 1971

The Federal Executive Institute was a training facility designed to meet the professional development needs of upper echelon federal executives (primarily GS-16 – GS-18). In conjunction with my graduate training in public administration at the University of Virginia, I was awarded a Ford Foundation sponsored assistantship at the Institute. My work included: (1) research, (2) development and implementation of specific segments of the training program, and (3) general programmatic and administrative responsibilities. In addition to my duties as a graduate assistant, I participated fully in the Institute's training opportunities. This experience was very beneficial in terms of the exposure it provided to the federal bureaucracy and to the operations of the federal government.

## **PROFESSIONAL AWARDS, RECOGNITION AND ACTIVITIES:**

### **Fellowships Awarded**

- Woodrow Wilson Fellowship "Honorable Mention" 1969  
Centre College of Kentucky
- Thomas Jefferson Fellowship 1969  
University of Virginia
- Dean's Fellowship 1972  
University of California, Berkeley

## **Honor Society Memberships**

- Golden Key Society
- Omicron Delta Kappa
- Phi Alpha Theta (history)
- Beta Gamma Sigma (public administration)

## **Professional and Personal Recognition**

Leadership Louisville Graduate	1989
Leadership Kentucky Graduate	1994
Kentucky Society of Architects American Institute of Architects	
• Honorary Membership	2000
University Club of Louisville	
• Excellence in Leadership Award	1995
• Distinguished Service Award	1999
Hardin County Board of Education Elizabethtown, Kentucky	
• Distinguished Alumni Award	1994
Executive Leadership Institute National Forum for Black Public Administrators	
• Distinguished Service Award	2002
University of Louisville	
• Outstanding Performance Award in Administration	1988
• Outstanding Performance Award in Affirmative Action	1991
Staff Senate University of Louisville	
• Appreciation Award	1984, 1992
Business and Professional Women University of Louisville Chapter	
• Special Recognition Award	2001
Health and Medical Sciences Program University California, Berkeley	
• Honorary Diploma	1976

## Leadership Positions/Activities

- Publications Referee for *Policy Analysis* 1977-79
- University Club of Louisville Board of Directors  
President 1991-1994  
Board Member 1989-1997
- Quality and Charity Care Trust Board of Directors  
President 1983-Present
- University of Louisville Foundation  
Vice President 1983-Present

## Professional Memberships

- National Association of College and University Business Officers
- Southern Association of College and University Business Officers
- National Association of State Universities and Land-Grant Colleges

## UNIT AWARDS AND RECOGNITION:

### Architectural Design Awards

- Cornerstone 2020  
Louisville and Jefferson County Planning Commission
  - Campus Award: Cardinal Park 2000
  - Neighborhood Award: Bettie Johnson Hall 2000
- National Tennis Faculty Award 1995
- Lutz Hall 1997
- Donald E. Baxter Biomedical Research Building 1999
- Kosair Pediatrics Building -
- Environmental Protection Services Center 1998

### Environmental Excellence Awards

- The Phoenix Award 1999  
The Engineers Society of Western Pennsylvania

- Recycling Award 2001  
Kentucky Cabinet for Natural Resources

### **Minority Procurement Awards**

- Kentuckiana Minority Supplier Development Council Awards
  - Keystone Awards 1998, 2001
  - Kentuckiana Purchaser Award 2000
  - Million Dollar Club 1997, 2000,  
2001, 2002